

News Summary

STER

BUSINESS

Visit
internee
amp'
ffer

Heavier
trading:
gilts dull

THOUGH EQUITY leaders gave some ground—the index lost 0.5 at 415.2—the Allied Breweries approach to Trust Houses Forte led to much business in speculative shares and the dealings total rose in 14,298, highest for three months.

GILTS met with profit-taking; losses ranged to 3%.

GOLD SHARES further small losses sent their index down 0.2 to 44.6, the lowest

by an all-party group of seven MPs in one of the three camps.

the visit to the camp, at Longh, Co. Antrim, would take as soon as names were put forward by the parties, said Mr. Ulster.

less target

London, Miss Devlin said able occupation of Govern- it buildings was included in test plans. The protesters' target would be Fleet Street, home of the "abject and derate failure" of the British to report events factually.

was planned to hold a rally in the Daily Express building tomorrow.

Meanwhile, three opposition other MPs, John Hume, Austin and Paddy O'Hanlon, led a 48-hour hunger strike inside 10 Downing Street in protest against the Government's handling of the Ulster crisis.

In the Commons, Home Secretary Manding said a statement of arms allegations would be to the House as soon as the report inquiry was ready.

Page 8)

E2 arms find

in the Republic the search con- for a man named Weeber, believed responsible for the theft of a safe containing six suitcases unloaded at Cobh in the Q32 when it arrived in New York.

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Page 8)

WALL STREET'S index re- galued part of a new fall to end 491 down at 868.43.

EXCHANGE RATE adjust- ments needed to solve the U.S. dilemma of "softening" Britain would be helped by some increase in the world economy's rate of expansion. He disclosed that the OECD forecasts higher growth rates for the U.S. and six other industrial nations.

Back Page

CUNARD STEAM-SHIP, parent company of the Canadian group under Trafalgar House, is to have a new managing director, Mr. Norman Thompson, who has been operating Cunard's cargo side. This is one of several changes announced or forecast by Mr. Victor Matthews, chairman and chief executive. Four directors are leaving the Canadian Board.

Back Page

OODS close
ain roads

one of the worst storms for several years caused flooding and damage in several parts of Britain. Manchester had its wettest October rainfall since records began in 1877. And the into the city was five inches of water. Rain also forced drivers off the M1 in Derbyshire over the main A385 over the lines was closed.

Winds gusting to 60 m.p.h. set power failures in South Kent and shop windows in High Street were blown in.

aby Denise: girl
Hed for 3 years

ine Margaret Jones, 23, who is Denise Weller from her in Harlow to take the place baby she lost through a miscarriage, was jailed for three years at Essex Assizes. Jones, an devout girl from Hull, took off on July 30 after being left by her boyfriend.

imb at builders

ing workers at a strike-bitten Birmingham were quelled by police after an explosion damaged the home of Chris Bryant, 48-year-old chairman of C. Bryant and Sons, Ltd., near Hull, Warwickshire.

osygin booted

ian-born Gennady Gennady has remained in custody in a case of assaulting Mr. Gennady. Later, Jewish youths rabbis booted Gennady as he set to meet Canadian Premier

deau.

lefly...

ents, demanding the release of imprisoned Soviet Jews, demonstrated at a Russian stand at the Motor Show but attracted attention than a naked girl, advertising a radio. The show, Page 14.

of violence known to police in England and Wales year totalled 41,088, an increase of 3,270 on 1969.

Customs officers are to be equipped with a pocket-size kit will detect dangerous drugs in the smallest quantities.

EF PRICE CHANGES

ees in pence unless otherwise indicated

RISSES

ed Suppliers ... 38 + 8

ard ... 108 + 5

Car Auctions ... 95 + 7

ford Electric ... 145 + 5

Holdings ... 845 + 20

(J.) ... 177 + 9

on (J. & J.) "A" ... 87 + 11

Ultramar ... 276 + 7

Ellis (Kensington) ... 98 + 6

EMI ... 170 + 6

Galliford Estates ... 157 + 12

Glaxo ... 404 + 17

Hawker Siddeley ... 220 + 5

McDonalds ... 445 + 10

James ... 308 + 20

Lakehouse ... 245 + 20

Siemens ... 212 + 5

Witney ... 124 + 11

Wm. ... 122 + 11

Westminster, BR ... 550 + 12

Witney ... 122 + 7

Witney ... 122 + 5

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Small business

Sir—Helping the weak to survive is not the natural pattern of creative evolution and it is not the most economical course for society to take.

In contrast to dealing with individual human situations, where due to moral or ethical principles we in the Western World now accept that in helping the weak purely economic considerations are overridden, there is fundamentally no such compunction with small companies.

My opinion in the course of natural selection extra obstacles in the way of small companies are indicated to ensure that only a relatively small number of fit specimens survive the test of growth.

Any major interference with this system (save to remove specifically penal fiscal measures for example, close companies legislation which over the last 150 years has generated most of the wealth we now have, can lead to a "socialisation" of our business life, namely to provide companies with equal rewards for unequal effort.

The subsidised help for small companies would be a retrograde and unhealthy step which is to the field of purely economic activity can not be justified by moral and ethical standards we now, rightly or wrongly, accept in the case of human individuals.

Harry Pollak

Colebrook, Merlewood Drive, Chelmsford.

Services available

Sir—Mike Cumbers certainly is naughty in some of his comments. (Small business services—October 18 and previous.)

He has already been taken to task about his claim (October 7) not to have had a pump priming operation for the Bristol Small Business Centre. He knows as well as the rest of us that up to now the centre has not been economically viable and that someone (presumably the Education Authority) has had to pay his bills.

Now I must challenge him over his suggestion that part time consultancy services spread over extended time periods are not generally available other than from his centre.

It cannot be unknown to Mr. Cumbers that our associate company, Continuous Consultancy, has been offering such a service since 1965 when I formed it while a Senior Lecturer at the same college from which Mr. Cumbers operates. We do not claim to be unique in providing part time services for the smaller company on a non-subsidised basis which is almost always directly

connected with general management—organisation and personnel subjects, for instance—in our experience a smaller company's competence in its product or service is normally of the highest order.

I would like, if I may, to bring this discussion back down to earth and to suggest that small companies will pay for consultancy services provided they feel that they are getting value for money. Possibly the consultancy profession should look more to its own faults: firstly by getting off some of its own administrative fat and then by finding ways of improving its own effectiveness.

As an organisation we have no doubt that part time consulting services can be provided for the smaller firm at a price we are prepared to pay and on which we can make a reasonable living. I have no doubt there are many more.

A. E. Williams
Managing Director,
T. W. Management Consultants,
Clevedon, Somerset.

Cost no problem

Sir—In his recent letter, Mr. David Fleming (October 13) wisely pointed out that the views of small business in the public should be listened to.

I have been running just such a service for twenty years. The ratio of selling cost to chargeable time has never been a problem.

George L. Espin.

10, Western Terrace,
The Park, Nottingham.

Viability satisfactory

Sir—Watering Mr. Wood assiduously piling dogmatism upon hyperbole, each statement more sweeping than the one before, I began to feel that my own consultancy practice not only has a short and limited future ("it cannot exist"), but very little present ("it does not exist") and virtually no past at all ("simple arithmetic will not allow it").

We have been in business, not for Mr. Wood's "short period of time," but since 1957 expressly to offer consultancy services to small companies. Our procedure has been to prove ourselves by requesting one problem area with which to deal and then, when the company's confidence in our ability has been fully gained, to provide long-term periodic advice to our clients.

It is often not appreciated that growth in percentage terms by our very large corporations are, because of scale and diversification, unlikely to reach even 10 per cent. annually in real terms. In any event, by the time an immense cost upset and incon-

The EEC

Unemployment

executive becomes head of a venience to the long-suffering inhabitants of these islands.

The pro-Marketeteers say that

the British way of life will not be adversely affected. Yet in

these and other ways it must

surely be clear that if we join

the Common Market we shall be

bartering our British practices and characteristics

for some extremely doubtful

economic advantages.

Frank Thomas.

92, Windsor Road,
Bury, Lancs.

Alternative to EEC

Sir—In his recent letter, Mr. David Fleming (October 13) wisely pointed out that the views of small business in the public should be listened to.

As an alternative to joining the Common Market, I bear much support for the proposal that, instead of using the current large favourable balance of trade (which is likely to total £1,000m. by 1973) to provide our entrance fee and payments for the first few years largely to support small French farmers, we should now be using this strong monetary position to reduce Bank Rate to 3 per cent, and allow long-term rates on Government Stocks to fall also, thus allowing up-and-coming small businesses to borrow at 4 to 5 per cent.

The basic principle behind this proposal is that the future growth of this country depends on rapid expansion of businesses by young enterprising entrepreneurs. With current long-term rates of 10 and 11 per cent, few small businesses will consider expansion. Since, on average, only 75 per cent of current productive capacity is in use, it would be folly to borrow at 10 per cent when the new capacity may not be fully required for three or more years.

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our very large corporations are,

because of scale and diversification, unlikely to reach even 10

per cent. annually in real terms.

In all these cases the result

has been to abandon established

British practices in favour of

less efficient Continental ones.

In active Government have not

encouraged their baby to pro-

duce what ought to be quite dates as it could hope to be in a furniture shop that be

and the voters would have had a

choice among these, number-

ing them in order of the voter's

preference. A party, in all prob-

ability, would include both men

and women in its team, to attract

the widest possible range of

voters, and if it did not sponta-

nously do this, the women (or

the men!) could insist on nomin-

ating additional candidates,

knowing that this could not harm

the party by splitting its vote.

Anyone wanting more women

councillors would then just vote

1, 2, 3 . . . for women candidates,

starting no doubt with those

of the party the voter most

favoured and than going on

either to women of other parties

or to men of the same party and

to other women, according to

which consideration the voter

found most important.

The effect of this would be to

give the women seats in propor-

tional to the numbers supporting

women candidates—no more and

no fewer—and to fill those

seats with those women candidates

whom the voters considered the

best. The women would not

have needed to organise to get

their own seats in the count.

End Lakeman.

Chairman.

Admin Study.

Grey Gables,

Foxton, Royston.

It is clearly vital that young entrepreneurs again be given the head in this country and this can only be achieved by retaining the resources we are building up and lowering interest rates so that productive capacity can be expanded using the most up-to-date processes available.

The lower prices arising from lower production costs and increased supply will mean lower prices internally (as opposed to the Government's planned increase in prices over the next seven years if we join the Common Market) and an improved competitive position in respect of exports.

The above proposal, if adopted, would sweep aside the current lethargy seen in business and dynamic forward progress with a rising standard of living for our people would once again become a reality.

R. M. Jobson-Scott.

Fordlands, Northam.

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The Financial Times Wednesday October 20 1971

unctime theatres:

England Expects

Terence Lewis, author of *England Expects* (at the end of the week) was a brother to the Roman Catholic Queen, which is punishable by being thrown alive from the top of the Post Office Tower, but hearing this news she joyfully deflowers herself with a crucifix and expires. Bragshaw magnificently gives away her corpse to the policeman, advising him to roast her slowly, and reserving for his own table some of her breast.

All this is to constant bursts of "Rule Britannia," the presumed intent of which is to drive the satire in deep. It does little to disguise the heavily repressive influence Fernando Arrabal has exerted over Mr. Lewis's imagination, though there is, in spite of it, some vigour in the writing. Arrabal has more justification, possibly, for his spleen; his tiresome and ill-organised profanity at least relates to the stifling Catholic régime he has experienced. Mr. Lewis's grafting of alien symbols on to a familiar scene is peculiarly inappropriate. And there is little balance or kindness in the writing: the hatred is too general, and in the performances of Gillian Brown, Phillipa Rose and William Hobkins, too dead, thereby destroy-

GARRY O'CONNOR

Double Bill

The Basement kicks off with an available books on courtship to be found on the library shelves, and not surprisingly they produced a miniature copy of Dr. Spock instead of a foetus.

All this is recounted to A before he falls into his arms to begin a new attachment. Casually, she observes that the lion is walking back to its stand. "Isn't that New York for you," she remarks.

John Gare writes with a happy, throwaway humour that recalls the better characteristics of O. Henry, which are, in fact, more worthwhile than O. Henry's currently dented reputation might suggest. There is a school of American writers turning out comic plays that seem to be the very much the equivalent of the O. Henry-type story, and very good many of them are, and ideal material for luncheon theatres. B. A. YOUNG

Television

Period promises

by T. C. WORSLEY



Frantic from the Foreign Office—John Le Mesurier as the defector in "Traitor" (BBC 1)

Television continues its pursuit of period with the new drama series on each channel, *Upstairs, Downstairs* from London Weekend and *The Omen Line* from BBC 1; while the BBC promise three more additions to the genre with a 15 part series on Henry VII, a six part series on Casanova and a Play of the Month on Rasputin.

How many of these latter are to be merely costume drama, we shall see: the *Casanova* has at least the interest of being written by Dennis Potter which suggests it may go a little deeper.

Depth is not what is aimed at—or anything achieved—in *The Omen Line* or *Upstairs, Downstairs*. The *Omen Line* is introduced as being going to give us "the glamour of the square-rigged sailing ships of the 1860s with action, adventure and a realistic view of the harshness of Victorian life." But what we got on Friday was the most creaking and old-fashioned of romantic melodrama, carried forward on a plot of positively strip-cartoon simplicity. An excuse simply for the exercise of the admirable talents of BBC's expert wardrobe and design? And for some pretty models of ships? I can only suppose so. But I wonder if even the least sophisticated of audiences will any longer be contented with romance on such a feeble level of invention. We shall never know.

It is, however, the most abysmal, the most so—and I can hardly say worse—slightly preferable *The Persuaders!*

Upstairs, Downstairs (Sundays 10.15 ITV) in which we are to move between a Servants Hall and the Drawing Room in the town house of a rich politician at the turn of the century, also offered itself, rather more vaguely, as social history, but looks like turning into sheer romance too, though on a scale decidedly higher level. It has at least two great merits in Gordon Jackson as the butler and Angela Baddeley as the cook. As long as either of these is on stage we have a sure feeling of taste, restraint and reality, but the rest of the staff are mere stereotypes of the staff in the English Prep school—it also the barbary living conditions of the workers and the horrific unemployment of the Thirties which could account for a young man like Callan Jones was the imaginative director.

The flashbacks represented not only an early disturbance of personality—in the barbaric

style of Ian Richardson in the super-

difficult role of Anthony Bovis,

amateur philosopher. I admired

it for its telling use of flashback

where the repeated symbols from

the past echoed and re-echoed

through the action. James

Callan Jones was the imaginative director.

A telling use of the symbol

in flashback also distinguished

the first of a new series of Plays

for To-day. Dennis Potter's

Play for To-day. Dennis Potter's

Farming and Raw Materials

Hill farms subsidies to continue

THE Minister of Agriculture, Mr. James Prior, announced yesterday that he intends to continue "for a further period" the payment of subsidies for cattle and sheep kept on hill farms.

Subsidy is being paid at the moment on about 7m. hill sheep, 150,000 hill cows, and 550,000 beef cattle in the Exchequer, of about £3m. a year.

The present subsidy scheme runs out at the end of this year for hill sheep and beef cows, and at the end of next year for hill cows.

Brazil pepper crop blighted

THE BRAZILIAN pepper crop, originally estimated at 12,000 metric tons this year, may not reach 10,000 tons due to a blight known as Chrysanth Mosaic which attacked the trees, a spokesman for the foreign trade department of the Banco do Brasil said here to-day.

The spokesman said they did not yet have an exact estimate of the crop.

Domestic consumption accounts for 5,000 tons and a good part of the remaining 5,000 tons has already been sold, so there is little Brazilian pepper still available for sale, he added.

The London market price for sawuwa while parrot advanced again by £10 to £20 per ton for inland and shipment positions respectively, reports Reuter. Values are being forced up by consumer demand taking up more of the dwindling nearby supplies and dealers "covering" in the firm forward market.

The news that there is little Brazilian pepper still available for sale because of the blight confirmed earlier fears.

DUTCH COCOA GRINDINGS UP

THE HAGUE, Oct. 19.—Dutch cocoa bean grindings in September totalled 10,320 metric tons against 10,210 tons in September 1970, bringing total grindings for the first nine months of this year to 92,720 tons against 84,980 tons in same 1970 period. The Central Statistics Office said here to-day.

Reuter

Sugar stays steady

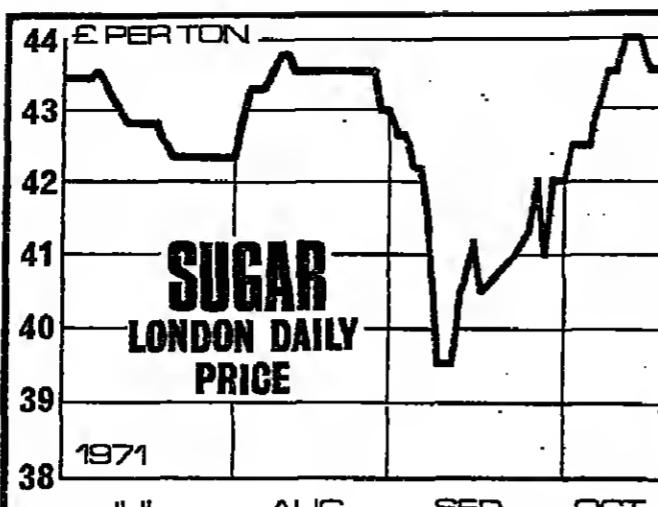
By Our Commodities Staff

THE overnight intervention in the sugar market by the executive committee of the International Sugar Organisation had little apparent effect on the market in London yesterday.

The London daily price was unchanged at £43.50 a ton, and on the terminal market values gradually advanced during the day and the market was at one stage very steady, with both May and August 1972 contracts quoted and traded at over £47 a ton. But prices subsequently eased from the highs and the market closed on a barely steady note, with the March futures contract at £46.67, a rise of 75p on the day.

Small Cuban crop

AFTER market hours the previous day, the executive committee announced the redistribution of 200,000 tons of export quota shortfalls, and suspension for the rest of the year on the ISA prioritism that would otherwise have brought the remaining 40,000 tons or so of shortfalls on to the market. This would have been triggered by the ISA prevailing price being estab-



lished at over 4 U.S. cents in some market quarters that 1972 quota levels anyway might prove some what academic, since the argument runs, consumption growth is outstripping production and this could lead to quota restrictions being removed altogether. Even if the beginning of the year, so it will be the middle of the year, it would prevent exports being penalized for over shipping, and therefore would effectively end curbs on exports.

The market is now increasingly looking to the situation in 1972. How true this picture of the future will prove remains to be seen.

Bid to avoid coffee export cut

By Our Commodities Staff

PRODUCERS of "other mild" arabica type coffee have called a special Board meeting of the International Coffee Organisation on October 26 in a bid to avoid suffering a 25 per cent cut in their export quotas. They claim that exceptional market conditions have kept "other milds" prices at below the "floor" level set under the Coffee Agreement thus triggering off the threat of a cutback in the amount producers are allowed to export.

Other milds coffee has been held the floor price of 44 U.S. cents a pound since the beginning of the new coffee year on October 1 and is currently standing at 42.85 cents. It is likely therefore to complete the required countdown period of 18 market days below the "floor" price by October 22 and be liable to a 2.5 per cent. decrease to the quota of 9.6m. bags.

Prices undermined

Under the rules of the Agreement, a meeting of the ICO Board can be called within six days from the end of the countdown period to suspend or decrease quota cuts if special circumstances justify such a move.

The "other milds" producers, who include El Salvador, Guatemala and Mexico on the Board, are

Rise in Israel farm output

By Our Own Correspondent

ISRAEL'S total agricultural production in the year ending September 30, reached a value of £250m. compared with £200m. in the previous 12 months it was announced here.

The main increases were in citrus up £15m. to £57m. meat up by £5m. to £46m. grains and pulses up by £3.5m. to £9m. as also believed to be hitting "other milds" sales.

Our Kampala correspondent

U.K. glucose supply a 'monopoly'

By John Hunt

THE MONOPOLIES Commission has found that monopoly conditions prevail in the supply of glucose in Britain because at least one-third of the volume is provided by CPC (United Kingdom), formerly Brown and Polson.

But it has ruled that neither these conditions nor anything done by the company operate against the public interest. There was no cause for criticism of the company's leading position in the industry, and no evidence of restrictive practices—a view endorsed by Mr. Nicholas Ridley for the Government in Parliament yesterday.

The findings are published in the commission's report on its investigation into the supply of starch, glucose and modified starches. It concludes that there is no monopoly in the supply of starch or modified starches.

In the three years 1967-69 Brown and Polson, as the company then was, supplied 43.4 per cent of total glucose tonnage but was not in a position to dominate the market.

The potential threat of import and competition from sugar pin some restraint on the prices charged by home producers of standard glucose.

There was no criticism of the company's level of profits. The commission says that the company is under constant stimulus to maintain and improve its efficiency to earn a reasonable return on capital.

The Monopolies Commission, a report on the supply of Starch, Glucose and Modified Starches, HMSO, 45p.

U.S. aims for sharp cut in maize crop next year

BY OUR COMMODITIES STAFF

MOVES for a substantial cutback in U.S. corn (maize) production in 1972 have been announced by the U.S. Department of Agriculture. The target is to reduce this season's record crop by about 900m. bushels next year. Included in the feedgrain programme for the U.S. are provisions for farmers to set aside 25 per cent of their corn and sorghum acreage in 1972 compared with 20 per cent this year, reports Reuter.

Additionally farmers will have the option of diverting an additional 10 per cent acreage out of corn and sorghum production for payment, and later possibly a further 5 to 10 per cent, if the Department of Agriculture decides another cutback is needed when the 1972 planting intentions become known next year.

The price support loan for grain sorghum will be increased by 6 cents to \$1.79 per 100 lbs, and that of barley by 5 to 86 cents per bushel, USDA said.

However, an initial payment to farmers will be unchanged to \$1.35 per bushel, USDA said.

But it was ruled that neither

acreage planted to corn will be reduced to around 11.7m. acres, or 11.7m. less than last year. With the aid of the revamped programme, it is hoped to boost acreage planted in sorghum in 1972 to around 4.5m. acres from 4.3m.

Also announced by the Department was a virtually unchanged cotton programme for 1972. The only change is that the minimum Commodity Credit Corporation reserve price for cotton will be geared to 116 per cent of the loan support rate, instead of 110 per cent.

Mr. Hardin said the goal of the 1972 cotton programme was to produce enough cotton to meet anticipated demands and bring about some increase in carry-over stocks by the end of next season.

Loan rates

However, disappointment at the lack of any incentive for U.S. cotton growers to produce more next season was the initial reaction in Britain yesterday, in view of the shortage of world cotton supplies. It had been hoped that the U.S. would increase its production to relieve the scarcity and reduce the high prices which are causing a sharp downturn in cotton consumption.

Small rise in copper mine output

BY JOHN EDWARDS

WORLD mine production of copper rose slightly to 3,171,800 tons in the first half of 1971 compared with 3,135,900 tons in the first six months of 1970, according to estimates issued yesterday by the World Bureau of Metal Statistics.

However, the Bureau calculated that world refined copper output, which includes recovery from scrap, fell slightly to 3,711,800 tons (against 3,729,300 tons in 1970), during the same period, while refined consumption rose from 3,860,600 tons in the first half of 1970 to 3,715,300 tons in the first six months of this year.

Mine production increases in Canada, the Congo, South Africa, Australia and the Philippines were offset by a small fall in the U.S. and a bigger one in Zambia.

On the London Metal Exchange yesterday, copper values fell again, following a downward trend in New York. One reason given for the decline is persistent rumours that Japan was planning to export some of its surplus smelter stocks on world markets. No confirmation of these reports is available, however.

The LME zinc market was again active with further buying believed to be on behalf of the producers. This apparently open support to the market by producers, which has not been seen for some time, helped to bring about a small fall in the U.S. copper industry in July.

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U.S. Markets

NEW YORK, Oct. 19.—SILVER fell to a failure to 10 cents the record rally and the weak dollar continued to depress the market.

The so-called complex was driven by rumours of a settlement of the U.S. East and Gulf coast dock strike and expected that the lead grain programme will not result in a large crop increase, Reuter reports.

Copper—Bulls spot \$4.24 (244), China spot \$4.24 (244). Dec. 21.52 (244). Mar. 21.50 (244). Sept. 21.51 (244). Dec. 22.51 (244). Sept. 22.50 (244).

Exports of refined copper from Western countries to the Communist bloc are put at 40,000 tons, partially offset by 9,000 tons of imports. China was again the principal country of destination of exports accounting for over 25,000 tons.

U.S. strike

By contrast with the continuing rise in stocks of refined copper held in LME warehouses, the Bureau said stocks held by consumers in France, Germany and the U.K. all showed some decline but rose in the U.S. on building up in anticipation of the strike in the U.S. copper industry in July.

Mine production increases in Canada, the Congo, South Africa, Australia and the Philippines were offset by a small fall in the U.S. and a bigger one in Zambia.

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JUTE

INDIA—Steady but little buying interest. Prices c.i.f. U.K. for Oct.-Nov. 1972, 10.50 (10.50). Dec. 1972, 10.75 (10.75). Mar. 1973, 11.00 (11.00). Sept. 1973, 11.25 (11.25). Nov. 1973, 11.50 (11.50). Dec. 1973, 11.75 (11.75). Mar. 1974, 12.00 (12.00).

Exports of jute from India to the U.S. and Europe are put at 1.5m. tons, partially offset by imports from the U.S. and Europe.

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Kosygin may visit Cuba

By Our Own Correspondent

MOSCOW, Oct. 19.—R. ALEXEI KOSYGIN, the Soviet Prime Minister, seems likely to visit Cuba before returning to the Soviet Union from Canada, according to sources here.

It can be presumed that he will make a first hand account of recent developments in Cuba and the economic situation of a country to which the Soviet Government has been giving considerable aid.

Our East European Correspondent adds: Mr. Kosygin's projected visit—the first by a member of the ruling Kremlin troika since it came to power in 1964—further evidence that Cuba and the Soviet Union are going through a comparatively conciliatory phase. They have been brought closer through the signature last month of an agreement under which the Russians will be doing in the further mechanisation of the Island's sugar industry.

This agreement also embraces in which Cuba can be helped to develop new sources of electrical power and to improve the efficiency of its ports. was signed despite the independent foreign policy line—particularly towards Latin America continent—that has been adopted by the Cuban leader, Dr. Fidel Castro.

Mechanisation
In deciding to assist the Island's sugar industry, the Russians must also be aware of the poor results of this industry recent years. A month ago, Castro once again underlined the high costs that had been incurred by last year's unsuccessful attempt to meet a tonnage target, and said he thought that the harvest next year would not even reach the tons achieved this year.

Dr. Castro urged on this occasion that mechanisation in industry had to be increased of only to prevent manpower shortages elsewhere. To this end, the Russians have agreed to send Cuba yet more equipment for cutting and transporting sugar, and to try out new equipment to meet Cuban conditions.

First rise in industrial production for 4 months

BY GUY DE JONQUIERES

INDUSTRIAL production rose by 0.5 per cent in September, the first increase in four months, but year ago and 6 per cent below housing starts slackened from the peak of July 1969. It was the high level they reached only 2 per cent above the level during the summer. Although to which it fell during the upturn in the production General Motors' strike last November has set it in the right direction, the increase is far.

The response to the figures from the vigorous growth which the Administration is seeking and which President Nixon set out first full month after Mr. Nixon's new measures went into effect and that additional stimulus will be provided by his tax-cut programme when it has been approved by the Congress.

Extend controls

Housing starts were 12 per cent below the August level, in spite of a recent decline in interest rates, which might have been expected to stimulate house building. This phenomenon was explained by Government economists as the result of postponement of building activities in the hope that interest rates would decline still further.

President Nixon to-day sent to Congress legislation extend-

ing his authority to control wages and prices by an additional year. He also asked for new authority to control interest rates.

The legislation will be used to implement "phase two" of the President's anti-inflation programme, which he revealed 10 days ago. Prospects for prompt Congressional action are considered good.

The legislation would authorise the President to control interest rates at "levels consonant with orderly growth" though it does not specify what methods would be used. However, senior Treasury officials repeated Mr. Nixon's earlier statements that it is not expected that the authority will have to be invoked in the light of the recent declines in rates under the pressure of market forces.

The Administration has also asked for the inclusion of a \$2,500 civil penalty for violation of controls in addition to the current \$5,000 criminal fine. It is generally agreed that civil cases are easier to win than criminal cases in this area.

Work begins soon on key Brazilian dam project

BY HUGH O'SHAUGHNESSY

RIO DE JANEIRO, Oct. 19.—WORK is to start shortly on a massive power and irrigation scheme which it is hoped will revolutionise agriculture in one part of the poverty-stricken north-east of Brazil. The green light has been given for work to start on the Sôbrabinha Dam at an estimated cost of more than \$71m.

It will create one of the largest man-made lakes in Latin America, providing water for irrigation and regulating the flow of the São Paulo Afonso Hydro-electric Complex. The storage of water will allow the north-east to withstand the effects of drought. This is currently the second year drought has reduced much of the region to desert, bringing about near famine conditions and widespread social unrest. Trains carrying food and warehousing have been attacked many times by hungry peasants in the past two years.

Annual per capita income in the region is less than \$40. The dam's main function will be to control the flow of the São Francisco, a major river, with a year round flow in the north-east to the Paulo Afonso complex. This will enable generating capacity to grow to 2,000 kilowatts and provide more abundant power for the region which contains a third of Brazil's population.

According to Mr. Palmer, a new floating prime rate would be pegged somewhat above the prevailing rate on 90-day commercial paper.

DOCKER SHORTAGE ON WEST COAST

SAN FRANCISCO, Oct. 19.—While a manpower shortage hampered America's West Coast dock workers, Longshore Union president Harry Bridges issued a call for "unified labour power" to win a suitable contract after the current 80-day non-strike order expires.

At the ports of Long Beach, Los Angeles and San Francisco, there were more ships than unloading crews on Monday. In San Francisco James Robertson, of the Pacific Maritime Association, said 37 ships were being handled on Monday, well above the normal load for a week-day. Four large towns will disappear.

Citibank may 'float' its prime rate

By Jurek Martin

NEW YORK, Oct. 19.—ANOTHER float in the financial market is in prospect with the disclosures by senior officers of First National City Bank of New York that the bank might soon inaugurate a plan under which the prime rate would move automatically with open market interest rates.

The prime rate is that charged by the banks to their best corporate customers and has achieved a symbolic importance equivalent to that of the bank rate in Britain. It is no secret that the American banking community has become increasingly unhappy with what it considers the rigidity of the prime rate system.

Now it would appear that Citibank is prepared, in effect, to "junk" the prime rate. Mr. Walter B. Wrisson, the bank's chairman, and Mr. Edward L. Palmer, chairman of the executive committee, both said at a Banker's conference in San Francisco yesterday that only a few points in the new programme remained to be ironed out and that a formal announcement would be made fairly soon.

The estimate compares with an increase of 4.1 per cent in the 1971 first half and an estimate of 4.6 per cent for the 1971 second half. The figures were disclosed at a Press conference to-day by AP.

THE ONTARIO ELECTION

A challenge from the young

BY JIM SCOTT, TORONTO CORRESPONDENT

THE VERDICT of the voters in Robert Nixon, criticised the survived the voters' restless urge to the Ontario provincial Government for for change.

He promised fast action and ideologies, they tend to con-

veyance. His party has been suspected for several years: ideology, if not

The province has been run by review Board to screen foreign dead, is a sleeping force in the politics of modern pragmatic

society in Canada. Age may be respected, but does not seem to be trusted in politics. The young is to be progressive and with it; to be old is to be out of step with the modern tempo. The proof appears to be that the average age of the six new premiers who were elected is not quite 41. Their ages range between 35 and 48.

Recognising the public appeal for change and for youth, Ontario Conservatives named Mr. William Davis earlier this year to take over the leadership from Mr. John Robarts who had been Premier for 10 years. Since taking over the leadership in March, Mr. Davis has been making policy decisions that draw the attention of him from the previous leader and he has been striving to appear as young as his 42 years by wearing discreetly long, but windblown, hair and mod suits.

He was no charismatic wonder when he was chosen to take over the Tory banner and his image has not changed much since, but he has looked and sounded more contemporary. He has tried to reach the young by granting them voting rights and permission to drink alcohol in public at the age of 18, but he has not forgotten the elderly and has promised the over 65s freedom from Medicare expenses.

His opponents also are young. Mr. Nixon, who unsuccessfully led the Liberals in the previous election, is 43. If it is true that change is in the air, this is his chance. At the dissolution, his party was the official opposition, holding 27 seats, six more than the New Democrats, but well short of the 65 held by the Conservatives. The Liberal strategy is to take advantage of the wide gap between the policies of the Conservatives and the New Democrats, presenting themselves as the viable alternative to the electorate by using a middle of the road approach.

Mr. Stephen Lewis, whose father is the leader of the New Democratic Party in the Federal Government, leads the New Democrats in the provincial election. He is a cocky 33-year-old. His party has an enormous capacity for work and an ambitious something-for-everybody programme. Its approach is "tax the rich and help the poor" and it concentrates its efforts on trying to get a solid vote from the blue-collar worker as well as the white-collar worker. In the past, it has been the white-collar worker who has given the party a good part of its strength, while the blue-collar men have remained fairly aloof.

Great appeal

The trend that has swept the Canadian political scene in the past year or two began in 1968 when Mr. Pierre Trudeau came to power as Prime Minister of Canada on the first wave of the clamour for change and youth. His great appeal was that, at 47, he was new and different and comparatively young. He was so much in the style of the permanent, rapid-change society that it was widely suggested he might quit before his first term was up—simply grow tired of being Prime Minister and walk away from the job. Instead, he has stuck to his office and changed his image from political swinger to solid conservative, from gay bachelor to sedate family man.

If the theory of political change is true for the provinces, it also may apply in federal affairs despite Mr. Trudeau's efforts and he may be in danger of becoming just another worn-out political object, to be thrown away by voters seeking a change and a new thrill. But where is the new man, with the promise of youth and change, to whom the voters can turn? Mr. Robert Stanfield, the leader of the opposition Progressive Conservative Party in the Commons, is 57. Mr. Davis Lewis, who has been on the Canadian political scene as a prominent socialist for 35 years, and is leader of the federal New Democrats, is 62. No much of a choice for restless voters hoping for a new taste sensation.

Guyana savings control

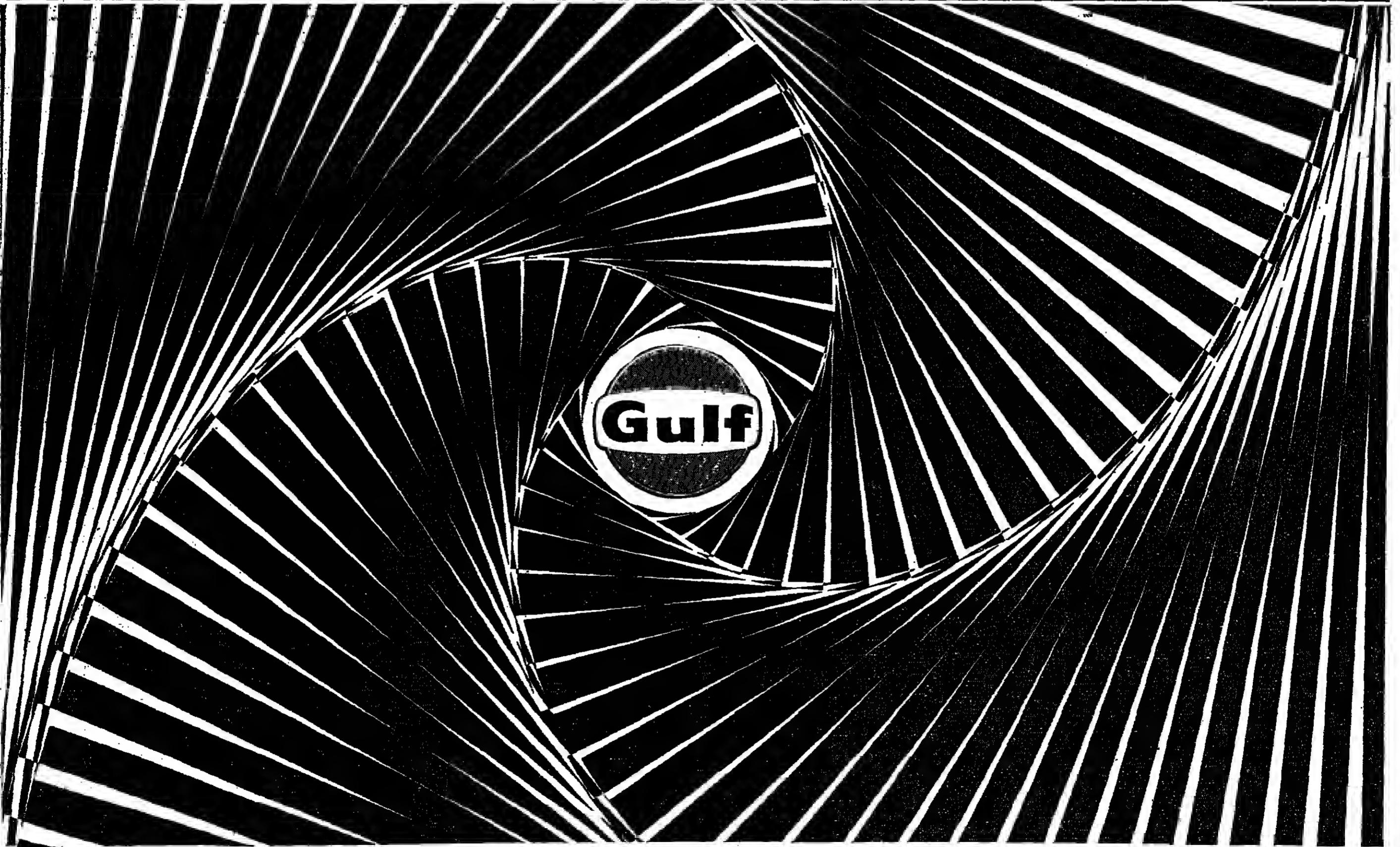
GEORGETOWN, Oct. 18.

Prime Minister Forbes Burnham, detailing his Government's plan to miniaturise the operations of foreign commercial banks in Guyana, has said it was intended to take local savings completely out of their hands.

Foreign banks operating in Guyana are Barclays, the Royal Bank of Canada, the Bank of Nova Scotia, the Chase Manhattan Bank and the Bank of

Baroda. If foreign banks wish to continue operating in Guyana, he said, "they can only operate here as lenders of off-shore money—money that they bring in from abroad to lend into our economy." The expectation was, he added, that when this policy was implemented, foreign commercial banks would not be able to keep local cheque account deposits.

Reuter



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Export News

IN BRIEF

£3.5m. more for STC

Standard Telephones and Cables has been awarded a further contract for a submarine cable system in the Caribbean. The contract, valued at £3.5m., is for a system that will carry 160 telephone circuits between the Netherlands Antilles islands of Curacao and St. Maarten, with an extension to St. Thomas in the Virgin Islands where existing cables to the U.S. offer direct access to the world communications network.

Laminaciones da Lesaca, Navarra, Spain, a steel strip producer, has placed with Loewy Robertson Engineering Company, of Poole, Dorset (a Davy-Ashmore company), an order worth more than £555,000 for the supply of one four-high reversing cold mill and one two-high skin pass mill.

The mill will be used to produce precision tolerance mild and carbon steel strip up to 425 mm wide in a range of thicknesses down to 0.12 mm.

Contracts in Scandinavia worth some £750,000 have been secured by Harris-Economy, the U.K. subsidiary of the American Holt Corporation. Jönsson, Sweden's scrap processing complex, has purchased five Harris-Economy shears and conveyor systems at £450,000.

Volvo, the Swedish car manufacturer, has ordered two fully automatic shears, type hailing presses, worth £100,000, for the new production line at Östersund. The 500-ton shears, valued at £190,000, are being manufactured by Harris-Economy for the Danish scrap processing merchants, Jensen of Aalborg and Hansen of Odense.

£7m. DEAL WITH ALFA ROMEO

Automotive Products gears up for Europe

BY JAMES ENSOR

ALFA ROMEO has decided to use the Automotive Products Mark III as the standard automatic transmission for its entire car range. Initially the gearbox is likely to be offered in the Alfa Romeo 2000 but later it should be available in the Giulia 1300 and Giulia Super. It is also possible that the automatic gearbox will ultimately be offered as an option in the new 1250 c.c. Alfa, which the company will unveil at the Turin motor show next month.

The supply of automatic transmission to Alfa Romeo is likely to build up eventually to a rate of 20,000 units a year. The first deliveries will be made in 1973, the overall value of the agreement is about £7m.

Alfa Romeo has not previously offered an automatic transmission. The Italians have shown less interest in automatic driving than any of the other Europeans: their driving style is more sporting than any of the other nations.

But Alfa's export business is expanding rapidly and since Fiat now offers automatic transmissions on its largest cars and is steadily introducing them on the smaller cars, Alfa felt bound to follow.

Competition

Automotive Products won the order against strong competition from General Motors, which offered its Strasbourg-built automatic, the German ZF and the British-built Borg Warner automatics. The fact that it has won an order from a company like Alfa which prides itself on the sophistication of its engineering is significant.

Problems

It is a four speed transmission and rather more sophisticated, if more expensive, than many of its rivals which offer only three speeds. Its sales, to date, have not matched its apparent promise, perhaps because of

Alfa has been negotiating with early technical problems and the loyalty of many motor manufacturers to Borg Warner. But the design had to be substantially re-Alfa order, which has encour-

aged AP to set up a new technical sales and service company in Milan, may mark a change of fortune.

Bedford has achieved the highest truck and van exports in its history during the first nine months of 1971. A record 44,183 Bedfords have been sold abroad, 45 per cent more than in 1970 when the company suffered severe interruptions to its production programme through strikes. Home sales also rose by 34 per cent despite the decline in the U.K. truck market.

Co-operation with Poland

By Our East European Correspondent

THE scope for Anglo-Polish co-operation agreements in the motor industry and in the manufacture of computers will be discussed by visiting Polish experts expected to take part in the London Chamber of Commerce seminar on the Polish economy and industrial co-operation, to be held in London on November 4.

Mr. Andrzej Karpinski, a leading member of the State Planning Commission, will give an outline of Poland's current economic policies with particular reference to foreign trade.

Mr. S. Grzeszki, a director of the department at the Ministry for Engineering, and Mr. Marian Grzymek, of the "Co-operation Department" of the Planning Commission, will lead a discussion on the forms of organisation that co-operative ventures can be expected to take in the foreseeable future.

Further sessions will be held on the co-operation in the building machine industry, and in the machine tool industry.

The London Chamber, which has a Polish section of well over 600 members, held a similar seminar in London towards the end of 1969.



Mr. John Panks—three more projects under negotiation

Mr. Gerald Barton the modeller with mini Rolls-Royce—there's a real one in the garage

Putting a gloss on sales

MR. GERALD BARTON leaned over the table, interlocked a piece of scampi, and sighed like a vicar committing mortal sin. "I'm supposed to have melon and some soup," he explained mournfully. "I've got to slim down," he added, looking enquiringly towards his toes.

Generally Mr. Barton's unattractive Yorkshire tones do not fall so flat. For he is chairman and managing director of the Hull company Humbrol, and Humbrol and Mr. Barton have got fat together.

The company was started in Hull by Barton's father. Some 10 years ago it had a turnover of about £200,000. Now Humbrol is showing profits of £200,000 on a £1.8m. turnover.

Humbrol makes paints,

enamels and adhesives for the

modelling market and the do-it-

yourself enthusiast. It claims

80 per cent of the U.K. market

Although it produces industrial

paints, the greater part of its

could show them economically and effectively.

"On the management side there was no structure at all. We now have a sales force of some 22 and we introduced a sales manager and three regional managers."

"We are investigating the need for direct selling instead of going through wholesalers and will introduce product management shortly."

"Finally, we support market investigation and technical innovation. With the sales force restructured we will turn our attention to doing the same in departments like production."

John Gooding, who looks more like a rural bishop than a marketing man, paused for breath. "In exports we have marketed through agents. Now we are stretching from the toy market into do-it-yourself. We are beginning to hire agents and travellers over

Our turnover in overseas markets is in direct proportion to per capita income," he said. Major markets are Sweden, Germany, France, Italy, Australia and even Japan.

Going public

The company goes to trouble to appeal individually to markets. A range of paints exists in old railway liveries. The Luftwaffe colours are produced exactly.

The company does not sell in America because of the tariff barriers. It refuses to license other manufacturers to make the paints because it is afraid of the quality slipping.

"What we had to realise," Gooding explains, "is that we were not in the paint business first and foremost. We were in the leisure industry. We had to sell a 'need' rather than a product."

"It was easy to discover where we were—we were producing paints, enamels and adhesives for models with outlets in model and toy shops, department stores and bazaar stores."

"What we had to decide was where we were going and what was our market."

Freshening up

"On the modelling side we decided to stay in the quality range, but we also made a pitch for the do-it-yourself market. We reckoned there were people wanting to paint small articles in the house wanting small pots of paint to do it. We thought these were probably either young marrieds getting up home or people in the 40-50 age group freshening up the house after the kids had left home."

"We also decided that there were other opportunities in the leisure market in providing artists' materials, and hobby requirements like model knives, craft tools and brushes."

"That was product. We set out to look at our outlets by putting a bigger emphasis on stores and toy concerns. At the same time in these types of shops there is often a lot of stock on view. We designed compact display dispensers so that our products would not get lost from view and so that the shop itself

is more prominent."

Meanwhile, the profits fatten out and Gerald Barton tries to slim down. He looked out of his enormous office beyond the model Rolls-Royce on the window-sill. "Paint it or stick it," he declared. "That's the formula we were built on." He looked affectionately at the Rolls. "And the market? Well, we cater for children of all ages."

Weight problem

ROWNTREE MACKINTOSH has announced that Hershey Foods Corporation, the American chocolate manufacturer, has placed an order for about 1,000 tons of Kit-Kat. At present Kit-Kat is marketed by Hershey in 40 per cent of the U.S., in December Hershey plans to extend the area in the U.S. where Kit-Kat is on sale.

SOCIETE CIVILE DES PORTEURS D'OBBLIGATIONS

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NOTICE TO BONDHOLDERS

9%—1970/1985

Company Pechinéy will call together a General Meeting (first meeting) of the holders of bonds 9% 1970/1985 on Friday, November 5, at 10.30 a.m. at the Head Office of the "Société Civile", 19 Boulevard des Italiens—Paris 2ème.

Agenda

Approval, according to Article 12 of the by-laws of the said Company and consequently to the partial assignment of assets effectuated under the law 66547 of July 24, 1966, of the takeover by the Company ALUMINIUM PECHINÉY in place of Company PECHINÉY of the 9% loan issued in December, 1970, by the said Company.

Determination of the place where will be deposited together with the attendance list, the powers of the represented bondholders and the report.

To attend the meeting, the bondholders will have to deposit their bonds five days at least before the meeting at the following banks or branches:

In France: LAZARD FRÈRES & CIE—CREDIT LYONNAIS—BANQUE NATIONALE DE PARIS.

Amsterdam: PIERSOON HELDRING & PIERSOON.

Brussels: BANQUE DE BRUXELLES—CREDIT LYONNAIS.

Frankfurt: DEUTSCHE BANK A.G.—COMMERCIAL BANK A.G.

London: LAZARD BROTHERS AND CO. LIMITED and N. M.

ROTHSCHILD & SONS LIMITED.

Luxembourg: CREDIT LYONNAIS.

Milan: CREDITO ITALIANO—CREDIT COMMERCIAL DE FRANCE.

Board of Directors of Company Pechinéy.

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REINHOLD DICKS

European News

Spanish police clash with car workers

By Our Own Correspondent

MADRID, Oct. 19. THE Spanish Government to-day ordered the provisional closure in Barcelona of the SEAT motor factory after clashes between the police and some 6,000 workers. Trouble began yesterday morning when some 20 dismissed workers struggled themselves into the factory together with the men of the morning shift. Egged on by a spokesman, the 6,000 workers of the morning shift went on strike a few minutes later without warning or explanation.

Police were called in when towards mid-day yesterday some 4,000 workers staged a demonstration near the main office buildings. The workers then clashed with mounted police, and at least five policemen were hurt. Shots were heard later and several workers were wounded when one police officer, surrounded by demonstrators, fired his pistol. The workers were dislodged late in the evening and about 30-40 men were arrested. Thousands of shouting workers and students to-day massed outside the factory to demonstrate their solidarity with the workers. At least five policemen and three factory guards, as well as a number of workers, were injured and more than 30 strikers were arrested in the fighting.

A company spokesman stated that comparatively little damage was done. However, production would be stopped for several days.

Brezhnev study of students

MOSCOW, Oct. 19. SOVIET Communist Party leader Leonid Brezhnev to-day called for sustained Party supervision of the nearly 5m. students in the nation's universities and technical colleges.

Speaking at a Kremlin rally of students, he said: "not a single question of principle about the work of the higher educational establishment must remain outside the field of vision of the Party organisations. "The Party organisation of the university or institute is the political van of the collective, and the Party committee at the higher educational establishment is its fighting headquarters."

He said the Soviet leadership had recently approved plans to increase students' stipends, build many new hostels, and improve catering, medical, sports, and holiday facilities for them. During the 1971-1975 plan period an extra 1,500m. roubles (over \$80m.) was to be allocated to increase stipends and raise the number of students receiving them.

Reuter. Our East European Correspondent adds: Mr. Brezhnev's remarks are a reflection on the Soviet leadership's continuing concern to improve both the quality and the quantity of students receiving tertiary education.

BOURSE INQUIRY ON PINAY-BOND

PARIS, Oct. 19. THE PARIS Bourse Commission said it had decided to launch an inquiry into trading in the gold-backed Pinay Bond on the Paris market between October 11 and 15.

Bourse sources noted that trading in the Pinay bond on October 11 and 15 reached volumes of Fr.23.5m. and Fr.34.4m. respectively, against an average of Fr.15m. daily for the first nine months of the year.

Reuter.

French urge air retaliation

By ADRIAN DICKS

THE FRENCH aerospace industry has formally asked the Government to press for a 15-16 per cent. EEC tariff in Brussels against U.S. aircraft, in retaliation for the imposition of the 10 per cent. surcharge on European aircraft sales to the U.S.

Announcing this here to-day, Henri Ziegler, chairman of the industry's trade association and chairman of the leading aircraft builder, Societe Nationale Industrielle Aeronautique, told le *Press* that the French manufacturers' action was "regrettable but indispensable."

It would be difficult for European countries to agree on the action, but he felt sure that most would agree that "we cannot tolerate discrimination now falling 16 per cent. against our aircraft while American aircraft enter Europe freely."

M. Ziegler went on to attack what he described as "abnormal and unbalanced" sharing of major aircraft markets between American and European companies. Citing EEC commission figures, he remarked that U.S. aircraft manufacturers had 15 per cent. of the world market in aircraft, including 98 per cent. of the domestic U.S.

Six make plans for joint front in talks with U.S.

By REGINALD DALE, COMMON MARKET CORRESPONDENT

LUXEMBOURG, Oct. 19. THE SIX Common Market countries to-day resolved to make a determined effort to settle their internal differences of opinion on economic and monetary affairs and start preparing for wide-ranging negotiations with the U.S. The Community's foreign ministers agreed that the next major step should be a council meeting of all the ministers from the six countries concerned with the problem.

The meeting, to be organised as soon as possible, would be attended by ministers of foreign affairs, finance, economics and agriculture. Close contact is to be maintained meanwhile with the U.K. and the other three candidate countries.

The Brussels Commission is to start drawing up a "list of grievances" against the U.S. in the trading field in answer to American accusations of protectionist policies by the Six.

Not all of the ministers wanted an early start to negotiations with the U.S. Some bilateral arrangement "inconceivable" was thought the condition of their own economies warranted it.

THE SIX Common Market countries have agreed that Brussels would be the most appropriate place to sign the treaty under which Britain and the other candidate countries become members of the Community, writes Reginald Dale. A final decision will not be formally taken before the applicant countries have been consulted, but it seems certain that the legal basis for British membership will be the Treaty of Rome. The decision, though not unexpected, will come as a disappointment in the U.K., which had originally hoped that the Treaty might have been signed in London or its surrounding area, to give a boost to British public opinion. The Six are still keeping quiet about their preference for fear of provoking a jagged opposition to Common Market membership on the eve of the crucial vote in Parliament.

Treaty of Brussels?

By REGINALD DALE, COMMON MARKET CORRESPONDENT

LUXEMBOURG, Oct. 19. IRELAND to-day won authorisation from the Six to continue competing for investment.

Ireland would be able to honour its existing contracts under which exporting industries are granted tax rebates up to 1980. Dr. Hillery said. But Ireland was not aiming to further its industrial development at the expense of other peripheral areas of the enlarged Community.

This privileged status for Ireland was enshrined in a special protocol for addition to the Treaty of Accession finalised at a Ministerial session on its Irish entry negotiations. Dr. Patrick Hillery, the Irish Foreign Minister, said he was entirely satisfied with the guarantees afforded by the protocol. Mr. Per Kieppe, Norway's Minister of Commerce, said give Ireland an advantage over most other areas of the Community with which it will be.

The British Government is known to be uneasy over the terms of the protocol, for fear that it may give Ireland preferential treatment over its own development areas. Norway, too, it is thought here, may ask for something similar when it has studied the Irish protocol.

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DANISH IMPORT SURCHARGE

Long-time need for drastic measures

By OUR COPENHAGEN CORRESPONDENT

THE DANISH Government's surprise decision to impose a 10 per cent. import surcharge on most goods apart from raw materials and unprocessed foods, again yesterday by the new Economic Minister, Mr. J. O. Krag, President Nixon imposed a similar surcharge on imports to the U.S. and has been at least partly parity of the currency. The inspired by it. Yesterday the reason for this addition to a Finance Ministry, Mr. Henry Gruenhagen, acknowledged that when the Danish tax was against EFTA followed sterling down with a GATT rules, but he pointed out that other larger countries, against the dollar, it proved such as Britain and the U.S., had extremely difficult to control the inflationary effects. Denmark also has a high ratio of raw material and machinery in its imports, and some Danish authorities hold that devaluation, by raising import prices, merely worsens the unit cost position of Danish export products.

Since August 13, the Central Bank has suspended the official exchange rate for the kroner, and the currency has been allowed to move upwards against the dollar by about 3 per cent. in a carefully controlled float. The authorities have been keeping the kroner roughly in line with sterling, but by any normal economic criterion the kroner clearly ought to be floating down against about everything. The malaise in the Danish current balance of payments picture is primarily a matter of the trade balance. Last year the trade deficit came to Kr.8.200m. more than double the size of the current deficit itself. The import total was Kr.32.884m. and exports came to Kr.24.672m. In fact, the trade deficit so far this year has shown a slight improvement as the result of

Denmark got itself into its present mess partly by bad luck and partly by mismanagement. The country is in a difficult period of transition from a primarily agricultural economy to one that is dominantly industrial. Fifteen years ago about two-thirds of her exports consisted of agricultural products, but to-day the proportion has been reduced to about a

The previous Government tried price-freeze measures to halt inflation, but without much success, and in April it replaced the freeze with new rules making it an offence for companies to base wage drift in the form of higher prices. This too appears to have been a complete failure. Hourly wage rates in the first seven months of this year were 12.3 per cent. up, and prices since April have increased by 4.7 per cent.

The price freeze measures, by right action to take, especially cutting profit margins, have only amid widespread fears of the growth of protectionism in world trade, is another matter.

gradually become evident in the last two or three years. Since 1965 it has probably not increased at all in real terms and has risen by only about 30 per cent. in money terms. The underlying cause is probably the fact that the public sector has absorbed an excessive proportion of the nation's resources. The consequences of failing to switch resources out of the public sector and housing, and into export and import-competing industry, were outlined earlier this year in startling terms by a Ministry of Finance report on the country's long-term economic prospects.

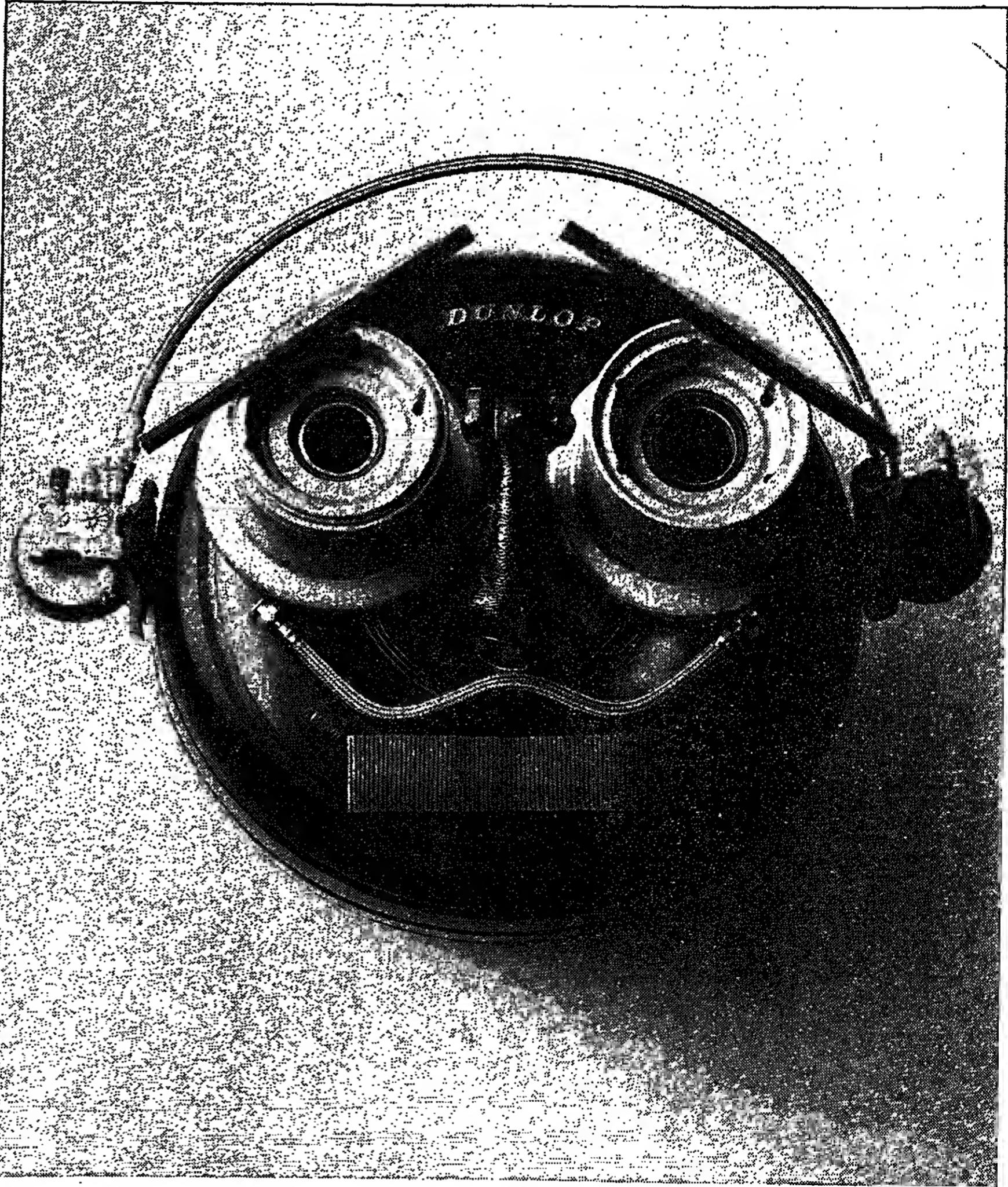
No problems

Even if public sector expansion in the 1970s was reduced to half the rate of the previous decade, it is said, the industrial labour force would fall by 20 per cent. taxes would grow from the present 48 per cent. to 80 per cent. of the national income, and private consumption for the population engaged in the active labour force would not be able to increase at all. It predicted that if the balance of payments deficit was not turned into a substantial surplus within a few years the requirements of the foreign exchange position would force stagnation and unemployment upon the country.

The Government will not have any Parliamentary problems in getting its programme accepted, but whether it was the

cutting profit margins, have only

exacerbated the stagnation in industrial investment which has



Dunlopilot

knows all about happy landings. They're part of the Dunlop way of flight. When we first made aircraft tyres and wheels in 1910, landing speeds were so slow that brakes were not needed.

Today, there are more than 100 different types of aircraft in operation with international airlines and national airforces that use Dunlop components and air safety systems to help their flight cycles from lift-off to touch-down.

Our Aviation Division's brakes and anti-skid systems ensure safe stopping. In flight, Dunlop de-icing systems protect aircraft from ice formation, pilots keep power at their finger-tips with Dunlop control handles, and Dunlop windscreen clearance systems and engine components keep the going clear and smooth.

In collaboration with European aircraft manufacturers, we are making major contributions to important Dunlop-Common Market 'firsts'—among them, the Harrier jump jet and Concorde. We have created new tyre technologies to resist the powerful downblast of heat from the Harrier's VTOL engines and the extraordinary stresses of supersonic flight and landing.

We'll always be with you up there, and back again.

 DUNLOP

PARLIAMENT



Labour fails to ruffle Heath over EEC free vote

BY PHILIP RAWSTORNE

Stable food prices forecast

SIGNS OF the world food prices storm "blowing out" were seen by Agriculture Minister Mr. James Prior in the Commons.

"Certainly, we can see some signs now of world food prices stabilising and not going on increasing at their present rate," the Minister maintained when he was heavily pressed by the Opposition at Question-time.

Confident

Acknowledging that the food price index had risen by 11.6 per cent. between June, 1970, and August this year, Mr. Prior stuck to a contention for which he had previously been strongly criticised—the contention that some less than scrupulous traders had taken advantage of confusion over decimalisation to push some prices higher.

But the Minister refused to be harried into indiscretions to which Labour MPs plainly considered him vulnerable. He was confident that the measures taken by the Government, together with the CBI initiative to restrain price increases, would help to combat the rate of inflation.

Between 30 per cent. and 50 per cent. of increased food prices over the past year had been due to higher world prices, and it was on this from that Mr. Prior said he was now "expecting something better."

As far as the inflationary element was concerned, the Minister added: "The quicker and sooner that wage increases come down to realistic levels, the quicker we will get on top of it."

In the first Question-time cross-examination of Mr. Prior since last July, Labour MPs left no useful brickbat out of their barrage. The still rising food prices were a scandal, they declared, so was the profligacy and fiddling over decimalisation.

Tory promises over prices were the "biggest confidence trick in history," and Mr. Prior was urged to clean and accept responsibility for the appalling increase in the cost of living and not "like the rest of the lame ducks on the Government front bench," blame the situation on the previous Labour Administration.

Labour's anti-Marketeteers took a prominent part in the attack, with promises of even higher prices when we went into Europe.

Faster

The Minister protested at extravagant accusations, but Tory anti-Marketeteer Sir Gerald Nabarro also maintained that the Government should provide some explicit assurances in this field—particularly as to how the VAT would affect prices. Even if the proposed new tax were not applied to food, it would be applied to the distributive processes and therefore, to some extent, would act in the same way as the SFT in increasing prices, Sir Gerald argued.

Mr. Prior thought the Chancellor should answer that question. But on prices generally he insisted that increases had been mainly in a considerably faster rate outside the Market than inside it.

Scottish MPs see Ministers

By Richard Evans, Lobby Correspondent

TWO GROUPS of Scottish MPs, one Conservative and one Labour, had separate meetings with the Prime Minister yesterday to discuss Scotland's unemployment problem and the prospects for industrial growth.

The Labour delegation, led by Mr. William Ross, "shadow" Secretary for Scotland, Mr. William Hannan and Mr. Bruce McLaren, emphasised the "disastrous" unemployment situation.

There was a widespread lack of confidence and pessimism about the future was growing. What was needed, the MPs argued, was the introducing of major new industries to provide long-term employment.

For this reason the importance of an early decision on the Hunterston steel complex and deep-water port was impressed on the Prime Minister, who was accompanied at the meeting by the Secretary for Trade and Industry, Mr. John Davies and the Secretary for Scotland, Mr. Gordon Campbell.

One of the points put by the Tory group, led by Mr. Michael Clark-Hutchinson, was the need to develop a distinctive policy for the older industries, including paper-making which were going through a difficult trading situation and which could be adversely affected by entry to the Common Market.

The Prime Minister agreed that the lack of confidence in Scotland was very serious and he promised to consider all the points put to him. His general attitude, according to the delegations, was that the Government had put a voluntary policy in hand and this was taking six months or more to work its way through.

BY PHILIP RAWSTORNE

IT WAS a halfhearted Opposition that got off in the Commons yesterday in pursuit of the Prime Minister and the Common Market. Nearly half the Labour MPs for 3 seats were not so much chasing as trying to keep up with his free vote. And the hue and cry of the rest never came close enough for discount.

If Mr. Heath is on the run, as some Labour MPs claim, it did not look yesterday as if he is going to be caught. Not until after he gets to Europe, at least.

Mr. Roy Jenkins, a silent front-bench observer, left the scene of the hunt before it was over—though not unnoticed by a few snarling glances from his back-benches.

"Of course the Government get the best result," he added pointedly, "said Mr. Heath. "What's more, it will get the support of the great majority of them."

The loyal Tory cheers at that only confirmed the belief of Dr. John Gilbert (Lab., Dudley) that the free vote was "totally bogus."

With such little confidence in getting a majority, what plans were being made for a reshuffle of Ministers if he did not get into the Commons?

"Any Government is entitled to ask the whole House for support," replied Mr. Heath. "If push-over," the Common Market vote was an issue of confidence.

Mr. Foot, considering Mr. Heath had been such an "easy push-over," replied Mr. Heath, went on worrying support, then perhaps we shall see whether he would stand by his benches.

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Other
Overseas
NewsRhodesian sanctions body
shows concern at leaks

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

Queensland
share inquiry
continues

By Our Own Correspondent

CANBERRA, Oct. 19. HE Senate committee investigating the affairs of Queensland Mines, the Nabarlek uranium discoverers, to-day made public the first direct results of its private investigations of share trading prior to the public announcement on Nabarlek on September 1 last year.

The committee's chairman, Senator P. E. Rae, said it appeared that on the day before the public announcement of the Eastern Australian mining engineer, Mr. J. H. Hohnen, his family and companies in which he was either a director or a shareholder had bought at least 500 Queensland Mines shares—about 30 per cent of the day's turnover in Sydney and Melbourne. He said a significant percentage of the other shares had changed hands on the day ad gone to London and the committee had been unable to trace them further.

Senator Rae said the day in question, August 21, had been the first trading day after a visit by Mr. Neharuk of a party which included directors of Queensland Mines, directors of Castlereagh Securities (a substantial shareholder) and Mr. Hohnen, who was a director, neither company any. He said on the August 21 purchases had involved five shareholders in Melbourne and Brisbane and a chain of companies which in one instance required investigators to trace out seven steps to the Hohnen family. Mr. Hohnen would be invited to discuss the share deal with the committee "at the earliest possible opportunity," Senator Rae said.

CHINA SUPPLIES
PLANT TO
ROMANIANSBy Our East European
Correspondent

HINA is to supply Romania with complete plant and technical assistance under the terms of a bilateral agreement just signed in Peking. The agreement was signed by the Chinese Minister of External Economic Relations, Wang Yi, and by the Romanian Minister for Machine Building, Mr. Ion Avram. No further details were given what type of plant or projects involved, but it is known that the agreement comes in the wake of intensive bi-lateral talks in Peking—involved a Romanian government delegation—and in which a senior delegation from the Bank of China. A Romanian industrial exhibition, which has been given considerable publicity by the Chinese, was opened in Peking.

THE Commonwealth Sanctions Committee, which met in London yesterday, has expressed its "deep concern" at leaks in economic sanctions against Rhodesia. In a communiqué issued after the meeting, the Committee, on which all Commonwealth governments are represented, was holding its second meeting in less than a month. The main subjects on its agenda were the fourth report of the UN Committee on Sanctions, and the Rhodesian Economic Survey for 1971.

The Committee called for a tightening of sanctions and a much more effective plugging of existing leaks. It particularly suggested that governments should exercise more caution in approving exports of sensitive products to countries neighbouring Rhodesia.

It is understood that Britain's representative on the Committee, Mr. Mark L. Quince, Under-Secretary at the Foreign Office, presents talks with the Rhodesian regime were confidential. He repeated however that they were designed to achieve a settlement only within the five principles.

Seven of the 31 Commonwealth governments were not represented on the Committee yesterday (Tonga, Swaziland, Sierra Leone, Malta, the Gambia, Fiji and Ceylon). Sir John Carter of Guyana was in the Chair of the Commonwealth.

Mrs. Gandhi rules out mediation

BY OUR OWN CORRESPONDENT

INDIA'S PRIME MINISTER Mrs. Gandhi said she had nothing to do with President Yahya since it is not an Indo-Pakistani problem. The Pakistani military rulers first gesture should be to stop atrocities in East Bengal and try to create social and political conditions acceptable for elected representatives of people there, she said.

9m. refugees

This was the same answer as she gave to questions on the possibility of third-party mediation. If the great powers wanted to help they should put pressure on Pakistan's rulers to agree to suitable political settlement in East Pakistan. She

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REUTERS

PAKISTAN has warned India that its air force will take "appropriate action" if Indian aircraft "continue violation of Pakistan's air space." The warning was given in a telegram sent by the commander-in-chief of the Pakistan Air Force, Air Marshal A. Rahim, to his Indian counterpart in an official announcement said to-day.

The telegram said "Indian aircraft have been violating air space over both wings of Pakistan for some time. Lately such air violations have become more frequent, deliberate, and provocative. Violation by an Indian Air Force in the early hours of October 16 in an area south of Bahawalnagar in West Pakistan is the latest example. If these violations continue, the Pakistan Air Force will have to take appropriate action."

REUTERS

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or a nice cup of
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or a nice cup of
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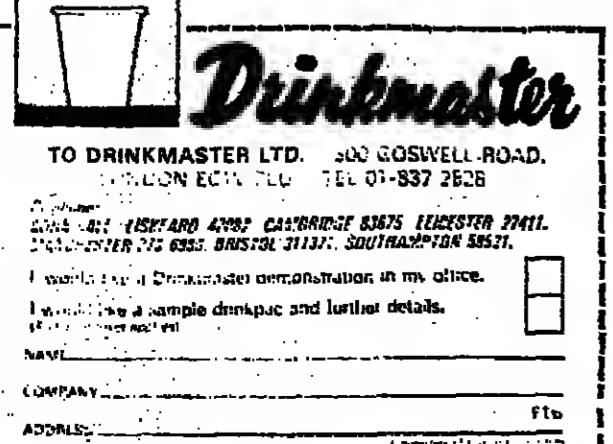
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Arab petroleum
states meet
in December

By Our Own Correspondent

THE TWICE delayed seventh Ministerial Conference of the Organisation of Arab Petroleum Exporting Countries is now scheduled to take place at Abu Dhabi in December.

On Monday the planned session here could not get under way because of the absence of Mr. Ezzedine al Mabrouk, the Libyan Minister of Oil and Mineral Resources, and Mr. Relaid Abdessalem, Algerian Minister of Oil and Mineral Resources. failed to appear.

Their absence was apparently due to the fact that the members had not agreed in advance to the admission of Iraq as a member.

This was why the OAPEC conference was postponed last month and a previous meeting in June broke up in disarray.

The main opposition to Iraqi membership has come from Saudi Arabia which is backed by the conservative Gulf States of Qatar, Abu Dhabi, Dubai and Bahrain, all of them fearful of Baghdad's revolutionary ambitions in the region. Kuwait diplomatically remained neutral in the dispute while, predictably, Algeria and Libya have supported the Iraqi application.

HONG KONG'S
GOVERNOR GOES

By Our Own Correspondent

HONG KONG, Oct. 19. AMID a chorus of praise for the way he has seen Hong Kong through some of its most difficult times Sir David Trench, Governor of Britain's largest remaining Crown Colony for the past seven-and-a-half years, left here to-day.

The last of the Colonial Service Governors, Sir David's tour was twice extended as Britain procrastinated on naming a successor. It has not only straddled a period of the fastest economic growth the Colony has ever witnessed, but has also been punctuated by a series of crises. His successor is Sir Murray Macleod, a former diplomat.

SOUTH ASIA

A sub-continent breaks up

BY NEVILLE MAXWELL

CONTEMPORARY events usually is as alien culturally as an for the present anyway, the among the states there is talk of setting up their own autonomous planning commissions to discern. This is not an extension of the

The Indian Government's reaction to the developments in Are such attitudes and bud- Pakistan has been careful, strong and public condemnation states the early steps on a politi- the Pakistan Army's actions cal road leading towards something like Sheikh Mujib's six-point demand for total regional autonomy? If the very suggestion must invite outrage and derision from expatriate Indians and their local cleque, I can recall the editorial denunciation in Dawn and other Pakistani newspapers that greeted my reports in 1968 indicating nascent separatist trends in the east wing.

But if the essential and most explosive element in Pakistan's heterogeneity lies within the great east-west stridule across who have proclaimed Bangla Desh, going at least as far as within West Pakistan itself is provided "privileged sanctuaries" for resistance forces has into its component provinces made the east-west pull the anomalous geography of what became Pakistan in two separated and diverse territories, made the east-west pull the natural fault-line for the next

The first break in this process took place the moment the British withdrew, when what they had ruled as India was split up politically into two parts, and physically into three. The anomalous geography of what became Pakistan in two separated and diverse territories, made the east-west pull the natural fault-line for the next

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The thin end of the wedge of Bengali separation in Pakistan was the complaint of regional disparity, articulated and documented—from the early 1960s.

Similar complaints are now widely being voiced by Indian state governments. Relatively backward states complain that the centre, responsive to political pressures from more prosperous or assertive state governments, follows policies which simply widen disparities.

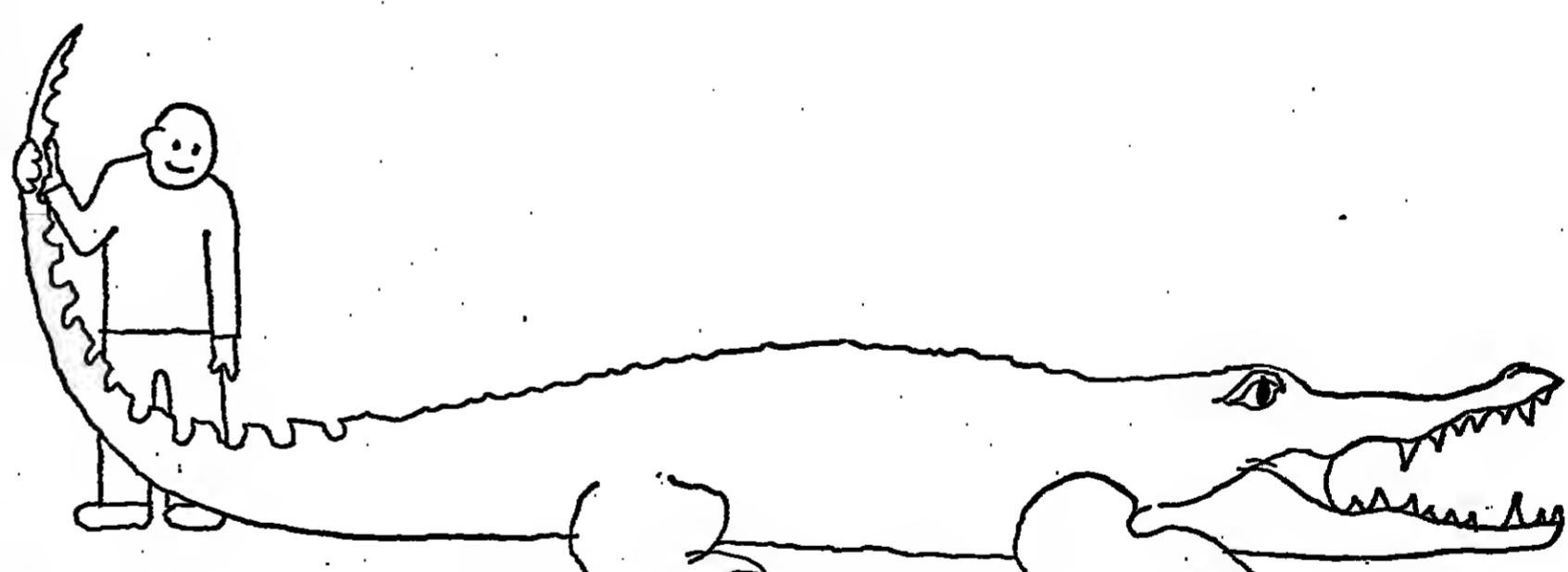
There is nothing new in such complaints and arguments, which are inherent in the development process, especially in such a federal structure as India's. But the consensus that appears to be emerging between all India's state governments, which are seeking a thorough reconsideration of the centre's powers vis-à-vis the states, is new. The de facto devolution of political authority from the centre to the states has already effectively hamstrung central planning, and it is doubtful whether anything the centre can do now would reverse that trend.

Mrs. Gandhi, the Prime Minister, is talking about strengthening the Planning Commission; but rights demands.

In Ceylon

The failure of even declaredly radical governments in advance towards the revolution promised since independence led to the re-entrant role in Ceylon. In 1956, Mr. Donoughue's government in China's May 4 movement of 1959, was unable to supply the movement's "shortcoming was that it was confined in the intellectual and that the workers and peasants did not join in."

If Mrs. Gandhi also finds herself unable to translate electoral rhetoric into performance, one consequence would be a fuelling of the revolutionary pressures already at work in India. (There Maoist Communists are avoiding the Guevarists' mistake of arousing the peasantry.) And in addition failure in the centre's performance would also be likely to stimulate States'

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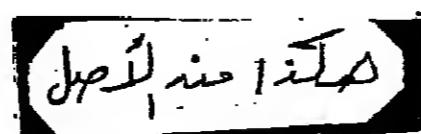


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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● PLASTICS

Precision moulding of small gears

A U.K. company requiring 1m. ears a year will save £10,000 a year by changing from machined brass gears, specially made on the Continent, to moulded thermoplastic gears made by a British company in Suffolk.

The brass gears were machined to a tolerance of 0.01mm, but have been easily matched by the thermoplastic gears and could have been improved to 0.005mm, if required, according to Mr. M. N. Jensen, commercial manager of Girdlestone Electronics, Melton Hill, Woodbridge, Suffolk.

The company, which has manufactured aircraft arials since the Second World War, has decided to diversify into thermoplastic moulding. Two years' development work at the company, preceded by work with 0.005 mm. (if required), and other organisations, has enabled the chief engineer and designer, Mr. P. M. Jones, to establish what seems to be a new technique in the production of thermoplastic mouldings, achieving tolerances previously considered impossible.

Typical figures from the trade indicate that for the production of standard thermoplastic gears as the multi-millions required to be used in such applications as speedometers, drives, chart drives, electronic equipment, autopilots, computer drives, and adding machines, tool design and manufacture, might take 15 to 20 weeks and cost about £800 to £1,200, to produce gears to minimum tolerances of about 0.010 mm, with little compensation for shrinkage.

Contrast

Figures quoted for the production of similar gears by Girdlestone provide a startling contrast—three to four weeks for design and tooling, at an average cost of £150, to tolerances down to a spark gap because the mould machining operation is by electro-discharge. A master is produced, enlarged on a scale room, conditions of controlled temperature, humidity, and atmosphere. Quality control is on component size. Optics are used to ensure accuracy to strict, and every tenth component is inspected, including optical checks at magnifications between 10:1 and 50:1 against a master form. Maximum tolerance for the electrodes is also 0.0025mm.

● TRANSPORT

Comfort in stationary aircraft

SOMETIMES aircraft with passengers have to wait for varying periods before take-off, and with the engines not started, which means that heating and ventilating systems are not operating.

Axle load weighing system

PORTRABLE weighing equipment for measuring road vehicle axle loads up to 10 tons, designed by the Road Research Laboratory, is now being marketed by Trevor Deakin, PO Box 4, Shepperton, Middlesex.

The system which is mainly intended for traffic survey work has two main units for weighing purposes: a weighing platform and an electronic indicating unit. The low platform ensures minimum disturbance of the load distribution across the axles of the vehicle, and no special site preparation is required before setting up the system. The weighing platform measures 20 x 28 x 31 inches and weighs under 100 lbs.

To cater for situations where recordings of data have to be made, an alternative form of measuring system is offered, providing information storage facilities on printed strip and punched tape. A keyboard supplied with this recording system enables entries to be included in the record of direction of travel of the vehicle, commodity carried, type of vehicle and number of axles, and whether it is empty, half or fully loaded.

● COMPUTERS

Three trade groups in joint study

BUSINESS Equipment Trade Association (BETA), the Computer Services and Bureaux Association (COSBA) and the Software Houses Association (SHA) are investigating ways of co-operating more effectively in the future.

They recognise that all three associations are involved in the computer field and while they tend to express different interests and responsibilities, these may prove to be complementary and have many points in common.

These aspects will be closely considered in the interests of the development of computing in the U.K. and of the members of the three associations and any further statement must await completion of this study.

● CONSTRUCTION

Vibratory techniques studied

MANUFACTURERS and users of construction equipment were represented at discussions at the National Engineering Laboratory, East Kilbride, yesterday in a first attempt by the laboratory to establish a direct link with an industry and demonstrate the relevance of its work to the needs of that industry.

One of the main topics concerned the laboratory's research work on vibratory techniques sponsored by Birmingham and Newcastle Universities. This could, in NEL's view, revolutionise present methods used for cutting and shifting soil, pile driving and concrete breaking and has now reached a stage where NEL is seeking industrial partners to participate in practical development and subsequent commercial exploitation.

● CALCULATORS

Hitachi challenge

NO ONE should underestimate the seriousness of the challenge thrown down yesterday by the giant Hitachi company of Japan which is the largest in Japan and which with the launch on the British market of a series of four any in the world, including the electronic calculators. The challenge goes far beyond this area.

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SEAT—LEADER OF SPANISH INDUSTRY—

Will Increase Its Influence in Europe

BUSINESS TURNOVER IN 1971: U.S.\$430M.

Among Continental car manufacturers, the greatest growth during the last few years was achieved by the Spanish company SEAT, though it may still be relatively unknown in Britain.

SEAT's success is due mostly to its home market (which has a car ratio of 75 for every 1,000 population—equivalent to the British proportion in 1956) which still offers the best growth potential: SEAT having now achieved eighth position among European car manufacturers.

Another boon to car usage has been price maintenance which has remained stable or tended to drop. For instance, the "600" model, the cheapest in the market, is priced at £420.00 and the enlarged "124" only £68.00 (plus tax). Based on reasonable pricing, SEAT has found it easier to promote its export drive. In some foreign markets, however, its cars may sometimes sell at up to £300.00 over the production price, which is unusual in world trading.



President Pompidou on his recent visit to the SEAT stand at the 58th Paris International Motor Show.

SEAT accounts for 60% of the Spanish home market, representing a demand of half-a-million units per year. Of the total existing production of 2.6 million cars, over 1.6 million were manufactured by SEAT. Starting with 1,000 units in 1953, its production will have reached 300,000 units in 1971. The early first model has increased to 5 with 22 versions, which is well over the range offered by many better-known European manufacturers, thus offering a great variety of choice for its customers. SEAT expects to manufacture 500,000 units in 1972, when a gigantic second plant now being built in Martorell, will come into production.

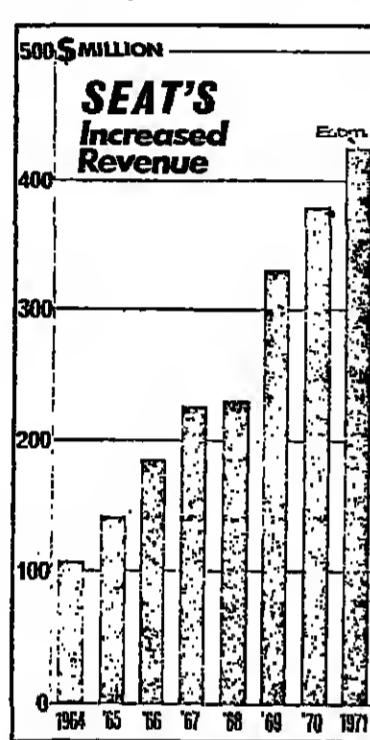
The most popular models in Spain are the SEAT "600" (700,000 of which are running throughout the world) and the "850" (with over half-a-million produced); the other models are the "124", "1500" and the "1430". The latter is a fast, elegant limousine, and is an exclusive SEAT design. Among the most immediate company projects, is the widening of its range of models, with the production of the new "127" next year.

SEAT's total sales in 1971 will be in the order of U.S.\$430m., representing a considerable commercial turnover and a technical and financial strength

to be reckoned with. To achieve this result, nearly 23,000 people are currently employed at SEAT. The company's exports represent 80% of the total Spanish car exports, with some 55,000 cars exported to 30 countries, among them Germany, Holland, Finland, Denmark, etc., amounting to some U.S.\$50m.

At the 58th Paris Motor Show, 6 SEAT cars were on display for the first time. One new car which attracted attention, was a four-door, De-Luxe "850" model, reasonably priced at £600.00. With this car, SEAT and the Spanish industry will start exports of mass production cars to neighbouring France. In the next few months, SEAT, which has already invested in the necessary equipment, will start production of right-hand drive cars, and will start exporting these to Ireland, Malaysia, etc. The first Spanish cars in Great Britain would follow soon after.

These facts—seen from within the context of large European car manufacturers' politics, who have realised the necessity of mutual co-operation—show the importance of SEAT within the future international group SEAT-FIAT-CITROËN, which may become leader in Europe and one of the largest groups in the world.



SEAT 850 SL in Paris. SEAT exports more than 1,000 cars a week; now they are starting to export cars to France.

The Financial Times is tickled pink

Copycat desk-top copiers are hot news at the FT. Six electrostatics, conveniently situated at different points within Bracken House play important roles in the daily race to get the first edition out at 9.15 p.m.

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GARDENS TO-DAY

Arranging border plants

BY ROBIN LANE FOX

ARRANGING plants in a border is the singular virtue of plants die if too damp. A heavy fall of are not hardy (the one called snow in January, melting and Arborescens is an example, others of which small horrible and need very dry conditions (Splendens is one of many here).

Whenever there is a problem of how to mix colours together 1 and fuses: some hate company, other like to be cramped, some like rich food, others like name. There are those with no manners; there are those who are slow to get going, but as slow as they do. Some can best in semi-darkness, others clash with like neighbour but gardeners, like hosts, can never be quite sure what to expect.

In comes the Scarlet Lobelia, but it is a year, perhaps before it is time to like plenty to drink; it is not used, planting's Skimmia without including its partner, otherwise it will not give of its full charms. Ask in one innocent Giant Hogweed, lanky and much too coarse for society, and within a year it will have spread hundreds of children among the bold yellow to brighten them all up.

There is a fashion for mauves, milk-blues and sickly pinks set off with silver leaves but I find this too insipid for my taste. Gardening is a matter of contrasts as much as harmony and unless we plant a few possible clashes, there is nothing to be resolved.

The vicious carmine-red of the Flower of Jove, itself an admirable plant with grey stems and leaves; the golden stems and leaves of the new Acacia (Robinia Friesii) and a sweep of silver Artemisia, that is the way I like to see these compatible silver plants in use.

But there are difficulties. Some silver-leaved plants are not found in flowers. I believe that

Arborescens is an example, others of which small horrible and need very dry conditions (Splendens is one of many here). Far the best is an modern variety now sold as Landbeck Silver, though sometimes the sellers try to pass off a dull-green, leaves sort of Southernwood by the same name.

Once you see it, you cannot mistake it. Its leaves are feathered, floppy, a true silver colour if it flowers in July and loses its eat basic shape.

Digging gravel in around them can help gradually hut there are those which will thrive anywhere, one of them being the most full variety of all, Senecio Laxifolius (sometimes offered as Grey) usually wrongly as Grey; it is less hardy.

This must be given room as it is a vigorous shrub, too often tucked into a spare hole in the border being bought as a small plant from a garden centre.

It will then spread more than its yard wide and up to a yard high with plenty of its rounded silver-grey leaves effect on a background which is really dark green.

Its yellow daisy flowers come in July and I am very fond of them, though gardeners have known to cut them off in disgust. They are the shape and colour of the Common Ragwort, this Senecio's brother, which is well set off by the colouring of the leaves.

Like so many of these grey plants, it can be improved by pinching out the tips of the growing shoots in May. These will root extremely easily as cuttings and their removal keeps the old plant bushy. We should all pinch our plants more often.

Senecio, however, is well-known, and grey rather than silver. For a less familiar silver, I look to the Artemisia, a bewilder family some of which

are hardy to frost, many more will have very nicely cut leaves but silver lining.

Blending

This Artemisia is only an introduction to scores of other silver-leaved possibilities. There must wait for another day, the principle behind them remains true, however many you find room to grow. Whether felted grey-green 'Ballota' or glistening silver-grey 'Convolvulus' (no, not the Bindweed this time), they are plants which blend a border together, reducing the clashes and incompatibilities of those around them.

There are clouds, certainly, even in a well-loved garden, but you can plan to dissolve them by giving your borders a

Accident prevention campaign launched

BY ELSBETH GANGUIN

THE Engineering Employers' Federation yesterday launched a two-year safety campaign, which will go under the title "Against Accidents".

Sir Kenneth Allen, chairman of the EEF's health and safety committee, said that data had been collected from member companies which had shown that last year 1,920 federated concerns had had nearly 33,000 injuries, resulting in absence from work over three days. This compared with 34,000 in 1,700 firms a year earlier.

On average, 25 days had been lost per accident, or about 1m. days last year "from this comparatively small section of the total industry."

But the question of accident prevention seldom, if ever, appeared as a specific agenda item at company Board meetings, Sir Kenneth added. Yet every company should, as a matter of routine, review its accident record and safety arrangements at least once, or preferably twice a year at Board level.

For the campaign, a management action plan containing six "vital ingredients" for basic management procedures, which should be applied systematically, had been produced. Every establishment would be sent a letter setting a target for achievement by 1973. The campaign would be developed and expanded at regional and association level. There would be conferences and action groups, and a national conference would report progress next October.

Mr. D. C. Bamford, president of the EEF, said the campaign was designed to cut industrial injuries in member companies by 25 per cent. in the next two years.

Another reminder of the seriousness of the industrial injury situation comes from the National Institute of Industrial Psychology, which has carried out a shop-floor study of accident causes based on 42 months' continuous observation.

The project was supported by the Department of Employment and Trade and Industry, and the report will go to the Robens Committee on Safety and Health at Work.

The report covers 2,387 accidents, minor and serious, which occurred in four different types of industrial workshops over a period of between one and two years.

Accidents are built into most industrial work, and changes in the design of the work would bring about a significant improvement to the accident rate.

There was evidence, too, that experience, even short-term, had a noticeable effect on accidents. Thus, from the safety point of view, too, operator training was "worth-while".

It is further suggested that a wider use of ergonomic systems and design knowledge was needed in the design of work systems, to eliminate built-in accident factors. Courses are proposed for the safety specialist, as well as for engineers, designers and management.

It is recommended that this problem could be overcome by utilising the current legislative pressure towards industrial training.

Yours directors view the future with confidence and accordingly are recommending that we should distribute to our shareholders a capitalisation issue of shares on the basis of one new ordinary share for every ten ordinary shares at present held, and as we indicated in our preliminary announcement, the board anticipate that the rate of ordinary dividend of 15% recommended for this year will be maintained on this increased capital next year.

The report was adopted and the capitalisation issue approved.

Setback for Electricity Board sales of appliances

FINANCIAL TIMES REPORTER

A SHARP setback in sales of several types of domestic appliances hit electricity boards during the three months to the end of June, according to figures released yesterday by the Electricity Council.

But sales of home freezers are now rising rapidly, the East Midlands Electricity Board reported yesterday. In August, 95 per cent more were sold than in the same month last year and the pace accelerated to September with a rise of about 140 per cent over September, 1970.

Total turnover in sales of electrical appliances in August was £693,661 compared with £654,931 in the corresponding period of last year.

ISLE OF MAN GOES DECIMAL

Tynwald, the Isle of Man Parliament, yesterday approved the introduction of its own decimal coinage. There are six coins with the Queen on the obverse.

HINDSON & ANDREW REID LIMITED PRINTERS

A record year with further development in the national print market.

Sales Group Sales increased 22% to £1,581,000. Profits Pre-tax profits increased 39% to £147,000. Dividend An increase from 25% to 30% on capital as increased by the 1 for 10 scrip issue during year.

Summary of Results

1971	1970	1969
£	£	£
1,581,145	1,294,623	1,050,663
147,097	105,469	79,047
88,647	57,629	44,347
30%	25%	22%
2.05	1.80	1.54

The Group activities are marketed under the name of Hindson Print Group.

The Group at present have three principal divisions: Hindson Reid Division design and produce catalogues, brochures, commercial and computer stationery for industry and trade printers to publishers and Universities.

Jordian Division internationally known poster printers, who also produce advertising literature, point of sale material, and Collad bottle collars, a unique marketing medium for bottled products.

University Printing Service a printing service within a University precinct producing short runs of booklets and publishers and reports for educational and professional organisations and publishers.

Sales offices and Representatives throughout United Kingdom. Copies of Report and Accounts obtainable from the Secretary, Hindson & Andrew Reid Limited, Strawberry Place, Newcastle upon Tyne NE99 1PO.



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The bigger the corporation, the harder it is to see what's happening on the ground.

Take our Group Managing Director.

Sitting up in Atlas Copco's ivory tower, thinking about compressed air's future...about hustling up a big development loan...about his speech to the Chamber of Commerce.

How can he possibly know the customer as well as the managing director of one of our small outfits in Africa?

He can't. And Atlas Copco knows he can't.

That's why Atlas Copco is managed not by absentee headquarters. But by Atlas Copco companies in customers' neighbourhoods.

Each company is autonomous. Usually wholly-owned. Its own profit centre.

Each company has a network of service centres. Which meet rigid parts and mechanics requirements.

On that score, we're not so democratic. We really lay down the law on service.

In fact, we've called for detailed photographs of every one of our 361 centres.

Let's hope companies are as proud to furnish those photos as their profit figures.

Or else they'll have some rebuilding on their hands.

Atlas Copco

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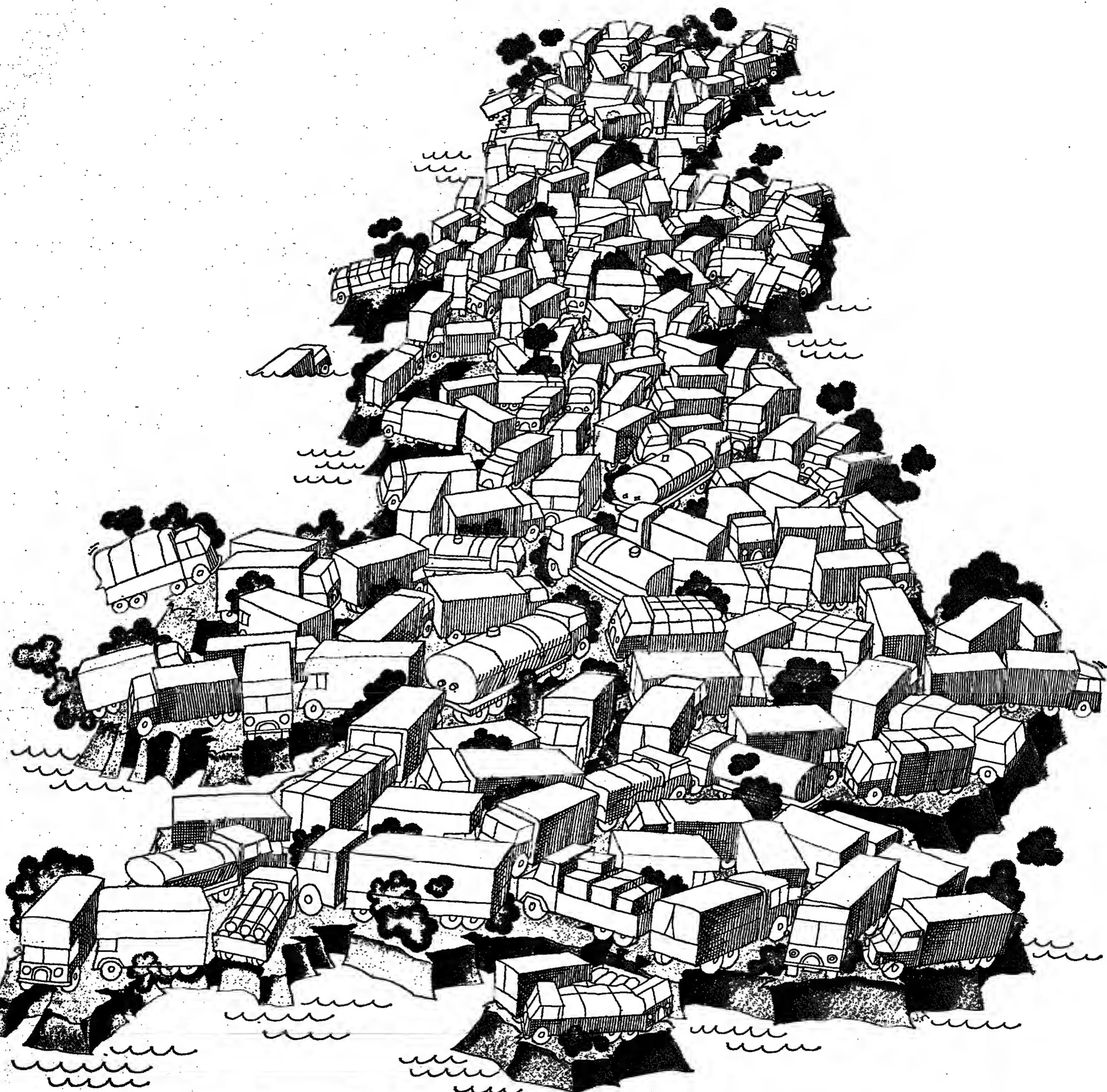
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We can't stand by and watch the country come to a standstill

If you think Britain's roads are busy enough already, consider this alarming fact. By 1976 there'll be another 200 million tons of freight on the move.

Movement of goods in bulk, an important part of this expanding market, is a natural for Rail. Over a thousand tons of freight can be moved in a single trainload, safely, reliably, with little adverse effect on the environment. Factory to

factory, siding to siding, movement in bulk makes sound economic sense too, as many of our customers will testify.

To make sure we are equipped to meet the demands of tomorrow we are planning now.

Our plans include more freight trains that can cruise at 60 mph; more larger wagons capable of carrying up to 70 tons; the opening of 150 new custom-built ter-

minals and the development of a more streamlined wagonload network. And this is only the start.

Rail Freight is going places.

With the right connections you could come with us.

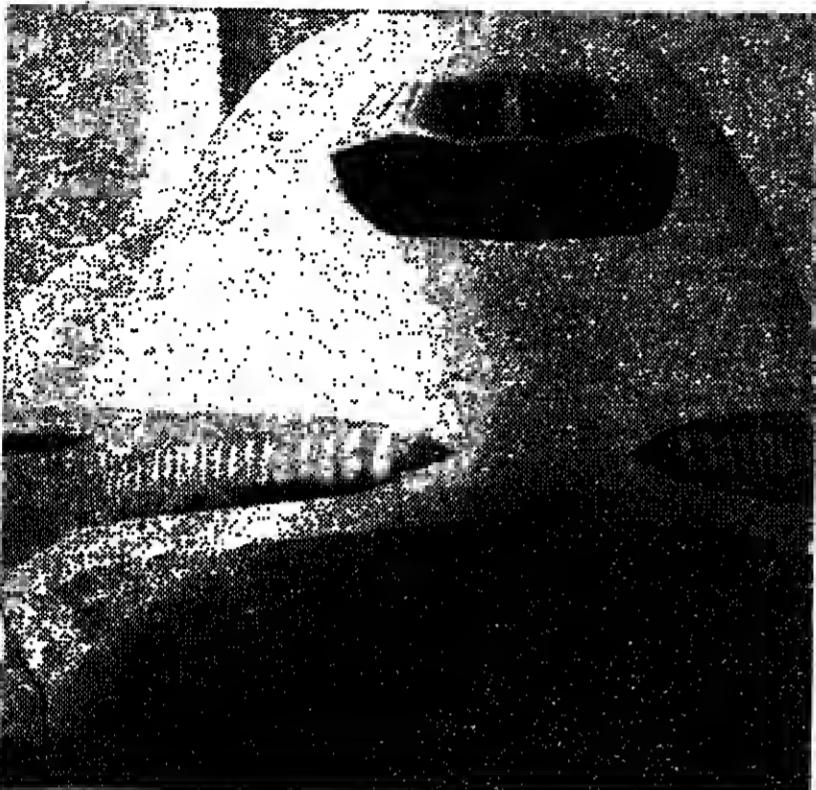


Rail Freight

moving with the times

TWA announces a non-stop 747 to Los Angeles.

Leaves London daily-13.00†



We'll give you a choice of two meals in economy, five meals in first class.

Then, to help eat away the flying time, we'll offer you a selection of two

main feature films and stereo music.*

Afterwards, if you travel first class, you can choose your company in either of our two lounges. Ask any travel agent.

† Effective November 1st.

*IATA regulations require that two meals in economy class are included in the fare.

Keep things flowing smoothly

Blended for smoothness - it never varies.



MPs urge greater public say in State industry

BY JOHN HUNT

MEMBERS OF the public should be given a greater opportunity to voice their complaints against the shortcomings of nationalised undertakings, says the latest report of the all-party Common Select Committee on Nationalised Industries.

It recommends that the consultative councils which guard the public interest should be given details of the future plans of State concerns such as the railways, gas and electricity.

It urges that the councils should become fully independent with the sole function of representing the consumer. But it rejects the suggestion that the system should be supplemented by the appointment of an Ombudsman for the nationalised industries.

The role of the consultative councils should be established once and for all as the consumers' 'watchdog', says the report. "As such they have an essential part to play in reconciling the public to the operations of the great industries which it owns."

It advocates the individual publication of annual reports by each council instead of including them in the report of the particular nationalised industry.

Consultative bodies should be at arms length from their industry and seen to be so," it says. "Their weapon is moral persuasion if necessary through the Minister."

Second Report from the Select Committee on Nationalised Industries' Relations with the Public, SO. 2470.

The present consultative bodies have access to the sponsoring Minister. It is difficult to see to whom else the Ombudsman would report," it says.

The report comes out against the proposal that local electricity and gas consultative councils should be replaced by joint fuel committees which would also have responsibility for solid fuel.

It also opposes the suggestion that consultative councils might be elected.

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Second Report from the Select Committee on Nationalised Industries' Relations with the Public, SO. 2470.

Textile dyers' bid for price restraint

THE Knitted Textile Dyers' Federation is recommending its 60 members, most of whom are in the East Midlands, to try to abide by the spirit of the Confederation of British Industry's undertaking on price restraint.

It proposes that nationalised industries should publish "green papers" on their future plans similar to those issued by the Government.

If nationalised industries are to develop the most fruitful relations with the public they should present as fully and as soon as is reasonably possible

in their reports to the public.

The committee believes that

chairmen of the consultative

councils should not sit on the

area boards of nationalised indus-

tries and that board members

should only attend the councils

by invitation. The councils

should also be empowered to

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Jaguar XJ6

Machine tools: bumping along the bottom

A dramatic drop in new orders and redundancies running to several thousands... Ken Gofton reports

FOR A YEAR the machine tool industry has been slipping steadily into the worst recession it has known since the war. The impact shows up not so much in the delivery figures, which at 100m. for the first six months of this year are effectively the same as in the first half of 1970, but to the intake of new business. The industry has been running out of work. Net new orders booked between January and June totalled £73m., a drop of 34 per cent. on the situation year earlier.

Labour cut

Redundancies now run to several thousands, and a number of factories have been closed. One of the worst hit groups has been Staveley Industries which as cut its labour force by 25 per cent. and closed its Cravens' wift subsidiary, having decided that it was too small an operation to make a profit in a sector of the market calling for considerable research and development expenditure.

Worse, not one of the seven companies which make up 50 per cent. of the industry has yet seen an upturn in business positive enough to be labelled alive. Most report no shift at all beyond an increase in inquiries, which as yet are not being converted into orders. In many cases these inquiries are from production engineers preparing schemes for the day when

their directors say that they can spend some money, and that could still be months away.

In one sense, it is the familiar sight of the machine tool industry bouncing along, or being buffeted along, at the bottom of the investment cycle. The picture is different this time in two respects, however. From the negative point of view the recession has been particularly bad—not least because it has been spread over more international markets than usual. More positively, there has been an unprecedented shake-up in the U.K. industry. The professional manager is really coming into his own and new faces are being brought in from outside.

It is more than a coincidence that three of the industry leaders have recruited new chief executives in the last two years. Peter Rippon joined Tube Investments' machine tool division in 1968 from Dowty Rotol. Alfred Herbert recruited Neale Raine, a civil engineer with a management consultancy background, as group managing director a year ago. And Frank Davis, formerly in the steel industry, took charge of Staveley's machine tool division on September 1. One might take this as recognition of the fact that the very large groups which emerged from the wave of takeovers in the mid-1960s demand a different style of controls, which as yet are not being introduced.

Take Alfred Herbert first, since it is the biggest machine

tool producer in Europe and accounts for a quarter of the British industry. That the group has problems should be obvious enough from the first half results to April 30, which showed a loss of £228,000 against a similar profit in the first half of the previous year.

The company is particularly vulnerable to the investment cycle because of its dependence upon standard centre lathes, the purchase of which can often be easily postponed.

Neale Raine stressed that a good start had been made to solving many of the group's problems before he took office. One area that needed urgent attention, however, was the overheads structure. "It was unacceptably high, even in terms of a full order book." By the end of the year the group will have got rid of 3,000 people, two-thirds of them "overheads" customers are pruning budgets.

Left: Peter Rippon of Tube Investments machine tools division. Right: Mark Russell of B. Elliott

are regarded with some cynicism within the industry. The Investments and Alfred Herbert take the view that they have all the factory space they need, and can increase their capacity substantially by better production methods, including more shift working, and investment in more productive, numerically controlled machines.

The significant point is that both companies are against the idea of boosting capacity to the point of being able to chase every order in the peak years of the cycle: the swing is too violent.

Mark Russell, deputy chairman of B. Elliott, maintains that there is a conflict between what might be popularised as being to the nation's interest and what is in fact in the interest of shareholders: "I would like to see a major investment programme, and certainly not Cincinnati nor Wickman. The Little Neddy report on machine tool marketing criticised companies that took too little account of the market price at the design stage and, as a result, built in for themselves an inadequate profit margin.

Wickman, the John Brown subsidiary, has introduced short-time working at two factories and has had limited redundancies at one, emerging so far relatively unscathed.

What is the essence of machine tool marketing? Jack Wellings, chairman of the Coben 600 Group, which includes the successful Colchester Lathe company, says bluntly that the number one consideration is to design for the world, and just the bone market, and secondly, to design in a way which ensures a fair return to the manufacturer.

Wickman would disagree with that, and certainly not Cincinnati nor Wickman. The Little Neddy report on machine tool marketing criticised companies that took too little account of the market price at the design stage and, as a result, built in for themselves an inadequate profit margin.

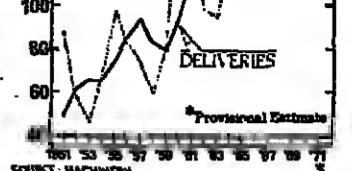
There are, of course, many other strategies which the machine tool manufacturers can follow, and are following, to iron out the humps. They are diversifying, for instance—buying into machine tool accessories, general engineering or plastics machinery. Above all, they are strengthening their overseas operations and reducing their dependence upon the home market.

Two others were in the process of setting them up. It is likely that TI is one of those two, since its first detailed market analysis have now come through. "It is

would have been able to avoid if 'natural wastage,' the process of voluntarily leaving to take up other jobs, had not dried up completely over the last year.

Wickman, the John Brown subsidiary, has introduced short-time working at two factories and has had limited redundancies at one, emerging so far relatively unscathed.

At least there are signs that the giants of the industry are doing the right things, from product rationalisation to tighter financial control and better marketing. Such policies cost money and take time, but augur well.



too early to say that already they are paying off, but without these reports the product development team would just be guessing," says Peter Rippon.

At least there are signs that the giants of the industry are doing the right things, from product rationalisation to tighter financial control and better marketing. Such policies cost money and take time, but augur well.

Wider field

However, better management alone is not going to get the machine tool industry out of the position it is in at the moment.

That apart, there are some other strategies which the machine tool manufacturers can follow, and are following, to iron out the humps. They are diversifying, for instance—buying into machine tool accessories, general engineering or plastics machinery. Above all, they are strengthening their overseas operations and reducing their dependence upon the home market.

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New kit will speed tests for drugs

BY DAVID FISHLOCK, SCIENCE EDITOR

A WAY of testing for illicit drugs many times quicker than anything that is commercially available has been developed by the Laboratory of the Government Chemist, and is exciting the interest of the American FBI. It was shown to the Press for the first time yesterday.

The test takes the form of a field kit simple enough to be used by people inexperienced in chemistry, with no more than a few minutes' training. In only a few or eight minutes, the user can check for the four main classes of illicit drugs—opiates and amphetamines; LSD, cocaine and methaqualone, and cannabis—and also for barbiturates.

The field kit arose through an analytical service the Laboratory of London provides for the investigation Branch of Customs and Excise and the military police. They refined their analyses to the point where they asked the officer who arrives with a sample for assay waits no longer than one hour, said Mr. J. Mauder, head of the section responsible for this work in the forensic laboratories commonly

require six weeks for such an assay.

Mr. Mauder estimated that the kit—which has not yet been issued in its complete form—could be manufactured commercially for as little as £5, "and that would include a good profit."

Sunday Express

1st June 1969

"Perhaps most owners would never find out quite how stable and true this car is until and unless they found themselves on a high-speed road with a dozy tractor blundering out of a hidden gate and across their bows. In such a situation the Jagmar shows its vast tolerance of human frailty."

Motor 21st March 1970

"The myth that roadholding and ride are incompatible is soon shattered after a journey on badly made twisty roads in the XJ6."

Motor 21st March 1970

"Whether they are seeking style, comfort, breathtaking performance, quietness or merely motoring status, it will be found in the XJ6."

Times 5th August 1969

"From our company chauffeur to our most blasé tester, everyone was impressed immediately with the car's out-of-its-class ride and style."

Autocar 12th June 1969

"In contrast to many big cars, the seats give an immediate feeling of body-hugging comfort, with good side and lumbar support and properly adjustable backs."

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The Executive's World

EDITED BY
DAVID PALMERLong-range
planning
film by EMIBy John Chittock,
Industrial Film Correspondent

The rationale of turning crystal ball gazing into a reliable management technique—long-range planning—is the subject of the latest EMI Special Films Unit production released yesterday.

It follows a series of films on management by objectives and an unfortunately timed film on marketing with a sequence on Rolls-Royce which might have been affected from this newest production, *Focus the Future*.

in fact aviation as its open-

ing theme, with a delightful

sequence of our grandfathers in

their often bizarre attempts at

getting airborne.

After this good opening the

film sinks to the familiar

formula of the fictitious company

and the boardroom chat. This

introduces its own anomalies of

mixing fiction and fact when the

professional actors have a meeting with real-life figures at

theater Perkins Holdings. This

group has been operating long-

range planning for nearly five

years and present chairman Mr.

John Baker explains in the film

how the company tackled the job

of introducing the technique.

The film succeeds in providing

an outline of long-range plan-

ning, albeit in an uninspiring

manner. The practical conse-

quences emerge less clearly,

kept in a summing up sequence

by John Humble.

Plenty of infilling comes, how-

ever, in a supporting book with

the same title—*Focus the Future: An Introduction to Long-range Planning*. Written

by H. P. Robinson Perrin, this

is integrated with the film and

produces the film's comment-

ary. Co-operation for both

book and film came from the

Long Range Planning Society.

Copies of the film are available

on hire or purchase, in 16 min-

utes, running time 24 minutes.

The book may be purchased

separately for £1.25. Both are

available from EMI Special

Films Unit, 24, Dean Street,

London, W1.

EEC Impact on U.K. Employ-

ment. October 26, Hilton Hotel,

London. Will stress the impli-

cations of the U.K.'s entry into the

Common Market for personnel

management. Particular em-

phasis placed on growth of multi-

national companies and union-

social security provisions, labour-

ability, equal pay and

differences in executive remu-

neration. Details: AIC Man-

agement Consultants, Division of

Industrial and Human Relations,

12, Preston Road, Harrow,

Middlesex.

But that was not all. Mrs.

Proctor decided to learn how to

run the company. "I knew some-

one from my husband's company

SMALL BUSINESS

It sounds astonishing, but two years ago whenever Thomas Proctor of Newcastle received an order the warehouseman found difficult, he simply burnt it. PAMELA READHEAD describes how the company is moving into the Seventies

Proctor takes a gamble

HOW MANY British companies had been to Sundridge Park," she tear up their customers' orders says, "so I rang them up and nearly walked out again. I couldn't believe my eyes. I called and if I could."

"It was awful," she says now, "in the three salesmen and said, 'all the same came from you.' Well, ladies, how much did you

memory for price-list catalogues and order book?"

Proctor of Newcastle has been running along quietly like the for the last twenty years. Not

the Proctor, distributor of industrial

goods to the trade since 1794.

"I suppose you could say that

Proctor had at least met the first

management objective," says the

new managing director, Ken Lee, "survived."

Since its incorporation Proctor

has belonged to the Proctor

family. Every generation pro-

vides a "governing" director

who looks after the company

and all the shares are held by the

family.

After the war the Proctors

drifted South and more or less

forgot what was going on in

Newcastle. Then, a couple of

years ago, when his father died,

responsibility for the firm passed

to John Proctor, an airline pilot

from Reigate.

After this good opening the

film sinks to the familiar

formula of the fictitious company

and the boardroom chat. This

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mixing fiction and fact when the

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THE FINANCIAL TIMES

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WEDNESDAY OCTOBER 20 1971

The autumn wages queue: how the 'going rate' is coming down

BY JOHN ELLIOTT, Labour Editor

A YEAR ago the country was in the throes of a long strike by a wage and other local council workers and was about to be hit by industrial action from the miners and electricity supply workers. All three of these disputes stemmed from the new Government's determination to tackle the problem of spiralling inflation by clamping down on wage settlements in the public sector at the start of a period of progressive de-escalation.

It is a most constitutional point whether the Government would, in practice, be obliged to resign, even if the inconceivable should happen and it lost the main Member vote: for no administration under modern conditions can be asked to regard a free vote as a matter of confidence. Still more to the point is the fact that the Labour Chief Whip now knows that his authority would be undermined if he were to attempt to exert the usual pressures against a sizeable minority of his followers.

All the logic of the situation points to a compromise which maintains the form of a three-line whip but which takes specific account of the position of those who feel bound in conscience to defy it.

Not alluring

This is not, to be sure, a very comfortable position for the Party as a whole. In particular it aggravates the problem of Labour's attitude when the subsequent legislation on Market entry comes before Parliament next year. If large numbers of Labour MPs are permitted to vote for the principle on October 28 the political credibility, to say

that Mr. Heath had not acted on Monday as he did, a considerable proportion of the minority—perhaps a half of them—would have succumbed in pressure and appeals for Party unity and voted against the Government when the division was finally called.

The arithmetic

Now, however, as a result of the announcement from the Conservative side, as many as 111 members of the Parliamentary Labour Party have defied the recommendation of the Chief Whip and the example of Mr. Wilson himself and demanded that Labour, too, should be allowed its freedom on October 28. This minority was a mere 29 fewer than the majority in favour of sticklog to the original plan for a three-line whip. The short meaning of this arithmetic is that one-third of Labour MPs are to some degree or other in favour of joining the EEC, and to these may be added another 20 or so who feel that Mr. Wilson and his anti-Market colleagues have carried their opposition to whip them into opposing the freely expressed desire of Parliament throughout most of 1972, does not look very alluring. On the other hand, the bound to "give". The "free vote" minority could scarcely hope to impose its will on the majority, however convenient or sensible this course might seem to the detached observer. On the other hand the disciplinarians have not been standing on very strong ground either. To the Party look very silly, but they may have saved it from a still worse fate.

The China debate

THE United Nations debate on China, which began this week, will probably be one of the most intense in the history of UN debates on this perennial subject. It is also almost impossible to guess its outcome. There is no doubt, of course, that a majority of UN members now want to see the People's Republic seated in the General Assembly and the Security Council: this was demonstrated last year when the so-called Albanian motion, calling for the admission of the Peking Government and the expulsion of the Chinese Nationalist delegation, for the first time obtained a narrow majority. But the Albanian motion was prevented from taking effect last year by an American tactical motion invoking the procedural rules of the UN, and the same thing may happen again this year, though Washington will be using a different tactic.

In 1970, and in all previous years when the issue came up for discussion, the U.S. blocked Peking's entry by moving that the issue of Chinese representation at the UN was an "important question" requiring a two-thirds majority for a decision. This year, while for the first time publicly advocating the admission of Peking, the U.S. is seeking to retain a seat for Taiwan by suggesting that any move to expel the Nationalists should be treated as an "important question".

Importance of timing

The fate of the American strategy—and indeed the outcome of the entire debate—seems likely to depend on timing: for it is fairly obvious that if the UN decides to vote first on the Albanian motion proposing the expulsion of Taiwan the motion will be passed and the issue will be settled without more ado in favour of the People's Republic. In order to prevent such a thing happening Washington is bending all its energies to secure a "procedural" and therefore automatically enjoy precedence over other "substantive" pro-

grams. The leverage which the U.S. can still bring to bear on some of the smaller UN members is great enough for it to have a reasonable chance of success in this campaign. If it does succeed there will be little hope for the rival Albanian motion which is highly unlikely to receive anything approaching a two-thirds majority. But Washington's success at the UN will not on any reckoning extend actually to seating both claimants to the Chinese seat in the General Assembly. The reason for this is that the People's Republic will simply refuse to take its seat so long as the Nationalists remain. China's opposition to dual representation at the UN has been repeatedly and emphatically expressed—most recently in response to Washington's proposals for a "two-Chinas" solution at this year's debate. There is no reason to think that this opposition is genuine, or that President Nixon is unaware of it.

Loss of credibility

The fact that the U.S. is nevertheless persisting with its two China policy must be put down in the first place, to a reluctance to desert former privileges. If President Nixon has announced his support for the admission of Peking without at the same time attempting to protect the position of Taiwan he would have suffered a drastic loss of credibility with other Asian governments, including that of South Vietnam whose fate is of vital importance to Washington.

Rather than allow such a thing to happen President Nixon has chosen to pursue a patently unviable policy at the UN—and he is pursuing it with all the vigour which the U.S. has traditionally devoted to keeping China out of the world organisation. But both the President and his advisers must be aware that in the long run there is no alternative to the admission of China, and very little chance of saving anything for Taiwan. Without such an assumption it is unlikely that the U.S. would ever have embarked on its "important" motion on the grounds that the motion is procedural and therefore automatically enjoy precedence over other "substantive" pro-

grams. The order of claimants in the queue varies from year to year. This time it is the miners who will provide the second significant test case. Last year, after unofficial strikes, they settled for rises averaging 12 per cent and ranging up to 20 per cent; now, having claimed 35 to 47 per cent, they have rejected 7 per cent. While the National Union of Mineworkers goes ahead with preliminary plans for an overtime ban from November 1 and for a ballot on whether miners will give the union's national executive authority to call strike action if it is thought necessary, a major confrontation seems somewhat unlikely. However this is not to say that there might not be strikes in some areas.

No signs of militancy

But leaders of the NUM, in common with those in other unions, are well aware that the Government intends to stand firm on its wages strategy and that this makes the chances of industrial action achieving higher pay offers somewhat remote. It seems quite possible that there is a little more money in the National Coal Board's kitty but that it will not be offered until the Board is confident that it would lead to an immediate settlement.

The next key group of public sector employees, the local councils, have now been given a little more money in the National Coal Board's kitty but that it will not be offered until the Board is confident that it would lead to an immediate settlement.

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THE MOTOR INDUSTRY

A Financial Times Survey to coincide with to-day's opening of the Motor Show at Earls Court, London. The Show continues until October 30.

New confidence evident among major firms

By JAMES ENSOR, Motor Industry Correspondent

The motor industry leaders and foreign rivals soared in the Mr. Paradise sees a period of maintain that people only buy level has recently risen above Show in a happier frame of that Ford will soon be back in the British market at about the favourite British model has too 25 per cent, while in Italy it mind than for many years past. its traditional 25 per cent. of rate of 5 to 10 per cent. per long a waiting list. Renault 30 per cent with True there are no new models the British market is a bold one. year. Mr. Batty reports that has long lists of people waiting Fiat unable to meet demand.

He added that he expects the Ford's forecasters expect the for its newer models such as market to reach 1.32m. cars the 12. Its own strike in June next year and that it will exceed which prevented the production its 1964 peak of 1.2m. during of 60,000 cars has given it just as many headaches in supply models to the British public for the last quarter of the year, the first time—but the car with the Escort moving back market is buoyant and production is rising. There are still black spots in the industry's matched by Mr. Flimer Parabol relations record, notably dice, the ebullient sales director at Lucas and Triumph. Many of Austin Morris. Mr. Paradise and some of the component factories are still working short time, but the major car plants are all working at close to capacity.

William Batty, Ford's managing director, expressed what most of the car industry executives think in a letter to Ford dealers last week. He said: "We are going into this motor show with a great deal of confidence in the future." Ford production in September reached 47,500 vehicles, the highest rate for over a year as the company strove to rebuild its stock position which has remained low ever since the spring strike. Ford took almost 53,000 orders, worth £55m. at retail prices, from its British dealers.

That, as Mr. Batty proudly explained, was more than twice as high as the Ford sales in any month of this year. It shows that Ford dealers are optimistic that next spring will be a period of boom and they are preparing to build up their stocks over the winter to meet it.

Since Ford's market share in August was down again to 15 per cent, as sales of its British

will be facing to-day's Motor Show in a happier frame of that Ford will soon be back in the British market at about the favourite British model has too 25 per cent, while in Italy it rate of 5 to 10 per cent. per long a waiting list. Renault 30 per cent with Fiat unable to meet demand.

They disagree, naturally enough, about which cars will lead the market. Mr. Paradise is confident enough to predict that British Leyland will continue to retain the 40 per cent market share which it has held throughout 1971 against a resurgent Ford and rising imports. He even expects the Marina and the 1100/1300 to double up as the two most popular cars in the market with the Cortina pushed into third or even fourth place.

Time will show soon enough who is right, but both company's most optimistic assumptions may be dashed by the steadily rising trend of imports. In August, the importers sold 31,000 cars despite the fact that the Volkswagen Beetle—which is easily the best-selling import—and several Fiat and Renault models were in short supply.

Some people had thought that the importers had been scoring than its managing director Mr. Alan Dix thinks it could have been. The current market share of the right cars taken by imports, of 22 per cent. dealers. But by August, Leyland at least had a clear supply by the efforts of the British manufacturers. It is the same share of foreign makes forced upwards by successive tenders in France, which has the lowest currency realignments at a rate of the more rapid than the British car that suits everyone—and the directly against the Rover or policy. But their decision will

Such policies, it would seem, are now a matter of history. The Conservative administration has appreciated the wisdom of the view that Britain's beleaguered car makers can only hope to compete effectively inside the Common Market if they are given a prosperous home market of most of the popular Austin Morris models and Vauxhall and on which to base their export efforts. Mr. Paradise and Mr. Batty seem agreed that the conditions are now right for this. Nobody can now seriously consider the Common Market car producing countries. In Germany, the

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importing export markets as the

British have faced.

More insoluble

Fiat, which has had to contend with continued rumblings of discontent from its Turin workers, has lost a larger proportion of planned production this year than any British company save Ford. Its labour problems are certainly more insoluble than the British and have been a continued sap on its strength to enlarge its share of export markets.

Even Volkswagen, which sold over 5,000 cars in August, claims that it was hampered by supply difficulties. The company diverted production throughout the summer to the U.S. market, in anticipation of the East Coast dock strike. As a result, Volkswagen U.K.

received 10,000 fewer Beetles in August than last year.

The importers had been scoring than its managing director Mr. Alan Dix thinks it could have been. The current market share of the right cars taken by imports, of 22 per cent. dealers. But by August, Leyland at least had a clear supply by the efforts of the British manufacturers. It is the same share of foreign makes forced upwards by successive tenders in France, which has the lowest currency realignments at a rate of the more rapid than the British car that suits everyone—and the directly against the Rover or policy. But their decision will



The Rover 3500S, a manual version of the popular Rover V8, is the most striking new car at the Motor Show which is practically devoid of really new British models.

disincentive and only a vague £250 market except for their exports to the Common Market are not rising as well. British

discouragement in the sense of standard fleet models, leaving the field clear for the Mini and Leyland will register a 25 per

cent increase, this year, but in

the important French market this will merely take it back to its 1968 level. Ford has pulled

its British company out of

the smaller British manufacturers—though Opel and Simca have been able to take advantage of the established networks built up by Vauxhall and Hillman.

Apart from the luxury imports like Mercedes, BMW and Alfa Romeo, most foreign cars are now sold at a price which takes no account of import duty.

The largest importers, Renault, Fiat, Volkswagen, Simca and France, Italy and Germany.

Opel, appreciate that to sell cars in Britain in any quantity position shows that over half of as many serious gaps—so that in the major Continental markets they must match the prices set the cars sold are bound to score, kets in quantity. If it does, they

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German plants. For similar reasons of corporate policy, neither Vauxhall nor Chrysler

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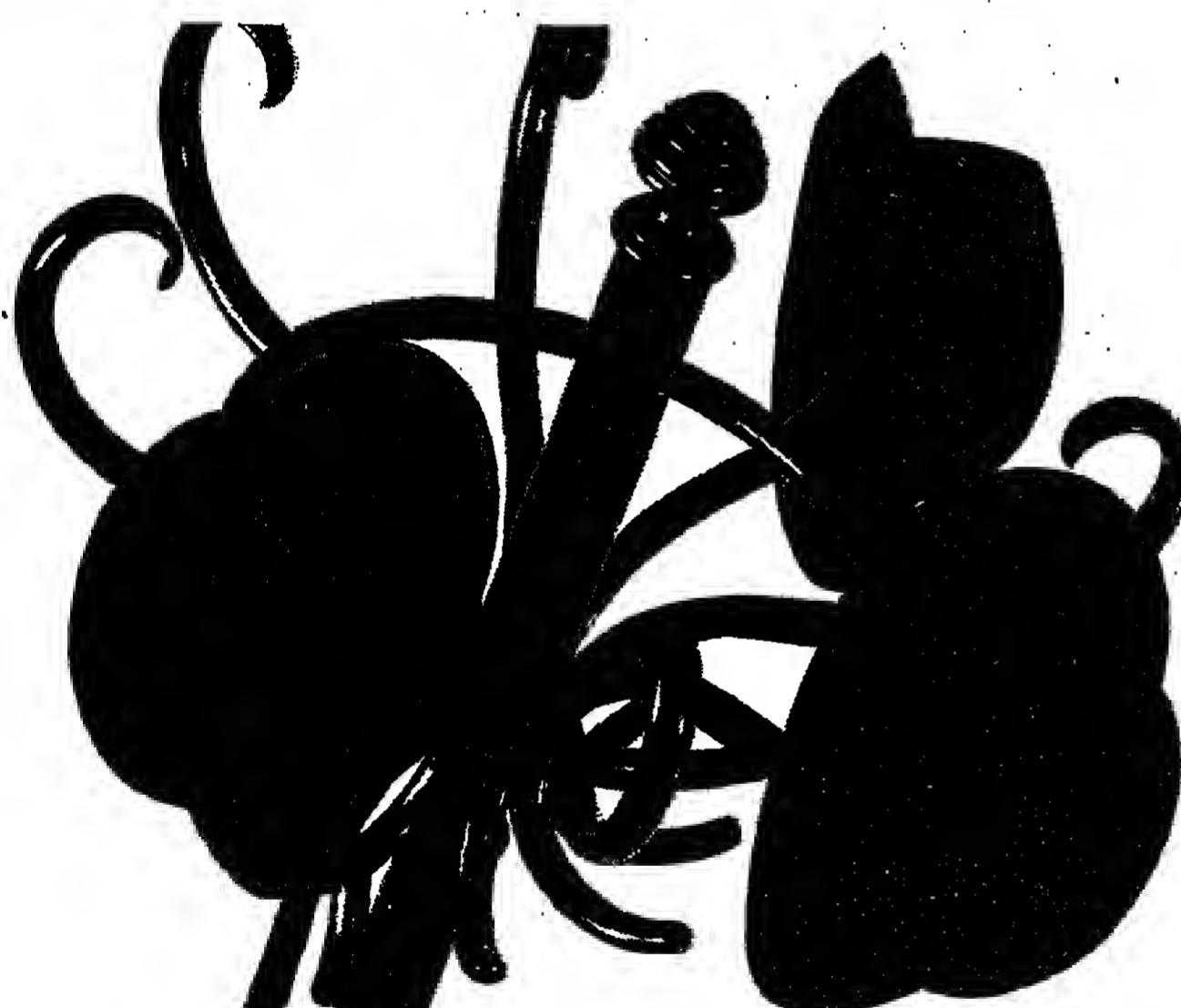
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THE MOTOR INDUSTRY II

Difficult year for big European firms

By JAMES ENSOR

Throughout Europe, economic growth has been slowing down during 1971. The German economy has slowed down, at the recent Paris Auto Show. The French industry is under tough monetary policy. The French industry is pointed out has now been subsumed by the powerful influence of the neighbouring economies. Only France has continued to show a rapid rate of growth, and even this has been slower than in 1970.

Economic stagnation combined with rapidly rising prices has been the rule in most of the European economies. In Italy and Britain, and intermittently in France, it has been accompanied by industrial disputes which have disrupted production, particularly in the motor industry.

It has been a difficult year, therefore, for all the major European motor manufacturers.

In Germany, every manufacturer reported significant reductions in profit as wages rose while output stagnated.

In Italy, Fiat was brought down to unprofitably by the long succession of strikes and disputes which have reduced its output.

In Britain, the four volume producers in the car industry have been fighting hard to break even during most of 1971.

Austin-Morris and Chrysler U.K. should just be able to complete the year in profit, though it is unlikely that Ford will be able to overcome the losses caused by its disastrous strike.

Renault is now spending £100m. a year on building new plant and on extending its model range, notably with its attractive new 15 and 17 models. To finance this enormous rate of investment—for a company with an annual turnover of less than £1,000m. it needs to regain its freedom of price increase which the government has withdrawn from it.

Renault has for several years been a marginally profitable company. As a State-owned car company there was little incentive to make profits on the scale of the American companies in Europe, and Dreyfus preferred to distribute the profits to workers as bonuses or to use them to finance the penetration of new export markets. But this year a bitter strike in May, which cost Renault the output of 60,000 cars, coupled with the severe price restraint is likely to push Renault into losses.

Volkswagen, which has been one of the most profitable of the European-owned companies thanks to its low production costs and the buoyancy of the German market, has also run into profitability problems.

There must be doubts about whether it can earn a substantial profit this year, now that the American import surcharge has reduced the profitability of its huge American business to rock-bottom levels. In Europe, Volkswagen has been under pressure for some years and has been losing market share almost everywhere except in Britain and France. If the German market falters next year, as some expect, Volkswagen may find for the first time since 1966 that it has more production capacity than sales demand.

Opel has also managed to maintain its position in the German market, though it has suffered some severe losses in France by introducing a range of new models at a very rapid rate. The new Opel Ascona saloon and Manta sports coupe which are based on the same engine and components are the best-designed cars to emerge from a General Motors European company. They have the compact size and good roadholding which European manufacturers such as Fiat, Renault, Chrysler, Saab, DAF and perhaps Leyland have espoused but have had previously ignored. Their

success is great. The government has withdrawn from it.

Ford now holds 5 per cent of the French market and 6 per cent of the Italian. In each case it is the market leader, and has risen rapidly from a relatively weak position.

This export surge with a slight strengthening of its market share in Germany has been sufficient to keep Ford of Germany reasonably profitable.

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THE MOTOR INDUSTRY III

Successful U.S. firms in Europe
firms have a common approach

By DAVID SCOTT, European Editor, Automotive Industries

American-owned motor firms German Ford's exports are not in Britain, Ford, Chrysler and reflected in the British company's production figures, nor some 60 per cent of the industry's vehicle production, productivity or export statistics. Because of Cologne's smaller engineering capacity there is little traffic in components in the other direction. Both companies supply engines for the American Pinto, with Britain accounting for the lion's share in a three-to-one ratio.

One jointly operated facility is the new £4m. proving ground on a 799-acre site at Lommel, Belgium, located midway between the British and German engineering centres. This track, the most advanced of its type in Europe, is in regular use to test prototypes of the two companies. Another combined undertaking will be an automatic transmission plant at Bordeaux, to be commissioned in 1973.

Few gaps

There is an ad hoc division of export markets, as it is not regarded as economic sense to compete with near-identical models. Consequently British cars are not generally sold in Germany and vice versa, since prices would be inflated by import duty, and in any case there are few gaps in each model range that the other could fill.

An important compensation for British Ford are indirect exports—the sale of its components to and out of Cologne and its satellite plants.

The activities of Ford's 14 manufacturing centres in six European countries are co-ordinated by Ford of Europe, created in 1967 at Warley, Essex. Responsible to Detroit, this multinational staff organisation is concerned with long-term planning for the entire European theatre of operations, and gives specialist support to the individual companies in the fields of finance, sales, product development, manufacturing and personnel.

Chrysler came into Europe in earnest only a few years ago, and so far appears to be adopting the Ford method in running its overseas business, though with some significant differences. The headquarters of Chrysler International were set up in Geneva in 1958, but it was not until the acquisition of Simca in 1963 and of Rootes and Barreiros in 1967 that the corporation gradually became an active member of the European motor industry. Since then it has established all-European administrative and marketing centres in London, concentrated product planning in Whitley, Coventry, and moved rapidly towards fully integrating its operations in France, Britain and Spain.

Common range

The two companies have virtually a common range of cars, and Dagenham supplies Cologne with a considerable number of components. For example, the German Escort, assembled at Saarbrücken, has British-built engines, radiator, steering arms, wheel hubs, some electrical items and 150-odd body stampings. Capri sold in the United States, now Ford's main export in North America, are German-made hybrids with British engines and gearboxes. These major contributions to



Ford's testing ground at Lommel, Belgium, which is sited midway between the factories of their British and German companies and is used by both to test prototypes.

the sagging fortunes of Chrysler engineering, production and evidence of this can be found in the model ranges of Vauxhall and 60 per cent production increase concerned solely with their own and Opel, which closely parallels the first eight months of 1971.

The Avenger is sold as the Plymouth Cricket in the U.S., where shipments reached a remarkable 40,000 in its first year.

The Chrysler 180 is a prime example of integration. Designed in Britain by the team responsible for the Avenger, it is manufactured by Chrysler France, which handles home and export sales, then imported into this country by the U.K. company to top out its model range. Chrysler believes more strongly than Ford in inter-company competition, and the British division is now bringing in the smaller Simcas as well as the 180 in increasing numbers. British registrations of these French models more than trebled in the past year, and now make up one in every ten imports. There are no comparable sales of Hillmans in France, although the company there manages the export of British-made cars to other European countries through its existing dealer networks.

Also unlike Ford, at least for the present, Chrysler has no jointly manufactured car such as the Escort or Capri. Its British and French models share no common components, and there is no supply of assemblies or parts across the Channel. Such co-operation in the future is not to be ruled out, however.

Such extremes

General Motors' activities in Europe are governed by its long-standing American policy of complete inter-company independence short of autonomy. In the U.S. self-containment and rivalry are carried to such extremes as Pontiac and Oldsmobile producing individual V-8 engines of identical cubic displacement and performance but differing in design. Here the only co-ordinating links between Vauxhall and Opel are via GM in Detroit and New York.

Each subsidiary has its own research, styling, planning, en-

gineering, production and evidence of this can be found in the model ranges of Vauxhall and 60 per cent production increase concerned solely with their own and Opel, which closely parallels the first eight months of 1971.

One exception to this inter-company "apartheid," but in keeping with GM practice in the U.S., is the automatic transmission plant in Strasbourg that opened in 1968. Technically an Opel subsidiary, this £38m. factory has a capacity of 300,000 transmissions a year, which are available to all motor manufacturers as well as to Opel and Vauxhall, who in theory are under no compulsion to use them rather than some rival make should these be a better buy.

Basic economics and not a planned division of markets determine whose cars are sold where. Outside the home territory, each manufacturer exports to a GM subsidiary abroad, and it is entirely the latter's option as to whether specific models would stand up against local competition and be profitable.

Thus, although Vauxhalls are not sold in Germany, GM Ltd. in London (an independent British entity) decided two years ago that Opels would sell to this country. It was proved right, and sales so far this year have climbed to an annual rate of 9,500 cars, over four times the comparable 1970 figure. It is this type of business acumen that has made General Motors, with very similar answers to the world's largest corporation, what the motoring public will despite policies of organisation and with some engineering problem buy, but reached their conclusion that superficially appear to be quite independently. The effort

We know when to stop at Desoutter

No operator, however skilled, is capable of assessing the amount of wear in a normal power tool; a 1/2-second burst with a new impact wrench may be equivalent to 5 seconds on an old one.

That's one reason why torque control—already mandatory on certain applications in overseas markets—makes such sound engineering sense. Commercial sense, too, when you consider the cost of manual checks with a torque meter.

We're now making a wide range of accurate torque controlled power tools at Desoutter: impact wrenches, spanners, corner nutrunners and one-shot screwdrivers. Come and try them for yourself on Stand 367 at The Motor Show.

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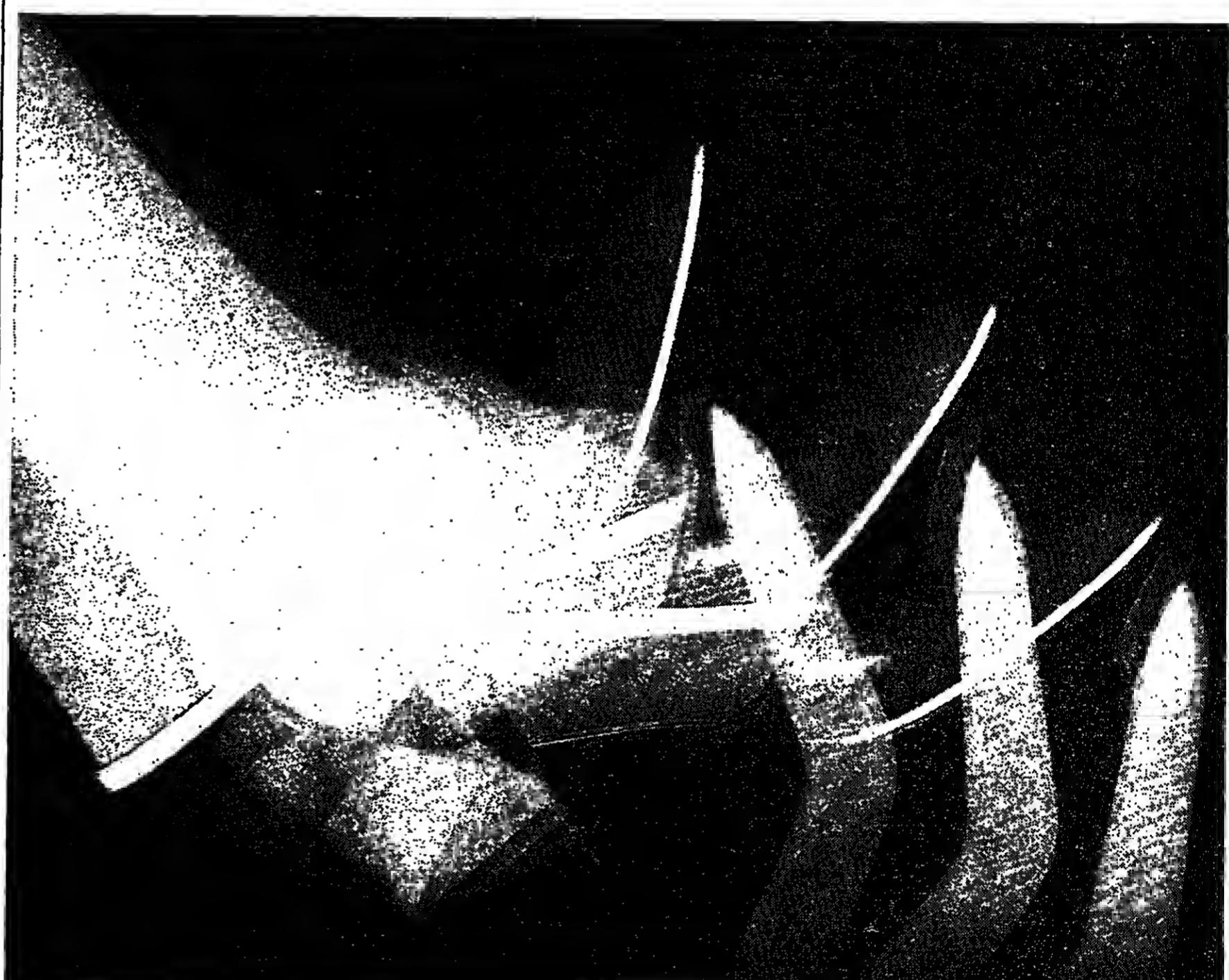
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Company _____

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Desoutter



Labour—(Cont'd)

Continued from previous page

has secured union co-operation in improving efficiency.

But although not directly involved, Chrysler has been hit badly by the continuing disruptive one-day-a-week strikes by Coventry toolroom workers, arising from another attempt by employers to rationalise wages in engineering and car firms. In this case they want to get rid of what they see as the inflationary Coventry toolroom agreement, a move which is being bitterly resisted by the engineering union which sees considerable benefits in retaining it.

Pay settlement

Much of the disturbance in the motor industry in 1970 was caused by a "wages explosion" in the components sector which has been attributed to the Ford pay settlement of that year.

This year, as a defensive measure the companies involved set up an "early warning" system under which information about what was happening to pay in their part of the industry was collated centrally by the Engineering Employers Federation.

Chrysler too has had a relatively good year, having negotiated a new set of pay and productivity deals without any major upheaval. Many of its workers are now on a basic wage of more than £2,000 a year, but much of the attention paid to Chrysler by unions in other companies when pursuing parity claims has now been transferred to the new high fixed rates negotiated in parts of British Leyland, such as Cowley.

Chrysler, like other companies, has also been improving its lay-off pay provisions and other arrangements, and in return continuing failure of the Fed-

eration and the unions to sort out their differences over drawing up a more streamlined procedure for settling labour disputes in engineering.

Despite continuing hopes of a peaceful solution, the stage has been reached in which the unions have now given notice to abandon the present national arrangements and to try to reach agreement on their own terms with individual companies. This directly concerns a large number of component companies but the only one of the big four car manufacturers involved is British Leyland (the others are outside the Federation and have their own procedural arrangements). Because of the vulnerability of its production when there are strikes by small groups, BLMC would certainly be anxious—but only within the ambit of the EEF—to make some alternative provisions for continuing the dialogue with the unions in the event of plant negotiations breaking down.

At present the biggest shadow over the federated section of the industry is the undoubtedly tough negotiations which are about to start on the mammoth pay claim recently lodged by the engineering unions—the repercussions of which will be felt far beyond the engineering and car plants.

The component companies are also very much affected by the engineering unions—the repercussions of

To governments, a stop-go policy is a measure of failure. To BBA, it means profit. The Group produces friction materials that help to stop and drive vehicles and machinery.

Mintex Limited, BBA's largest subsidiary, produces brake liners, clutch liners and disc brake pads for every single British motor manufacturer and for many others all over the world. The Company makes no less than 20,000 different designs and formulations of these products for every conceivable industrial application.

Textar G.m.b.H. of West Germany and Frenos y Embagues S.A. of Spain add their own considerable output to BBA's huge international trade in friction materials.

BBA is big business in many languages. The Group has subsidiary companies throughout the world with total sales which have tripled over the

past nine years and are now running at more than £36m a year.

BBA's activities are so diversified that it is well protected against big fluctuations in market demands. BBA products include conveyor and drive belts, non-friction reinforced plastic bearings and bushes, mechanical handling equipment, and asbestos and glass fibre products for insulation and flame-resistant applications.

BBA companies are well known but the Group may be less familiar. So we have produced this advertisement to help put that right.

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THE MOTOR INDUSTRY V

Boom in foreign car sales

by IAN WEBB, Editor Motor Report

Even if the present booming manufacturers in West Germany fail to last, many, France and Italy have for most tastes from mini-cars to the late sports coupés and now, with British automotive history as 1960's to seeing imports account the 130, luxurious and costly a year of the imports. Over for one sale in five on their own high-performance saloons.

A few months ago, as 1968 we taken a share of the percentage in Germany shot market that has been unprecedented, up from 17 to nearly 23, while noted and largely unexpected.

The imports' rise started as a steady increase last year but it was a development that received relatively little notice.

By 1970 the figure in Italy had moved up to 28 per cent, and

in France and by January, 1971, it was up to nearly 16 per cent.

Only in France had domestic products regained a little ground, forcing the importers down to a 20 per cent share.

So the success of foreign car sales in Britain over the last year is unremarkable when seen from the other side of the Channel.

Least surprised of all are Fiat, Renault and Volkswagen, the three main architects of the boom. Between them they account for well over half of all foreign cars sold here.

Gap left

One early reaction was to tribute the foreign cars' success to the prolonged strike. Ford, which left a gap on the showroom floor, that other manufacturers were in no position to fill. Undoubtedly, the Ford stoppage did help, yet to a great extent for the imports continued to hold—

dealing—their share of business when the strike ended. All three concerns Fiat, Renault and VW—have followed

fairly similar paths to their present pinnacle of success.

Over the last decade extensive dealer networks have been constructed and modified, often

radically detailed figures at the light of experience. The

published even better, relatively, than the British ones. They took a record 21.97 per cent market share. And the indications are that they did just as well in September.

The rise of the imports really started less surprise than it has done marketing and badge used. Elsewhere in Europe engineering for a foreign one.

Where the products that the UK and it could only have been dealers have to sell are concerned Fiat has been reaping the benefit of a wide range of



Volkswagen for the British market being unloaded at Ramsgate, Kent.

No new models

Only Volkswagen has suffered

from having too narrow a range

and even "suffered" is a relative term, for the sales of the Beetle and to a lesser extent the 1600 and 1100 have still been excellent. But with no new models in sight Volkswagen is having to fall back increasingly on its reputation for reliability and mechanical longevity as a marketing platform. This autumn's campaign to publicise the "computer diagnosis" service at VW dealers will be a major prop for that platform.

Given the right outlets and suitable products the leading importers have had still to cross the final barrier of the average British car owner's aversion to anything other than the familiar local products. Though there is some way to go even yet, particularly among older motorists, competent advertising and public relations techniques have broken down much of the apathy. Few drivers still fear that spare parts or service might be hard to find and equally few cling on to the belief that foreign products are automatically inferior to British ones. Most of the old canards have been shot down now.

The importers' greatest success has been with younger owners—and with the more discerning ones of all ages. Increasingly, such motorists have realised that their particular requirements are best suited by

say, a Renault 4 or Fiat's 125S

(neither of which have direct

UK counterparts) rather than

among the contracting range of new systems and modified engines. Time therefore is at a premium.

And finally, buyers are persuaded by the highly competitive prices of the imports. The market leaders have been prepared to shave profit margins, first to gain and then to reinforce their toehold in Britain.

Like exporters elsewhere they

have looked to their (often

booming) home markets to provide the profits that financed export projects. Now their

speculation is paying off, the

more so because inflation has

been forcing up British-made

car prices at an even higher rate

than foreign-made ones.

While the Italian-French-German trio has led the attack

on Britain the smaller Continental marques have contributed place among import sales behind Volkswagen. In August French-built Chrysler cars, notably the Simca 1100/1200 and the big

Chrysler 180, accounted for

3,401 unit sales, against 1,970 in the preceding month.

If this rate of improvement could be

continued, Chrysler would over-

haul both Fiat and Renault next

year. The French cars have

gained an enormous advantage

from immediate access to the

cheapest of which costs

£1,626 and the dearest £5,118.

And level-pegging with BMW

for unit sales is Peugeot of

France. The factory has taken

over the concession for itself

and in a first year avowedly

future looks rosier than ever for

spent mainly on extending and

improving the dealer network here.

placed to fight this challenge has none the less managed to come from within their own ranks. If they could only get more cars from the factories.

All too clearly, British manufacturers have been the prime losers to the imports. But not all the overseas makes have done so much better. Volvo is one that has been hampered by a limited model range and has actually been ousted from its accustomed fourth spot among import sales down to fifth, only just ahead of the now combined Auto Union Audi/NSU and Opel, the latter with 1971 sales over 50 per cent above 1970s and gaining from a decision to offer franchises to Vauxhall dealers: Opel and Vauxhall are of course cousins under General Motors so that now 28 of its 120 odd outlets in Britain are Vauxhall agents.

Outside Europe only Toyota exports an appreciable number of cars to Britain. Its position has steadily improved during the year to a point where it has a 0.41 per cent market share. Nissan Datsun is expected to do at least as well once it firmly establishes a base here. Honda is still held back by the absence of suitable cars.

More attractive

For Japan as a whole, however, the era of pilot operations in Europe is over and some at least have decided that the water here is warm enough to warrant diving in. The increasing financial and legislative restrictions on the once bountiful U.S. market must make Europe seem more attractive still.

Behind these big sellers come other more specialised firms and they too have had their success stories. BMW for example is typical of second-division manufacturers that have located a niche in the market and exploited it successfully. Compared with the beginning of the year, BMW has doubled its sales although this meant that by the end of the summer it was still accounting for only one in 200 of all cars sold in Britain. Nona

Certainly they have benefited just as much from the upsurge in demand. The biggest individual success story this year has been Chrysler France, up from a negligible 1 per cent of the total market at the beginning of the year to nearly 2.5 per cent this autumn and looking a likely third contender for the continuing struggle between Fiat and Renault, not to mention VW itself, would be better

mean only slow dismantling of the market.

For the mainland European manufacturers themselves there is obviously still more to be had from the British market. With penetration now at 22 per cent, and foreseeably still climbing,

the once optimistic-seeming forecasts of an eventual 25 per cent. are being revised upwards in some quarters. And although British membership of the Common Market would probably mean only slow dismantling of

the import duty (now at 13 per cent) over the concession for itself to 11 per cent in January) and in a first year avowedly

future looks rosier than ever for spent mainly on extending and the 40 foreign makes available

improving the dealer network here.

Sensible use

The cost effectiveness of the development of a completely clean engined vehicle has been studied by the U.K. Government in relation to the less acute vehicle pollution problem in Europe. "The Protection of the Environment" White Paper concludes that "the development of a completely pollution free car

might not be the most sensible use of resources."

Pollution control—(Cont'd)

Continued from previous page

worthwhile future sales for specialised, and probably necessary products. Thus one company, better known as a billion dealer, is developing a platinum coated ceramic catalytic converter component.

At this moment everyone is working hard to try to meet the extremely stringent 1975-76 model year American regulations in order to gain the vital licence from the U.S. Environmental Protection Agency.

This involves a long testing procedure extending over probably nine months to do the qualifying 50,000 miles, and at least a previous similar period by the manufacturers to make reasonably sure of success. And this in turn must of course be preceded by the development of new systems and modified engines. Time therefore is at a premium.

Some of the problems posed fuels become a requirement especially in high compression engines. To control them means reducing the temperature, and again, going back to lower compression, less efficient engines that burn more fuel. To control effectively the emission of most of the pollutants by 1975-76 will probably necessitate a separate device in which to burn remaining contaminants in addition to an air injection system (now a 8-litre engine on the stocks).

Exhaust system

To avoid all this will almost certainly entail incorporating expensive special catalytic (or non-catalytic) converters into the exhaust system as well as new means of preventing valve recession, which becomes essential by the 1973 model year.

Nitrogen oxides are formed in the combustion space where the temperature is very high

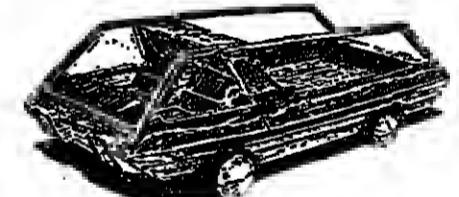
especially in high compression engines. To control them means reducing the temperature, and again, going back to lower compression, less efficient engines that burn more fuel. To control effectively the emission of most of the pollutants by 1975-76 will probably necessitate a separate device in which to burn remaining contaminants in addition to an air injection system (now a 8-litre engine on the stocks) which requires a blower that can easily take up to 5 hp to operate.

For all connected with the motor industry, except perhaps the legislators, the next two or three years present formidable problems the solutions to which would seem to mean bigger, less efficient engines with higher fuel consumption, increased costs and higher maintenance liabilities.

Fortunately in Europe and in almost every other export market the problems of exhaust

1970's Light van of the future

an Alcoa concept, makes revolutionary use of aluminium extrusions, enhancing both appearance and efficiency. Alcoa, with the world's largest aluminium research and design facilities, has figured prominently in aluminium development for the automotive industry for over 50 years.



1933 Alcoa produced the first aluminium beer barrel. As the world's largest aluminium company, we specialise in packaging innovations. Today's easy-open end on beverage cans is another Alcoa development.

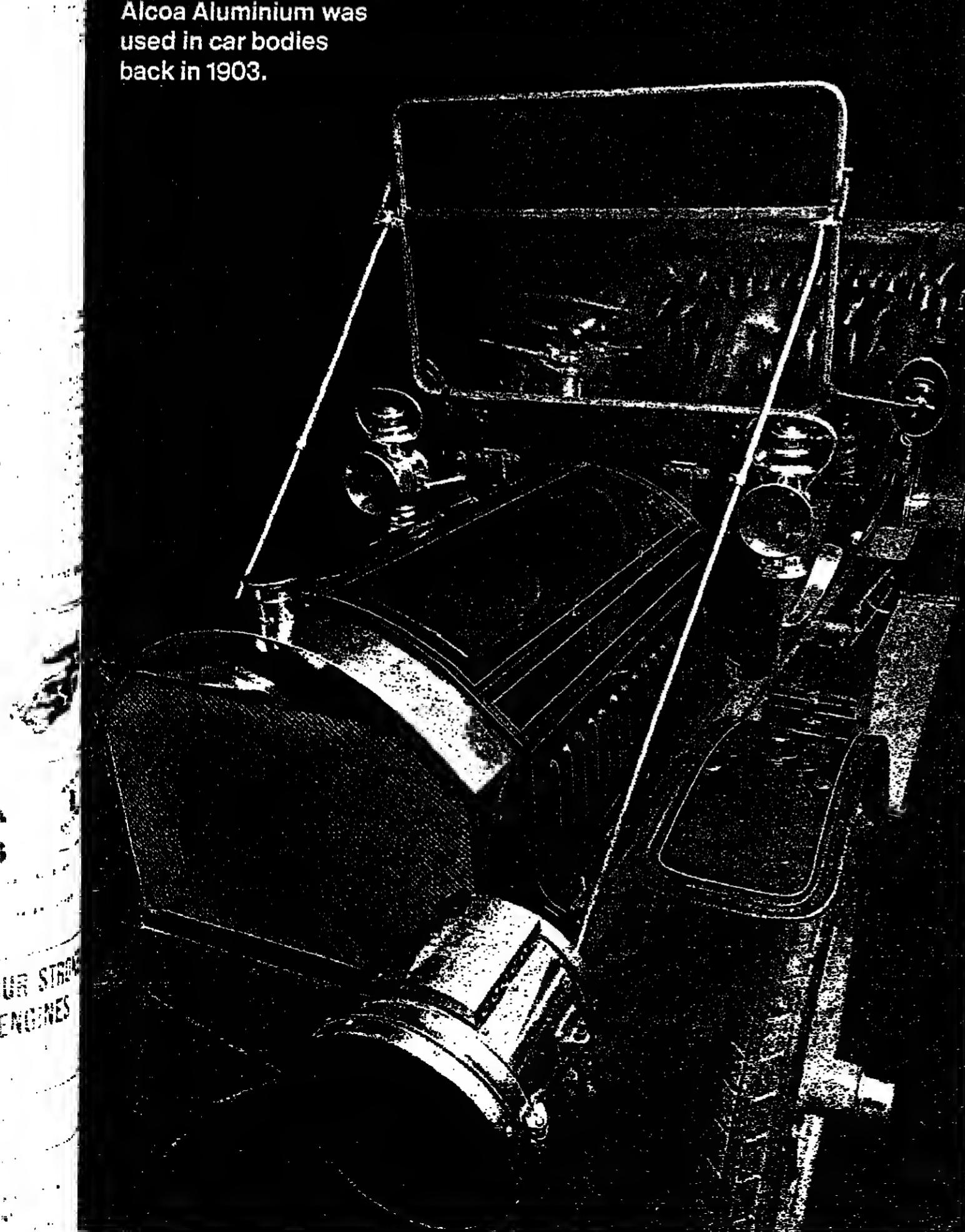
1962 Alcoa* Duranodic** 300 finish brings protective beauty to buildings the world over. This revolutionary hard coating fights weather, the sea air and industrial corrosion. Shown here, the Alitalia building in Rome.

*Trademark **Trada Name

True, some Alcoa ideas are ahead of their time.

But then you don't get to be the world's largest aluminium company waiting around for the perfect moment.

Give some thought to where Alcoa might fit in your planning, your future, your community.



For innovations in aluminium, consider Alcoa first.

ALCOA

Alcoa of Great Britain, Ltd.
Alcoa House, Droitwich, Worcestershire.

The Financial Times Wednesday October 20 1971

DRAFTS

THE MOTOR INDUSTRY VII

More emphasis on safety

By GORDON WILKINS

All major motor manufacturers now have engineers while the brakes themselves one of cost effectiveness. Their sole duty is to keep track may be so inefficient that two successive stops from high speed can produce dangerous fading. Anti-lock braking systems are appearing on rear wheels of some high priced American cars but I have been told they are not likely to be required on front wheels because this would allow the driver to change lanes and take avoiding action while braking.

Sitting tight

American thinking seems to be in favour of sitting tight and having the accident in a kind of armoured car. From 1973 all manufacturers will be able to take front bumpers must be able to withstand 5.5 m.p.h. impacts without damage to any part affecting regulations so that an owner is not free to neglect or deliberately sabotage equipment which the law requires on the car.

British cars have a good level of active safety to help drivers avoid accidents and speed limits have not yet bad time to erode our standards. Unlike the U.S. problems but they dare not be too far from the regulations. They will add anything up to 50 lbs to the weight of new cars and millions of dollars to their cost. Steering columns must be collapsible but the steering gear may require anything up to six turns from lock to lock, making it impossible for the driver to correct a skid. Stagnation in design induced by low speed limits has produced American cars with poor brakes, lamentable roadholding, sloppy steering and low grade tyres. Radial ply tyres have to be imported from Europe. British manufacturers exporting cars to North America have to delete safety items of proved value like headlamp flashers and repeater turn indicators on the front wings. European cars, designed for limit-free highways are generally superior to American cars in braking, steering and road holding and have infinitely better tyres, but this avails them nothing under the passive approach to safety adopted in the U.S. Worse still, we have to endure attacks on foreign manufacturers to meet their regulations they could eventually reserve their home market for Swedish cars.

European collaboration seems to be running smoothly but Sweden is earning a reputation as a Maverick which leads to cynical suggestions that by making it uneconomic for foreign manufacturers to meet their regulations they could

ing them and the issue is thus one of cost effectiveness. The ever-changing regulations, safety and pollution emanating mainly from the U.S. They spend much of their time travelling from one international conference to another but I have been told they are not likely to be required on front wheels because this would allow the driver to change lanes and take avoiding action while braking.

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eventually reserve their home market for Swedish cars.

However, in view of the negative approach so far apparent in American safety regulations it is difficult to see how the industry could be paid for by cutting down on styling changes, but refocusing to find a more enlightened view of road safety must bave twin circuits, being written into the specification changes. His interest in the ESVs (Experimental Safety Vehicles) which

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THE MOTOR INDUSTRY VIII

Recession hits truck makers

By TONY WILDING, Chief Engineer, Freight Transport Association

With Britain now likely to join the Common Market, the big question in the mind of those involved in commercial vehicles is "how will British trucks fare on general European sales?"

They will be facing very stiff opposition. And it is difficult to forecast at this stage of the game that U.K. makers will make much more headway than they have up to now.

Bedfords have sold reasonably well in some parts of Europe, mainly in Belgium and Holland and Ford do not have a bad record. But this is helped largely through these companies having extensive manufacturing facilities in the Common Market. And most of their trucks have been medium weights. What about the traditional heavy makers?

Taken over

Leyland and A.E.C. for many years made most of their efforts in Belgium and Holland, and with some success which has continued with the merging of the two companies in what has now become BLMC. Assembly facilities for trucks were set up in Belgium and marketing of all BLMC products including trucks was taken over by the European organisation based in Geneva. But these changes do not appear to have boosted truck sales to any extent. Indeed, at recent Shows BLMC truck stands have indicated a lessening of drive as compared with the time when sales were handled from Britain. As an example, the last Brussels Show saw quite a large BLMC truck display but few Corporation personnel and less visitors showing lack of interest from both sides.

As for the independent U.K. makers, Seddon has a link with a big Belgian distributor and sells a few abroad, although the agent appears more keen in its useful share of the market from sales of German M.A.N. and Austrian Scyr. Atkinson made an attempt to sell in Belgium but has not done particularly well and Fodens have exported mainly specialised models such as crane carriers. But the networks. This will cost a considerable strength in France as the biggest barge in this sector a great deal of money and it will be by taking over UNIC and more

comes from E.R.F.—in Belgium again—who are now making real efforts by designing a model specially for the general European market.

E.R.F. appears to have the right attitude and the problem is how the future battle will be fought. Makers in the individual countries of Europe will be doing all they can to maintain their positions in their own markets.

The difficulty for any company moving into a new market or

recently taking a big share of Citroen. But the Italian giant does not have as much success in Germany as it would like. There were signs of a change a few years ago when Fiat was the main bidder for Krupp vehicle interests but Daimler-Benz stepped in to take over the assets even though the most valuable—a strong distribution network—was not wanted.

This illustrates how the future battle will be fought. Makers in the individual countries of Europe will be doing all they can to maintain their positions in their own markets. The difficulty for any company moving into a new market or

making a real impact on one



An E.R.F. unit designed specially for the European market with an all steel cab pictured recently in Belgium.

Insurance costs go on rising

By JOHN PHILIP

There are now more than 15m. motor vehicles of all kinds in use on the roads of the UK; close on four out of every five are private cars, as contrasted with commercial vehicles of all kinds and motor cycles and scooters, which make up the balance.

For more than 40 years the motor vehicle has held a unique position in our social welfare system: it is the only chattel, public or private, on which the owner has been compelled to buy insurance before taking it out on the road. Of course, motor insurance was widely sold before the first Road Traffic Act became law in 1930, but it is arguable whether in the last 40 years it would have developed into an industry with annual premium income around £300m.

The British insurance companies write about 80 per cent

of this business—the balance is at Lloyds or with a few foreign-based companies. Over the years excess of £200m., and about three-quarters of this sum was spent in vehicle damage repairs. Both the companies and Lloyds' underwriters have taken the view that savings must be made, if at all, in the repair field, because inflationary tendencies apart, in the personal injury sector the whole trend of legislative change and judicial thought continually makes for more and larger damage awards which insurers cannot hope to control.

For the present, the days of unrealistic competition are past; many insurers have raised private car premiums twice in the last 12 months or so, and some three times. By the end of this year on average private car premiums will be up by 65-75 per cent on those charged in early 1970. But even with these massive increases, in the current year the market is certain to incur a loss. Hope members on new models, to repair bills on lorries and coaches; at last commercial rates in 1972.

The Financial Times Wednesday October 20, 1971

It is in this latter area that one company has decided to withdraw completely from the motor fleet market. If the average private motorist is bothered about the £20, or so he now has to pay for insuring his saloon car, let him think of the haulier running his vehicles via the channel ferries deep into Europe; depending on the size of vehicle and route to be travelled, he may have to pay, for example, £1,000 a year premium per vehicle and meet all damage repair bills up to £250. The motor trader-repairer has been to establish standard times for particular jobs and to notify these times to insurers, so that his motor cover. In the last three years he will certainly have been called upon to pay more for fire and liability cover. Next year, if he does not already have employers' liability cover, he will have to comply with the new law and pay premium for statutory insurance. Compared with his bills for labour, materials and services, the motor trader-repairer's insurance premiums will be small, but the inevitable increase has eroded his margin and in part forced him to increase those charges which insurers are most anxious to contain.

Poor risks

When one turns to the manufacturers, the overall picture of rising insurance costs is the same, but the premium impact is very different. Manufacturers' principal insurance expense must be in buying cover against fire and fire-like perils, and business interruption. In the last few years the motor manufacturing industry has had its share of million-pound fires as well as a number costing more than £100,000 each. Modern factory methods demand open planning, and open plan factories can be poor fire risks unless they are properly sprinklered. All sections of the motor manufacturing industry have had recently to face substantial increases in fire premiums, and must now face considerable pressure from insurers to install more effective fire protection devices.

As with the middlemen, even more so with the manufacturers, when we consider the impact of compulsory employers' liability insurance. Those manufacturers who have carried their own risk and banded their own claims, presumably on economic grounds, will now have to go into the market to buy cover and will have to pay insurers for their services. A marginal increase in cost when considered against manufacturers' turnover, but nevertheless one which will add to their overall insurance bill and ultimately have to be taken into account when fixing the prices of next year's range of products and spares to keep them running.

What the British press has to say about some of our cars

New Fiat 127 Tests in Italy have just persuaded me that the initiative in the small-front-wheel-drive box sector does not lie with British Leyland at this time. In addition to being a fair family car, this 903cc Fiat offers a new quality of ride and handling, space utilisation, solid construction and general verve.

Ian Merton, "Evening Standard", 13 April 1971

New Fiat 124 Special T £1176.87 Something which many an owner will be proud to show off under the bonnet, it is a typically enjoyable Fiat sporting engine with its power nearer the top and middle than anywhere else and giving an impression of being almost totally unburstable.

"Autocar", 22 July 1971

Fiat 500 £525.62 The main appealing features of the 500 are its handiness for town work, its great economy of around 50/60 mpg, its sun roof which allows one to take full advantage of what little really good weather we have and, finally, the fact that it is the cheapest car on the market.

Jack Nunn, "Sunday News", Belfast, 27 June 1971

Fiat 850 £694.37 A really well finished and well equipped small car. Performance is excellent and so is the gearbox, handling and braking. The engine will run on cheap fuel and the consumption is excellent, 40 mpg being possible with careful driving.

"Popular Motoring", March 1971

Fiat 850 Coupé £985.62 Finished far better than most middle grade saloons, small but undeniably pretty, economical yet quick... it is patently obvious why the Fiat 850 Sport Coupé has such a wide appeal.

Peter Merritt, "South London Press", 18 June 1971

Fiat 128 £879.38 (2-door) It is a car which is among the top performers in its class, with handling and road-holding that appeal to those who enjoy driving. The engine is outstanding... It is as smooth as silk and runs up to 7,000 rpm without distress, giving speeds in the gears far beyond the limits suggested by lines on the speedometer—37 mph in first, 55 in second and anything up to 80 in third.

Gordon Wilkins, "The Observer", 28 March 1971

Fiat 124 £990.62 A car for Europe: lively, roomy, comfortable seats: leads a hotly competitive group of cars on acceleration and speed.

"Motor", Road Tests, 1968 Series

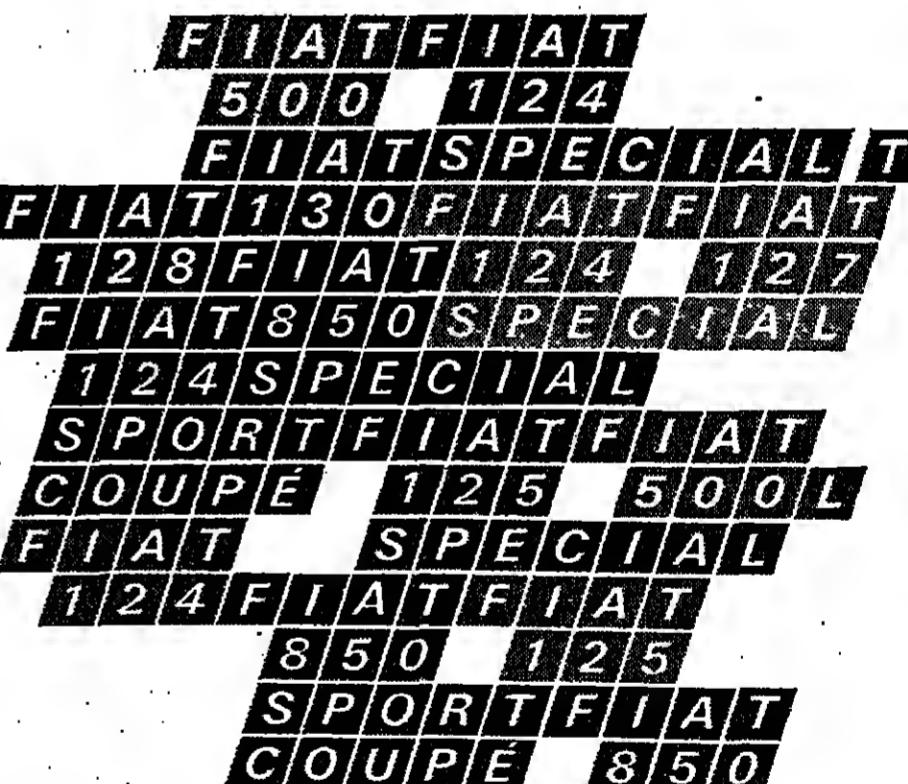
Fiat 125 £1243.12 There is sporting appeal in a smooth, lively engine with an almost insatiable appetite for revs, combined with good middle range torque and low speed flexibility; fast positive changes of well chosen gear ratios; large, clear instruments and excellent brakes.

"Motor", Road Tests, 1968 Series

Fiat 124 Coupé £1600 £1746.87 It is a car we have always admired not just for its entertainment value, which is very considerable, but also because it is one of the most attractive and well planned of the small, mass produced family sports cars.

"Motor", 6 February 1971

Recommended U.K. retail prices include purchase tax but exclude delivery charges, number plates and seat belts.



See Fiat's exciting contribution to British motoring at the Motor Show, Earls Court

STAND 117

Fiat (England) Limited, Great West Road, Brentford, Middlesex. Telephone: 01-568 3333

FIAT

SOCIETY TO-DAY

BY JOE ROGALY

The economic consequences of Ralph Nader

R. RALPH NADER is the iron saint of the American ICI and Tube Investments. His followers recently criticised the humanity to make it as safe as possible, by the strict regulation of the design of new models and the enforced testing and maintenance of those already on the road.

When a previously unheard-of young man achieves this kind of fame within six or seven years, and does so by taking on the industrial Establishment with a bravado that many would envy, and then comes over to Britain ostensibly in order to tell us how to follow his precepts here, the natural reaction is to nod faintly to his weak spots; to establish whether it might perhaps be possible to enjoy the intellectual and indeed patriotic pleasure of "shooting down Nader."

It has proved impossible to do this by reference to his private life, which is clearly both ascetic and dedicated. And an examination of the ideas that have come to be associated with his name is more likely to lead to a clearer understanding of middle-class preoccupations than a means of denting Mr. Nader's armour.

One American academic, Dr. J. Jurian, attacked Mr. Nader as a "demagogue" in talks he gave in Britain earlier this month. His argument against "consumerism" is that costs are so increased by things like the safety laws imposed on the motor industry and the control of pollution generally, that the movement is now likely to do more harm than good.

So far as the motor industry is concerned, this argument of Dr. Jurian's is, to put it plainly, piffle. The motor car is one of the major killers and the present Nixon policy of

mainers of the 20th century: it is no more than common sense to make it as safe as possible, by the strict regulation of the design of new models and the enforced testing and maintenance of those already on the road.

There is more room for argument when it comes to deciding the most beneficial level of expenditure on the control of pollution. Such spending is, of course, a brake on economic growth in the old sense of the word (in which quantity was the only measurement and quality was ignored) and for this reason alone it would be unwise to accept every anti-pollution scheme simply because it is currently politic to improve the environment.

Premature

But the movement in favour of improving the quality of life in industrial countries has not yet achieved anything like victories enough: crises of alarm are decidedly premature.

Mr. Nader's collection of ideas is best looked at straight on, without previous intention to criticise. It is by all appearances still just that—a collection of ideas; for to judge by what he was saying on Monday

Mr. Nader has developed his philosophy on the run rather than as a result of a number of years spent, say, sitting in the British Museum.

One aspect of these ideas, as I understand them, should be found particularly attractive by free market economists. For

Mr. Nader said on Monday that



Ralph Nader in London this week

regulating prices and incomes coupled with an import surcharge, is an admission of failure: the right way to improve the American economy in his view is to increase competition and enforce the anti-trust laws.

This is a long-standing American belief, dear to the hearts of many of the middle classes over

the United States to the adherents of the Institute of Economic Affairs in Britain.)

To ask that companies that put out new products be forced to test them first is not a contradiction of this philosophy; nor is it illogical to insist (as Mr. Peter Walker has insisted over here) that those who pollute must pay for the damage they cause. What is new is the American consumerist's insistence on approaching the subject from the point of view of the buyer. Boards that believe

their responsibility to be primarily towards the shareholders, or even their employees, are now to be told that it is to neither, but rather to the customers and the public.

Gadgets

I well remember the bewilderment that a number of General Motors executives expressed at this proposition when I visited them in Detroit in 1968: they must have been made fully aware of its import by now.

The economics of it are not easy to fit into past theories; the morality of it can only be applauded by the middle classes, who are made irritable by the constant discovery that the gadgets, which they own in the shocking complacency such profusion, tend to break down and prove difficult and costly to repair.

It might be said that that is

all very well for America: things are different here. In many ways this is true. Safety laws have a long history in Britain; we have a Trade Descriptions Act, and "Which?" and the

Our means of putting pressure on companies to improve their products must inevitably be Civil servants, boards of different, for here there are no directors, officials of national federal regulatory agencies, or allied industries are all united in the great British faith, that

whatever happens, the first rule therefore presumably is to prevent anyone from finding out.

A recent Bow Group paper, "How Open," which examines the Conservatives' promise of more open Government and their failure to deliver it, points out that even parliamentary select committees, some of which do good work, need to be strengthened by the addition of supporting staffs of experts.

Priority

This kind of approach should be a first priority for those who seek to improve life in Britain. One reason why Mr. Nader has been so effective is that, over in the U.S., there is a presumption in favour of giving information and a remarkable responsiveness on the part of many citizens. People are willing to find out and, to be bothered, and so they can effect changes.

In this country it would in many cases be impossible to acquire the necessary information, even if people were willing to make the effort to do so. The response to any call for changes based upon the revelation of the facts, which is Mr. Nader's method, cannot be guaranteed in Britain as it can in America; when we find out why this is so we will have learned the most important thing his movement has to teach

Once. Such a report may appear to be evidence contrary to Mr. Nader's assertion that information is even harder to obtain in Britain than in America. Yet from Mr. Milton Friedman in ghost of the Consumer Council, rect, and it is perhaps the most us.

Labour News

16,000 strike over Coventry lock-out

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

COVENTRY, Oct 18. EARLY 16,000 Coventry engineering workers went on strike to-day in sympathy with more than 7,000 toolroom and other workers locked out as a result for six Monday-only strikes.

All British Leyland's Triumph factories were shut with out 9,000 out for the day, as are about 4,500 Alfred Herbert's machine-tool workers. Sterling, part of the Birmingham foundries group, had 300 away. Other factories affected were Coventry Precision and Self-Changing Gears, a member of British Leyland.

But two other car factories at have been hit by the toolroom strikes. Chrysler and General Cars, were working normally as was the Masseruption motor plant. Nor was there any disruption among the 100 workers at the Coventry d'Art plants of Roppe-Ronse, which has warned its 1,300 toolroom and associated workers that unless they accept the national agreement—giving the 54-a-week rise—on October 28 they will be refused work there.

So far the most militant action to the lock-out has been about 40 fitters at Triumph, who say they will strike indefinitely.

16,000 Coventry engineering workers went on strike to-day in sympathy with more than 7,000 toolroom and other workers locked out as a result for six Monday-only strikes.

Such a situation that threatened to engulf most of Coventry's engineering factories, which used the toolroom rate as a yardstick, in a major conflict was defused last night when the toolroom shop stewards decided to ask the Engineering Employers' Association for talks on an interim basis, giving them the average for skilled production workers, earning just over £1 an hour.

A situation that threatened to engulf most of Coventry's engineering factories, which used the toolroom rate as a yardstick, in a major conflict was defused last night when the toolroom shop stewards decided to ask the Engineering Employers' Association for talks on an interim basis, giving them the average for skilled production workers, earning just over £1 an hour.

There will be round-table discussions tomorrow. The employers are unlikely to change their attitude that the "India money" agreement must be replaced by individual plant negotiations. They have offered an interim increase to facilitate these, but so far the engineering unions have not agreed.

Atom men's unions hint at militancy

BY MICHAEL HAND, LABOUR CORRESPONDENT

HON LEADERS of more than 600 atomic energy industrialists put strong pressure yesterday on Sir John Hill, chairman of the UK Atomic Energy Authority, for an improved pay offer.

They had asked for a meeting with him after rejecting an offer around 7 per cent. earlier this month. During yesterday's meeting they made it clear that they wanted an increase in the amount of money made available for any new agreement. It would not be satisfied with readjustment of the present offer.

Mr. Ken Baker, of the General Municipal Workers' Union, afterwards that the negotiators had strongly emphasised the inadequacy of the offer, while John Cousins, of the Transport and General Workers, hinted that militant action was on the way unless there was an improvement when the two sides met again next Wednesday.

Mr. Cousins also said he ended the negotiating procedure as having been exhausted. He rejected any idea of the ions' claim for a substantial increase in basic rates and other improvements being referred to an industrial court.

The unions clearly suspect the government is bringing pressure to bear on the Authority to stand by the present offer, which is pitched at what Ministers said as an acceptable level in

CEGB agrees to European reactor know-how exchange

BY DAVID FISHLOCK, SCIENCE EDITOR

THE Central Electricity Generating Board (CEGB) has agreed in principle to join four other major European electrical utilities in pooling experience with a new type of nuclear reactor (HTR).

Agreement was reached at a meeting in Dortmund attended by Sir Stanley Brown, the CEGB chairman, who said afterwards "it could be the start of something big" in European collaboration.

If such a "club" were formed for the HTR, another could quickly follow to share experience with the fast "breeder" reactor.

Another meeting is to be arranged in December, when a joint company called Euro-HTR may be formed, pooling the high-temperature reactor interests of the CEGB, in Italy, and two W. German utilities, RWE and VEW.

A sixth member of the "club" would be Hochtemperatur-Kernkraftwerk, the company constructing (with W. German Government funds) a prototype

of the light-water reactor.

If full agreement is achieved this will be the first formal collaboration between the CEGB and its European utilities. In fact, co-operation between customers has been the missing factor from a abundant as uranium, which the European nuclear industry scene reactor converts to a new kind

of fissile material.

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COMPANY NEWS + COMMENT

Securicor profit exceeds £1m. mark

PRE-TAX profit of Securicor, the Associated Hotels subsidiary, topped £1m. for the first time in the year ended October 1, managing director Mr. Keith Erskine announced yesterday.

Unaudited profit was up from £913,000 to £1.1m. and turnover from about £20m. to £25m. of which £5m. was overseas. Ten years ago profit was £30,000 and turnover £500,000.

Mr. Erskine commented that growth had been consistent and organic—"almost without benefit of acquisition or capital injection."

No rights issue by the parent companies (Associated Hotels/Kensington Palace Hotel) is on the horizon, he said.

For Security Transport and Paypak Mr. Erskine records that only £123,000 out of about £20,000m. carried in the last year was stolen.

The other services—help line, store detectives, photo-identification, burglar and fire alarms and other security services have "steadily advanced," and overseas turnover and profits rose.

In ten main branches computer terminals are being installed, linked to the data processing centre, and are now functioning at full efficiency. Despite increased turnover, the board has been able to reduce HQ staff by half and close two of the bigger London premises.

Mr. Erskine said: Kensington Palace Hotel would show a "satisfactory" profit increase when figures were audited. Securicor was becoming more and more the major element in the group and contributing up to 80 per cent of group profits before tax.

Associated Hotels also should show another substantial profits increase and the hotels businesses looked forward to the future with confidence."

• comment

The unaudited figures from Securicor may well imply a modest understatement of the audited outcome rather than a slowdown in the growth rate between the two halves from 25 to 17 per cent in pre-tax profits. But the expectations about the hotels, Kensington Palace on the one hand where a modest improvement was achieved in the year, and Associated on the other, where the gain is described as substantial, produces an interesting reversal in the potential growth ratings of the two quoted groups. For growth of say a fifth from Associated's hotels would, with the KPH contribution, lower tax, and some preference gearing, produce an earnings gain of nearly 30 per cent to 8.6p. The estimate for KPH would be 1.2p. So there may be some rearrangement to come between the prices of the two, respectively 20sp and 25p.

INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Cln.
Abercaw Cement	32	6	Incledon & Lamberts	32	3
Abrasives Int'l.	31	5	Kamunting Tin	30	6
Amal. Transport	32	5	Leigh Mills	32	6
Associated Book	30	2	Lilley (F. J. C.)	30	6
British Syphon	32	4	London Investment	32	3
Business Computers	30	3	Marshalls Universal	30	5
Capitol	31	4	Nantyglo & Blaina	31	1
Charles (David)	30	5	Rawlings Bros.	32	3
Globe Investment	32	2	Rediffusion TV	31	1
Gomme Holdings	32	1	Securicor	30	1
Group Lotus	30	4	Titaghur Jute	32	1
Harrison (James)	32	4	Town & City—SGT	31	4
Highland Distilleries	32	4	Trident TV	31	3
Highlands & Lowlands	31	5	Winn (Charles)	30	6

Assoc. Book looks to second half

FOR THE YEAR trading profit of Associated Book Publishers will depend largely upon the degree of recovery achieved by the Canadian subsidiary, and may not match the outcome of 1970—£873,16—by the directors state. But profit attributable to holders is expected to be similar to the £282,766 of 1970, they add.

The second half is likely to be more profitable than that of 1970. Although first-half turnover advanced from £3,849,000 to £4,178,000, trading profit was down from £432,000 to £350,000 reflecting difficult conditions in Canada.

In the UK buoyant trading since the postal dispute in February has done much to offset the Australian first-half profits are slightly lower but it is expected that those for the full year will show an improvement, against the FT

newspaper's and Publishing

Business Computers setback

BECAUSE of a severe downturn in UK demand Business Computers has had to reduce margins, and this has led to a loss of £283,000 in the six months to June 30, 1971.

There is no interim dividend. In 1970 the company paid a 12½ per cent. interim and a similar final profit for the half-year was £107,000, and for the full year £415,000, excluding associates.

• comment

The 22 per cent. drop in first-half pre-tax profits at Associated Book Publishers is mainly the result of

a drastic downturn in its Canadian

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An unchanged interim dividend of 6 per cent. is declared. The 1970 total was 16 per cent.

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Substantial advance for Rediffusion Television

IE UPSURGE in profits at Blaina Estates is raising its dividend from 8d per cent to 10 per cent for the year ended April 3, 1971.

Rediffusion's profit has more than doubled, from £1,023,784 to £27,092. The Ordinary dividend being raised from 8d per cent to 20 per cent, with a final of 13d cent and 6d per cent. Partial Preferred Dividends receive a sum as a maximum 8d per cent.

After tax £282,326 (£534,590), profit was £1,434,766, against £84,853.

Dividends absorb £19,000 (£461,500).

The profit includes for the first time the share of profits of schemes, in which Rediffusion has 50 per cent interest. The 1969-70 figures have been adjusted.

The capital of Rediffusion TV held as to 50 per cent, British Electric Traction 37d per cent, Rediffusion Ltd. and 12d per cent.

Meeting, Stratton House, 22 am.

Nantyglo & Blaina dividend up

PROPERTY and wholesale electrical distributors, Nantyglo and Blaina, have increased the dividend for the year to May 31, 1971—its first year as a unified company—are in excess of forecast.

Group pre-tax profit was £1,427,433, against £1,600,000 forecast, and a final dividend of 18 per cent makes 28 per cent against 15 per cent forecasted.

Turnover was £17.7m, up £1.5m on the combined figure for Yorkshire and Tyne Tees. The company was formed by the

merger of the Yorkshire and Tyne Tees commercial television companies.

"I have no doubt that the results in the current year will match those of the year under review, and I shall be disappointed if we do not clearly demonstrate the further growth of which I believe Trident is capable," says Sir Richard Graham, chairman of Trident.

While Yorkshire and Tyne Tees remain responsible for their own programme production, economies have been introduced in administration and sales.

"We offer an increasingly attractive marketing area and have demonstrated our ability to sell that market. In a period of unusual expansion, we have kept our own costs within reasonable bounds and at the same time, our programmes continue to succeed in both the home and overseas market," Sir Richard adds.

In the next three years a further 15 relay stations will be built in the region linked to existing Yorkshire and Tyne Tees transmitters. These, together with the acquisition of the Belmont transmitter, would assure the company's continuing development and success."

Meeting, Hyds Park Hotel, S.W. November 16 at noon.

See Lex

Trident TV exceeds forecasts

BOTH PROFIT and dividend of Trident TV for the year to May 31, 1971—its first year as a unified company—are in excess of forecast.

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See Lex

BIDS AND DEALS

Ozalid bids for Venesta

IE OPENING shots were fired last night in what looks set to become another bid battle, when Ozalid Company Ltd. said it would take over the 22,15m. for assets. Interim dividend of 8d per cent.

Ozalid is an unquoted holding company for a group which includes William Birtwistle, Allied Mills (spinners, weavers and knitters), Osprey Estates (merchant converters) and John Hawkins and Sons (multiple retail drapers).

Grindstone is a private company whose shares are held by Joseph Maurice and Albert Menaged, who also own the controlling interest in Jackson and Steele, Blackburn based group of spinners, weavers, dyers and finishers.

DOYLE DANE TAKING OVER GALLAGHER SMALL

Doyle Dane Bernbach Inc. with billings of \$300m. and estimated to be the sixth largest advertising agency in the world, is to take over Gallagher Small, a London agency with billings of \$3m.

Announcing this yesterday Mr. John Pringle, chairman of the DDB London company, said the acquisition would be by share and cash based on a combination of future earnings and other factors and Treasury approval was being sought.

Mr. T. Gallagher will be appointed managing director of DDB in London. Mr. B. Waldron will be deputy managing and Mr. T. Small creative director. Positions formerly held at Gallagher Small. The total Board will eventually number 16.

The move strengthens DDB's management which has been without a managing director since Mr. D. Abbott left three months ago. It will also give Mr. Gallagher and his fellow shareholders (people in the agency) a stake in DDB Inc. The combined agencies will have billings of \$6m. a staff of 123 and advertising accounts including Allied Breweries, Heinz and Vokes.

ALLIED INVESTMENTS

Allied Investments and Nestor Nursing Services are participating in the development of a private nursing home at Unisted Park, Surrey.

Equity of Nestor will be £40,000 of which Allied will subscribe half in cash and the other half will be subscribed in cash by Dr. M. J. Grandston and Dr. H. R. Petty. Allied has the right to purchase the doctors' half in due course.

Dr. Sinclair has acquired control of shares in Allied previously held by Capital and Co. and by Sterling Industrial Securities.

The Board of S. and B. has been advised in the negotiations by Sterling Industrial Securities.

Offer documents will be posted by Hill Samuel as soon as possible.

See Lex

JOHN HAWKINS & GRANDSTON

John Hawkins and Sons (Holdings) and Grandston have agreed terms for the acquisition by Grandston of the capital of Hawkins.

The directors of Hawkins and their 75.5m. Ordinary shares (10 per cent) and 12.5m. Redeemable Cumulative Preference shares (5 per cent) at 50p per share.

Grandston and formal docu-

Substantial advance for Rediffusion Television

Town and City SGT venture

MINING NEWS

Amax earnings drop by 27%

BY LESLIE PARKER, MINING EDITOR

period the offer price of income units rose by 28.6 per cent to 105.1p. xd, compared with a rise of 22.8 per cent in the FT-Auctuaries All-Share Index.

Sterling Guarantee Trust is selling the Buck and Hickman Whitechapel property for £4m. to a new property investment company, which will be jointly-owned by Town and City Properties, with 60 per cent of the equity, and SGT itself with the remaining 40 per cent.

As part of the deal, the £4m. consideration is irrevocably guaranteed by T and C which will also provide the day-to-day management of the new company and arrange the necessary finance for redevelopment of the property. The £4m. is payable to SGT within two years, and in the meantime interest will accrue on the purchase price.

Within the two years following completion of the development SGT will have the right to call upon T and C to buy the SGT holding in the new company. The price would be agreed at the time and would be based on the then prevailing net asset value independently assessed.

Buck and Hickman, tool distributors acquired by SGT earlier this year for £7m., will continue to trade with Whitechapel until the development takes place, probably in about 18 months' time. At that point the headquarters and London branch would be relocated.

At the same time the directors of Sterling Guarantee Trust announced that they are keeping in their May forecast of a doubled 20 per cent dividend for the current year. An interim of 6 (4) per cent is declared.

As stated a year ago, results for the first six months give no guide to the likely outcome for the full year due to the unusual pattern of sales in the company's retailing subsidiaries. The company and its subsidiaries made a trading loss of £21,611 (after crediting £12,220 national corporation tax on franked investment income) for the six months to June 30, 1971. Exceptional charges, amounting to £38,861 before any tax credit, resulting from the development of the branch closure policy, and reorganisation, were also incurred.

The Board intends to increase the profitability of the company, both by internal growth and by acquisitions.

WIGMORE BIDS FOR STOWE & BOWDEN

Wigmore Holdings, a private unquoted company which controls the Royds group of advertising agencies, is making an agreed cash offer of 10p a share for the quoted Stowe and Bowden Holdings. Holders of 54.4 per cent of the S. and B. equity have already accepted, and agreed to accept the offer, which values the company at £530,000.

It is not the intention of Wigmore to take over the share quoted of S. and B. The merger is set to create a wider based advertising group, and the new company will have total billings in excess of £13.5m.

Stowe and Bowden has current billings of £4.5m. Among its companies are London Progressive Advertising, Stowe and Bowden (London, Manchester and Newcastle), and the W. J. Southcombe Advertising Agency. It also has a public relations subsidiary, Pressmark.

Certain directors and executives of S. and B. have agreed to purchase Ordinary shares in Wigmore at a price arrived at on the basis of valuation made by Price Waterhouse and Co. and by Sterling Industrial Securities.

The Board of S. and B. has been advised in the negotiations by Sterling Industrial Securities.

Offer documents will be posted by Hill Samuel as soon as possible.

See Lex

Capitol back to profit

Action taken by Capitol Industries Inc., in which EMI has a 70 per cent interest, to control costs has begun to be productive. For the first quarter of the current year sales have fallen from \$24.1m. to \$27.5m., but a profit of \$1.9m. is now available, after extraordinary items of \$76,000 (2 cents per share) against a corresponding loss of \$80,000 (17 cents).

Although this cost control will continue, future progress in increasing profitability will depend mainly on attaining higher sales levels.

Results for this quarter include two extra-ordinary items totalling \$4.5m. Among its companies are Royds and Stowe and Bowden.

The sale of the investment in Pickwick International resulted in a net gain of approximately \$3.7m., while a change to an alternatively acceptable accounting practice for product returns on exchange resulted in a net extra-ordinary charge against earnings of \$4.6m.

Had this accounting practice been in effect throughout 1971, the loss for that year would have been 1 cent lower than reported.

See Lex

M & G TRUSTEE

M and G Securities announces that the distribution of income units of the M and G Trustee Fund for the accounting period April 1st, 1971, to October 12, 1971, will be 100.1p. (100.5p) net per unit, payable on December 7.

During the latest six-month

takings to accept the offer were given, as mentioned in the offer document.

A meeting of holders of the 8 per cent Unsecured Debenture Stock to be held on October 12, 1971, for the consideration of the offer for the exchange of the stock for 8 per cent Unsecured Loan stock 1922-57.

The total of acceptances includes 6,743,836 shares (approximately 56 per cent) for which under-

50p per share is offered.

See Lex

ASSOCIATES DEALS

Rowe and Pitman on October 18 bought 3,500 W. Wood and Son at 53p for Barrow Hepburn and Gale and last Friday bought for an associate of Grand Junction 545 Grand Junction at 18.9p. Also on Friday, it bought for an associate of Chelmsford Electrical 635 Chelmsford at 13.7p.

Rhine Swann on October 18 bought 3,000 Town Centre Securities 51p for an associate.

See Lex

EQUITIES

See Lex

RIGHTS' OFFERS

See Lex

FIXED INTEREST STOCKS

See Lex

STEEL

See Lex

RECENT ISSUES

See Lex

MINING NEWS

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BY LESLIE PARKER, MINING EDITOR

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Within the two

INTERNATIONAL COMPANY NEWS + EURO MARKETS

Alcoa earnings fall 77% in third quarter to \$4.1m.

By JUREK MARTIN

THE DISTRESSED state of the U.S. aluminium industry was of 29 cents a pound. At least of the aluminium market have been picked up of late, particularly the official selling prices this autumn. Transportation sectors

affected by the high level of strike-hedge inventories built up by aluminium users in the spring.

The depletion of inventories has continued very slowly. There is hope that, with inventories closer to the norm now, the final quarter of the year will turn out to be better, and there are more than 11 per cent under the levels of last year.

Rothschild group mining profits suffer cut-back

By JANE BERGEROL

PARIS, Oct. 19. SOCIETE LE NICKEL, the Rothschild group nickel concern, has announced half-yearly profits which show an operational cash flow that has dropped from \$100.8m. for Fr.12.5m. in 1970, while the number three producer, reporting earnings for the period of only six cents a share in the previous year. Both Reynolds and Kaiser also cut their quarterly dividends though Alcoa has yet to resort to this.

It seems clear now that the third quarter of this year will turn out to be the worst quarter recorded that has not been affected by a strike. The simple answer to the situation lies in a gross oversupply of aluminium in world markets and a consequent inability to sell aluminium

and to ask permission of its shareholders for a Sw.Fr.2m. capital increase to Fr.45.1m. The capital increase will serve in part to finance the take-over of the Lucens-based watch gem company Gasser-Ravussin. The group, which last year took over Sandoz SA, Invicta SA and Balancer SA, booked a rise on consolidated turnover for the year from Sw.Fr.51.6m. to Sw.Fr.71.9m.

• CONOCO-EURO-FINANCE, of Cirencester, is from October 28 to November 2 to float a Swiss loan of Sw.Fr.40m. The loan, which will have a 6.25 per cent coupon, will be issued at par.

• SOCIETE DES GARDES-TEMPS, of La Chaux-de-Fonds, one of Switzerland's leading watch groups, is to pay an unchanged dividend of 5 per cent for the year ended June 30, following a rise in net profits to a new high of \$23.6m. For the first

month last year. For the first

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• MOBILE OIL FRANCAISE refined 4,735,940 tons of crude oil during the last nine months, up from 3,805,721 tons a year earlier.

North America

• PENN CENTRAL TRANSPORTATION CO. had net loss of \$32.3m. for August, compared with a net loss of \$23.6m. in the same period last year. For the first

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• HITACHI SHIPBUILDING AND ENGINEERING COMPANY and C. Itoh & Co. said they reached an agreement with NL Industries Co. of America to establish joint venture in Japan to sell standard-size welded tubing

and has manufacturing facilities in Michigan, Ohio, and Colorado, as well as affiliate companies in the U.K. and West Germany.

• WORLD AIRWAYS, of Oakland, California, has agreed to sell 99.5 per cent owned, Los Angeles-based First Western Bank and Trust Co., to Wells Fargo Bank, an affiliate of Wells Fargo and Co., which will pay stock.

1972, under a technical agreement, advanced to \$156m. (\$108m. to \$142m. (\$181m.) on operating revenues of \$1.42m. (\$1.26m.).

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• RAYCO (Bradford, Securities Trust of Scotland, Spicers, Remants of Wair Group, Anglo American Vulcanized Steel, Long and Hamby, Northern Steel, Scottish Cities Investment Trust, United Real Property.

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GREECE II

Invisible earnings conceal economic weaknesses

J. D. F. JONES

Even the most complacent going to do significantly better than the Colonels would this year. Earnings from shipping as well as sailors are also doing well (January-June remittances totalled \$158m. compared with \$124m. in the same period last year). Part of the benefits which has done so much to re-assure the Greek people to total rule. The fact is that the Greek economy has been almost miraculously preserved from perils of a gravely accelerating trade deficit by the triumph of the "invisible earnings" — the performance of the industry's invisible earnings — coinciding with a period of world currency instability, has also helped the capital account.

All this had by end-June brought a net invisible balance of \$373m. (compared with \$272m. in the same period of 1970), and had by end-August reduced the shortfall on current account to \$276m. which does not compare too badly with the 1970 12-month deficit of \$415m. But at this point the Greek summer windfall enters the picture, bringing an unforeseen capital inflow which this last year has been good enough to believe that the economy will continue to be balanced from the worst implications of the trading unit.

There is nothing new about the trade deficit. Greece is now running, except its scale. As the summer windfall enters the picture, it has been chronic for years and Ministers have, two or three months, has reached almost dramatic proportions.

Dollar holdings

The main element seems to have been the period of monetary crisis which followed the Nixon statement of mid-August. There was, for example, an unloading of about \$40m. of "unofficial" dollar holdings into Greek banks in August, hoarded funds which at first had to be discreetly described in the statistics as "tourist receipts." But apparently the inflow has continued since August. For instance, the gold and foreign exchange reserves which at end-1970 had been just over \$300m. had risen to \$386m. by end-August and by mid-September are understood to have reached \$427m. The authorities insist that this inflow cannot be described as hot money, and up to a point they are probably right.

Growth rate

Against this can be set a remarkable performance by the Greek economy. There is, for example, a booming tourist industry, it appears to be running at more than 50 per cent growth for the year, which shows signs of slackening in the immediate year ahead and lends authority to the insistence that a import bill for, say, hotel development, can be tolerated in a couple of years time. Foreign exchange cost will then be important than tourism, though the shipping emigrant remittances, the heavy export of man-power, though now making forages of skilled labour at helped bring \$343m. in last year and, aided by D-Mark revaluation, is

Heavy borrowing

This point may be connected with the regime's care to present an approval for a foreign investment project as the deed itself. As a later article shows, the regime continues to have difficulty in attracting substantial investment despite the inducements offered: \$1,500m. of projects may have been approved since 1967 but only \$170m. has arrived compared with the \$330m. of the similar period before the revolution. The long-term implications for Greek industry cannot be said to be anything but alarming particularly as the progress of the EEC Association agreement will bring down protective barriers of the domestic market in 1984.

And when one looks at the measures which have so far been taken to slow back imports

The only danger which the

Stability—(Cont'd)

Continued from previous page

"Cheddaist" ideas and who may not find it possible to return as a figurehead monarch when elections are held.

All eyes therefore are on Papadopoulos. Some of the Politicians have resigned themselves to agreeing to co-operate with him in some form of interim Government which they say would be a necessary step on the path to an election; others are setting stricter conditions, benefiting from a for their co-operation, or are in resentment of foreign understandably reluctant to in particular American have the elections run by the "difference," prepared to Colonels themselves; others among some of the fundamentalists of Greek policy, would again be refusing to have anything to do with the far cry from the anti-Military. The Communist Party and the Conservative of the is banned, underground and probably in splinters, or risking a return of the Ahmad, most important of all, Politicians, or for that waits Mr. Constantine Karamanlis, the King, who still is leader of the right-wing National Radical Union and in self-exile and may or National Radical Union and

authorities to-day will usually pliers' credits, and in the next (a slackening which worries a number of expert observers) inflationary pressures which of the loans which date from but Per Capita income will very have been building up—and shortly after the Revolution will very shortly cross the magic line—

they can do so comforted by the mature. But the Opposition One Thousand Dollar line—

knowledge that, for the fears of a crippling financing from the \$375 of 1960.

The August reshuffle which

among other things allowed Mr.

Papadopoulos to introduce his Government a few more of the small number of technocrats who are willing to associate with the regime, and also to put Professor Papadopoulos

in direct control of the economy in place of the Second Deputy Prime Minister Makarezos, may or may not indicate that the Prime Minister is worried about the economic future. For the long-term he would certainly be right to think long and hard about the burden he might one day wish to have inherited by a more democratic government. For the short-term, so long as the luck of the invisibles holds, Mr. Papadopoulos can probably bring down his economic inflation by introducing the European inflation.

But the inflationary pressures cannot be gainsaid: total

isolated and gagged in their homes or in exile, that the Colonels show no sign of being

12 per cent; imports have been

brought down by economic collapse. Their strongest dis-

agreement is with the regime's industrial wage rises must also

rely on heavy borrowing to create a demand pressure

abroad, often short-term and at

Nevertheless, prices were only

alarmingly high. Certainly, per cent. in the first eight

months have probably given the Greeks enough extra leeway to dismiss the prospect of devaluation once again. Yet the

vigour with which Ministers and officials in Athens refuse even to talk about devaluation as one

solution to their problems, when added to the excessive optimism

with which they tend to describe the economy, and then the adamanse with which they insist that the regime is not considering further

measures such as some sort of direct controls on imports, all

encourages the impression that the Colonels are desperately anxious not to make any noticeable policy change in the economic field which would

allow the electorate to ask whether something was indeed wrong. A democratic Government can, usually, shop and change its economic policies without too great a risk of political embarrassment. Paradoxically it may be that the authoritarian regime in Athens hesitates to admit to problems still unsolved because it imagines that the population shares its own belief in its infallibility, and that admission of failure, in one field would expose everything else to the same indictment.

Nevertheless—and with every allowance being made for the reasonable likelihood that there will be no early reversal of this good fortune—it would be rash to allow these statistics to conceal the fundamental problems which the regime must confront. It is hard, for instance, to dismiss the impression that on the trade account the imbalance is too acute to be treated either with nonchalance or the vague assurance that everything will work out in the end. The export sector's failure to reverse the down-trend cannot simply be described by this year's inevitable and total loss of \$40m. of nickel exports, added to the familiar problems of several traditional agricultural exports.

And when one looks at the measures which have so far

been taken to slow back imports

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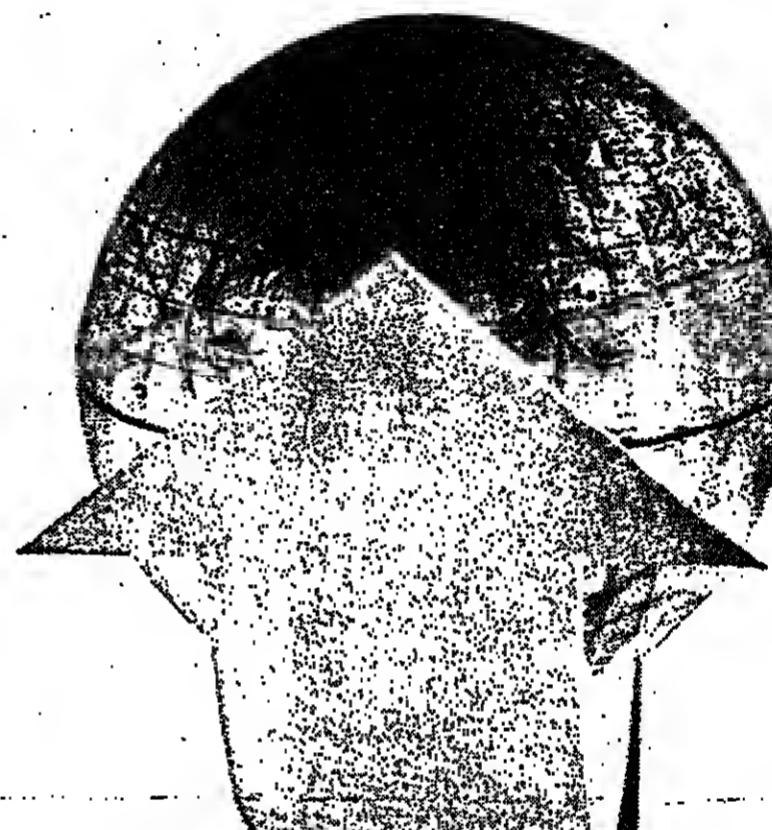
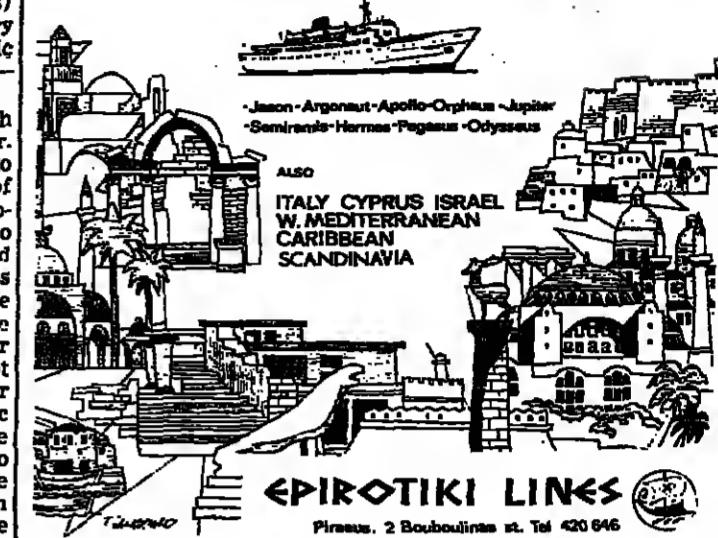
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GREECE IV

Banking: sweeping changes and uninterrupted growth

by CHRISTOS ACHIS, Governor, National Bank of Greece.

Rapid and uninterrupted growth is impressive: at the extent bank deposits. But, a general understanding of the changes have characterised positiv with the banking system last two factors is difficult to ascertain their combined effect would have on the economy. There Besides, Greek banks are currently engaged in a vast modernisation effort, and the presence of the foreign element offers an added stimulus for this effort. Finally, the Greek banks themselves are carrying out a programme of increased international representation and expanded international activity.

This latter programme constitutes another of the most characteristic changes that are presently under way. Greek banks are represented today through 28 branches and representative offices — most of which have been established in the course of the last few years — in 15 cities of seven countries outside Greece, and intend to continue the expansion of their network. The factors that lie behind this effort are to be sought in the present development of the economy and Greece's growing importance in the international economic scene.

The financial structure of the country is bank-dominated and the funds accumulating in deposits may further represent the current process finally, it seems that current events in the international monetary field have caused an increased inflow of funds which even so the rate of deposit has, in turn, affected to some

multiple process of reorganisation: the expansion of domestic and international networks, the adoption of modern procedures, extensive use of computers, introduction of modern business and asset holders for bank management, and diversification of services as against other forms of bolding wealth, that is, real lending. The credit squeeze coupled with the continuing increase in deposits is now resulting in the accumulation of excess bank liquidity. The banks are allowed to invest their excess funds in treasury bills although obligatory holdings of treasury bills already make up a considerable part of bank assets.

Familiar names

The backbone of the banking system is made up of the commercial banks, of which there are presently 14. A few years ago only one foreign bank was operating in the country with a single branch, yet today some of the most familiar names in international banking are found in Athens and other large cities. The number of foreign banks — mainly, but not exclusively, American — is currently six and is on the rise, while the number of their branches exceeds 15.

The presence of foreign banks has, on the whole, been welcomed here. The local banks foreign capital and Greek sav-

ings have taken a positive attitude from abroad, for providing greater assistance to the Greek economy. They have assisted the establishment of the foreign institutions. This attitude stems from

the communities abroad. The upward trend of the Greek economy has given a new dimension to the banking sector and has entailed new duties for the banks on the domestic scene as well. Industrialisation increases the demand for the traditional types of banking services and makes prompt, simplified and efficient services indispensable. At the same time the steady rise in prosperity creates a demand for new types of banking services by the general public.

New framework

Until recently the banking system was not sufficiently equipped, compared to those of the developed countries, to operate effectively in this new framework. The major obstacles were the detailed and complex procedures of bureaucratic credit controls under which the system had been operating throughout the post-war period.

Indirect and complicated methods of finance had been the rule of the day aiming at preventing leakages of bank

credit to "non-productive" sectors. The direct finance of the consumption expenditures was unheard of. And the establishment of new bank branches

was considered by the authorities as an inflationary influence on the new schemes and procedures of the existing credit system. As another step in the same direction the introduction of the credit card system is now being contemplated.

Nevertheless, the reorganisation process is far from completed. In the early stages progress in these fields was naturally slow. This was necessary to enable our foreign advisers and ourselves to make a thorough study of the existing situation and of the current sectors. The direct finance of needs, prospects, and possibilities, to devise optimum solutions, and to draw up carefully planned timetables. As a result of the gradual implementation of the new schemes and procedures of the existing credit system, there is now a "dualism" increasing average operating in the banking system. Some costs of the banks. These branches apply the modern policies and attitudes were efficient procedures, while the banks responded fully and fashionably, time-consuming ones. made considerable progress. The number of the latter branches is still the larger. In

To-day the number of branches of the commercial bank, however, it is certain that

branches is 50 per cent higher than the situation will be reversed in

at the end of 1966. The variety in the near future.

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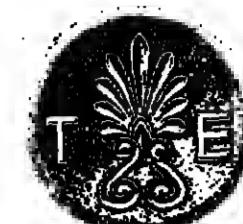
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Merchant shipping policy proves successful

By Our Athens Correspondent

Merchant shipping has become one of the most dynamic sectors of activity in the Greek economy. The main objectives of the Government's shipping policy are to increase tonnage under the Greek flag, raise Greece to the position as the foremost ship-owning nation in the world, and establish closer links between Greek shipping activity and the economy in general.

To achieve these basic aims, the Government is offering a multitude of attractive credit facilities for the construction or repair of vessels. An organic link between Greek shipping and the economy is being sought through the introduction

of a series of incentives and facilities to bring vessels of Greek ownership under the national flag and encourage the establishment of Greek shipping interests in Greece.

Judging from comparative figures in the past four and a half years, the Government's shipping policy is proving successful. The Greek merchant fleet at the end of September this year had reached a record 2,504 vessels aggregating 15,251,105 gross tons, ranking it seventh among world shipping nations. This compared with 1,771 ships totalling 7,858,302 tons on April 21, 1967, when the Army seized power.

About 380 shipping enterprises have set up regional offices in Piraeus in the past four years to control operations outside Greece.

Newly built

Apart from the rapid growth of the country's merchant fleet, there has also been an improvement in its composition since a considerable proportion of total tonnage is now made up of large and newly built ships making them of greater international competitiveness. About 26 per cent. of the Greek merchant fleet is made up of ships under five years old. Another 21 per cent. are over 20 years of age. The remaining 53 per cent. are between 3 and 20 years old.

Greek-owned ships under foreign flags are estimated at 1,200 aggregating 17m. tons. This means that Greeks to-day control some 3,700 ships totalling over 32m. tons. The accelerated expansion of Greek merchant shipping has had favourable effects on employment and the influx of foreign exchange. The number of seamen working on vessels under Greek flag increased from

36,547 in 1966 to 48,617 at the end of September, 1970. A further 40,000 Greek seamen work aboard ships under foreign flags.

Foreign exchange earnings from shipping during the four year period 1967/70 totalled about \$969m., which was 56 per cent. more than \$619m. earned in the 1963/66 four year period.

Shipping earnings in January/

July this year totalled \$187.9m.

(against \$149.9m. in the first

seven months of 1970), and are

expected to reach the \$300m.

mark by the end of 1971.

Foreign exchange deposits by Greek seamen amounted to \$15m. at the end of September 1970.

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July this year totalled \$187.9m.

(against \$149.9m. in the first

seven months of 1970), and are

expected to reach the \$300m.

mark by the end of 1971.

Foreign exchange earnings

Four years ago when the Government introduced a programme of financial backing by granting long-term loans to shipowners to counteract the decline in repair activity caused by the closure of the Suez Canal. Hellenic Shipyards booked the building under licence from Austin and Pickersgill of Sunderland of 21 SD-14 type cargo vessels of 15,000 d.w.t. each. Twenty of these liberty replacements have already been delivered to their owners. The yards also booked six 15,000-ton liner-type vessels, seven 35,000-ton bulk carriers, and five 30,000-ton tankers. The shipyards announced last month they have been entrusted with the building of six 300,000-d.w.t. tankers but have not named the parties placing the orders.

Aluminium plant

In the repair section, Hellenic Shipyards have up to now repaired 2,800 vessels, representing about 75m. d.w.t. The industrial section has built the metal constructions of Pectin's aluminium plant on the Gulf of Corinth and the complete metal construction and installation of two State sugar factories. Hellenic Shipyards has a labour force of 6,500.

Eleusis Shipyards, about 13 miles northwest of Athens, which began operating ship-repairing facilities in August 1969, has now entered shipbuilding. The yards are a joint venture by the Commercial Bank, the Ionian and Popular Bank and the Investment Bank — all three the chairman of Greek businessman and shipowner Professor Stratis Andreas.

In the two year period from August 1969, Eleusis Shipyards repaired 130 vessels and the yards' division for metal con-

struction increased from

Continued on next page

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THE ATHENS CHAMBER
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The Chamber's presence on the International scene

The Athens Chamber of Commerce and Industry plays an active role in the implementation of the foreign commercial policy of Greece. The Chamber's international activities are designed to develop new relations with other countries and promote the export of Greek products, within which the concept of commercial relations will be translated from an abstraction into a workable reality.

At the outset of any discussion on the external activities of the Athens Chamber of Commerce and Industry one needs to bear in mind that it seeks to establish a suitable framework within which the concept of commercial relations will be translated from an abstraction into a workable reality.

To achieve this, the Chamber sends trade missions abroad and receives foreign ones in Athens. It is stressing the obvious to say that these contacts and exploratory talks are helpful in defining the scope for increased commercial exchanges between Greece and other countries. Though the trade missions organized by the Chamber are not of any great size, they may attain broader targets. In this context, it must be remembered that the exchange of trade delegations between the Chambers of Athens and Tirana paved the way for the establishment of normal diplomatic relations between Greece and Albania.

In June 1971, a Greek trade delegation, headed by the President of the Athens Chamber of Commerce and Industry, Mr. J. Caculopoulos, visited London and had fruitful discussions with British officials and representatives of various commercial organizations and private enterprises. The President of the Athens Chamber was the leader of another trade mission, which visited Sweden, in an attempt to normalize the commercial relations between the two countries. In the course of the year, similar missions have been dispatched in Cyprus and some East European countries, while trade delegations from Yugoslavia, Romania, West Germany, Australia, United Kingdom, India and Taiwan arrived in Athens during the last months and had constructive discussions with Greek importers

and exporters under the sponsorship of the Athens Chamber.

A semi-permanent collaboration has been established between the main Greek and Turkish Chambers of Commerce. The Athens Chamber acts as central secretariat for the Greek party and plays a leading role in the existing institutional machinery. According to the agreement, the official liaison is maintained between the two Chambers to collaborate closely in the field of commercial relations and to adopt a co-ordinated policy towards questions of common interest which arise from the application of the Association Agreements concluded by the two countries with the E.E.C.

The Athens Chamber of Commerce and Industry participated in the Permanent Conference of the Chambers of the E.E.C. members and associated countries. A representative of the Greek Chambers in Brussels is in close contact with the Secretariat of the Permanent Conference and the Athens Chamber, which sends a delegation to attend Conference sessions.

Another activity of the Athens Chamber concerns the organization and running of Greek pavilions at international trade fairs. The Chamber, assisted by representatives of the Ministry of Commerce, takes part in four or five international trade fairs annually. This participation is designed to show the latest achievements of the Greek economy and to promote Greek products abroad. Two East European and two E.E.C. countries are usually chosen for the Chamber's presence in the trading environment of an international fair. This year, the Chamber's targets were the trade fairs of Leipzig, Poznan, Bologna and Cologne. A "Greek week" has also been organized by the Chamber in Prague.

The international activity of the Athens Chamber is completed by the publication of two magazines in English. These two publications, "Trade with Greece" (with a summary in French and German) and "Data from the Greek Economic Life", are very helpful to all concerned with the potential of the Greek economy.

GREECE V

Oil refineries near point of congestion

By Our Athens Correspondent

Although Greece is not an oil-producing country, it is fast becoming an oil-processing one to the point of congestion. Because oil refineries are a lucrative business, especially to shipowners who can use their tankers to transport crude oil, the Greek Government's policy has been to approve the establishment of oil refineries only against parallel investments in other, sometimes less profitable, industries. The level of these parallel investments is usually in proportion to the size of the oil refinery approved and the amount of petroleum products it is allowed to market in Greece each year.

The Greek-American businessman Thomas A. Pappas, for example, in co-operation with Standard Oil of New Jersey, agreed in 1962 to establish a \$190m. industrial complex in Salonica, Northern Greece, in return for the right to build an oil refinery with an annual processing capacity of 2.5m. tons of crude. The other units in the Pappas deal were a steel plant, an ammonia plant, and petrochemical facilities.

In April, 1970, Greek shipping magnate Stavros Niarchos agreed to invest \$200m. in return for a two-thirds stake in the existing Onassis oil refinery at Aspropyrgos, near Athens, and a contract to supply it with 32m. tons of crude. This refinery now has an annual processing capacity of 1.8m. tons of crude.

Package deal

Niarchos is investing \$15m. mostly with finance from West German and French banks, to increase its capacity to 4.5m. tons by May, 1972. General contractors for the expansion are Hydrocarbon Research Inc., Mannesmann Export GmbH (Hamburg), and Hydrocarbon Engineering SA (an American-French company which built the refinery in 1957). The Niarchos package deal includes the expansion of his shipyards outside Athens, a marine and shore engines factory, and a \$25m. lubricating oils plant with an annual production of 100,000 tons which will be ready by mid-1974.

An investment package deal signed in March, 1970, between the Government and Greek shipping tycoon Aristotle Onassis gave the latter the concession for a 7.5m. ton oil refinery in exchange for investments totalling \$600m. The other projects in the Onassis deal were an aluminium smelter, power stations, and petrochemical complex. Onassis was also given the right to supply his refinery with 64m. tons of crude. But the oil crisis earlier this year threw the economics of the Onassis contract out of gear. The agreement is now before Swiss courts of arbitration to which Onassis resorted after negotiations for a revision of its terms failed. From all indications, the deal is on the rocks and the arbitration procedure will be a long-drawn-

out affair. The Pappas refinery has the right to sell 2m. tons of petroleum products to the Greek market. The Niarchos refinery was to supply 4.5m. tons until the Onassis refinery went into operation, when it would have had to limit itself to 3.2m. tons until such time as the Onassis refinery was able to supply the domestic market with 7m. tons of petroleum products a year.

Domestic demand
Domestic requirements in petroleum products in 1972 will be 6m. tons. To meet demand until 1974, the Government has allowed the Pappas refinery to increase its capacity by a further 700,000 tons (until the Niarchos refinery is expanded), and Niarchos can go to 5m. tons.

The Government has also approved the establishment of two export-oriented oil refineries. The first of these is being built by shipowner John Latsis at Megara, 42 kms. west of Athens, at a cost of \$10m. Builders are the British firm of contractors John Brown (Projects) Ltd. and the American Howe Baker. It will have an initial processing capacity of 1m. tons of crude and will be ready by the end of this year. The second is being built by shipowner Nicos Vardinoyannis near Corinth at a cost of \$30m. Originally approved as a lubricating oils refinery with an annual output of 75,000 tons, it is now being expanded also into an oil refinery with an annual processing capacity of 1.5m. tons of crude which will yield 1,065,000 tons of petroleum products. It will be ready in July 1972.

Although no Government approval in writing has been published, both Latsis and Vardinoyannis have issued tenders for the expansion of the refineries: Latsis to 3.5m. tons at an estimated further cost of \$7m., and Vardinoyannis to 59m. tons by March 1973 with a further investment of \$25m. Firms reportedly interested in Latsis expansion include Constructors John Brown (London), Thyssen Stahlunion Export GmbH (West Germany) in co-operation with Fluor (England), Lummus (U.S.), Foster Wheeler (London), and Snam Progetti (Italy). Those interested in the Niarchos would obviously have the upper hand since the market all of bis 100,000 ton kilometres. At a cost estimated production, Vardinoyannis has at \$7m.

The major brain behind the Greek fashion emergence is 35-year-old Yannis Tseklenis, a former artist and advertising agency organizer. Tseklenis, who took over his father's couture business in 1965, used a reverse process for his success. He first made a name for himself in the United States and then returned to Greece from where he is now launching Greek fashion abroad, focusing on ready-to-wear clothes accessible to average budgets. To-day his clothes are sold in stores such as Harrods and Selfridges in Britain, Bonwit Teller, Bergdorf Goodman, and Marshall Field in the Meccas as Paris, New York and Rome. The problem now is to ride the crest of this popularity and prepare to meet demand as it grows.

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At first Athenian women eyed his swirling colours and big bold designs with suspicion, and continued to cling to the traditional haute couture of Paris, London and New York. But Tseklenis persevered and gradually Greek fabrics, rid of their folkloric elements, became a new ethnic look which has now crossed Greece's frontiers.

Then in July, 1970, the first Greek Fashion week was organized in Athens by the Hellenic Fashion Institute with the financial backing of the State-controlled Hellenic Industrial Usher in London.

Continued on next page

The Financial Times Wednesday October 20, 1974

ADVERTISEMENT

Eleven banks lend £17m. to Greek contractor

Scapaneus S.A., one of Greece's three leading construction companies, was the lowest bidder on two Government tenders for a new highway and a sprinkler irrigation project that will cost a total of £25m.

Since its establishment in 1961, Scapaneus S.A. has executed public and other works in Greece amounting to £35m. It is now engaged on projects totalling £37m. including the two mentioned.

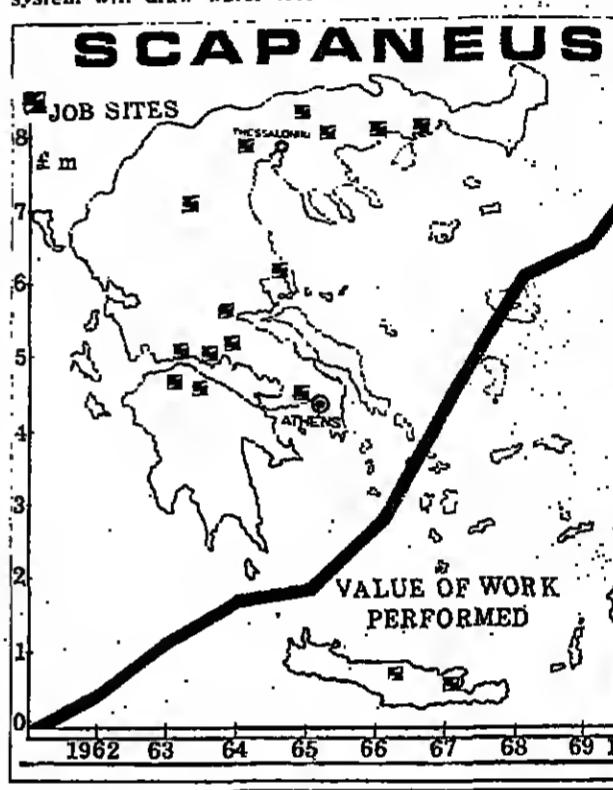
The foreign banks involved are the Chemical Bank (\$7m.), First National Bank of Chicago (\$5m.), Credit Lyonnais (\$4.2m.), Bank of America (\$4m.), Amcor Bank (\$4m.), Hamfrus Bank (\$3.35m.), First National City Bank (\$3m.), Bankers Trust Company (\$3m.), Continental Bank (\$3m.), Bank of Nova Scotia (\$2m.) and the Swiss-Ionian Banking Corporation (\$2m.).

During the past decade of rapid growth Scapaneus S.A. has worked closely with the largest Greek banks and with the National Bank of Greece in particular. The National Bank's assistance has been extremely valuable, both in terms of the company's development and in helping to obtain loans from foreign banks.

Scapaneus S.A. today owns construction machinery worth £12.750m. and maintains workshops on four acres of land. Its cost accumulating procedure are completely computerized.

The company's management is now prepared to accept engineering and construction work contracts in other countries and feels confident that it can earn them out with the same success that has crowned its efforts so far in Greece.

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Aspirations in high fashion

By a Correspondent

Greek fashion designers are feverishly preparing for the second international fashion show to be held in Athens early next year. Buyers from major U.S. and European markets have been invited to Greece for the show intended to prove that Greek fashions are world con-

tinued on next page

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Continued on next page

Shipping - (Cont'd)

Continued from previous page
structures delivered sizeable quantities of McGregor-type hatch covers to Dutch interests and special steel structures to the Pechiney plants.

Investment in Eleusis Shipyards so far has been \$10m. and completion of the third phase in 1973 will raise this to \$60m. Future plans include a graving dock capable of banding 250,000 d.w.t. ships and a second shipbuilding berth for ships up to 150,000 d.w.t. or for ships of 250,000 d.w.t. in two halves. The present berth will be lengthened to build 100,000 d.w.t. ships.

The first vessel to be built in Eleusis Shipyards, a 5,900 d.w.t. multi-purpose vessel to be used as a bulk carrier or a container ship, was ordered by Trading and General Investment Corporation and will be delivered by mid-1973. A second ship of this design has been ordered by the International Merchant Corporation. In addition, Eleusis Shipyards have orders for two bulk carriers of 43,000 d.w.t. each by mid-1973.

The Government has said that various other Greek shipyards have submitted proposals or expressed interest for the estab-

lishment of shipyards in Pylos (south Peloponnese), Suda Bay (Crete), Volos (Central Greece) and Salonica. Their proposals are now under consideration and represent an investment outlay of about \$350m.

In the first six months of this year, 13 licences were issued by the Government for the creation of 11 new shipyards and the extension of two others. Most of these shipyards are for small vessels and the capital investment involved amounts to a total of 124m. drachmas (about \$41m.).

Meanwhile, a committee has been appointed by the Ministry of Merchant Marine, Transport and Communications to prepare a report on the question of transferring about 30 small shipyards and ship repair units at present grouped at Perama very close to the western end of the port of Piraeus, across the straits to Kynosoura Point on the island of Salamis. The report will be ready at the end of November this year. The Perama area will become part of the Piraeus port expansion plan.

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GREECE VI

Tourism breaks
all records

By Our Athens Correspondent

At a recent Press conference, two problems arise. The first Mr. Michael Balopoulos, is that the still cannot meet tourist accommodation demands during peak periods. The second is the lack of qualified staff to man them.

To face the first problem, the National Tourist Organisation is turning its attention to the development of winter tourism. Conscious it cannot as yet compete with countries such as Switzerland or Austria for winter sports, the National Tourist Organisation is focusing on Greece's 3,000-year-old cultural heritage.

The figures may be slightly exaggerated, but the unprecedented rise in tourism this year is an indication that they are not simply wishful thinking. According to available official figures, a record number of 1.6m. tourists came to Greece between January and August this year and it is estimated that the 2m. mark will be exceeded before the year is out. This compared with 1,192,949 tourists in the first eight months of 1970 and 953,367 in January, August, 1969, representing 35 and 69 per cent. increases respectively.

Leading the list of visitors this year were Americans with 304,754, followed by Britons with 173,008, West Germans with 153,970 and Frenchmen with 117,654.

Foreign exchange revenue from tourism this year is expected to reach \$200m., compared with \$192.7m. in 1970 and \$149.5m. in 1969. Realising the importance of tourism in bridging the balance of payments deficit in coming years, the Government is applying a policy which has the dual purpose of increasing the number of visitors and also providing incentives towards the creation of facilities to cater to them.

New beds

The background to this policy is that at the end of June this year there were 2,466 tourist "units" in Greece with a total of 128,351 beds—an increase of 9,053 beds over December 31, 1970. A breakdown of this total shows 2,186 hotels (17 of them luxury class, 101 first class, 298 second class, 662 third class, 641 fourth class and 467 fifth class), 369 bungalow complexes, 27 motels, 18 furnished flats, 58 hostels, 19 boarding houses and 122 inns.

In the period 1968-70, 35,000 new hotel beds were added to the existing stock. A further 30,000 will be added by the end of 1972 and plans have been approved for another 57,000 beds to cover anticipated increased demand in 1973-74.

But even with this planning,

Crete, because it offers more archaeological sites, is being projected as an ideal centre for international seminars and conferences. Performances of ancient Greek tragedies are planned for the winter of 1972-73.

Athens itself will offer winter tourists performances of folk-dances, and ancient plays, in addition to reduced-rate sightseeing tours to the Athens Acropolis and other historical monuments.

Olympic Airways, the national air carrier which belongs to shipping tycoon Aristotle Onassis, will continue to operate daily flights to the major islands during the winter season.

To meet the industry's second main problem—that of qualified staff—the Government has established special vocational schools. Three have now been set up in Rhodes, Athens and Salonia. In addition, the number of accelerated training schools for tourist vocations which began operating in 1969 are expected to rise to about 30 by the end of this year. Schools for tourist guides are also in operation and some of their students are being sent to Switzerland for advanced training in key posts. University students also have the opportunity of receiving special training so that they can work as tourist guides during the summer recess.

At the same time, the Government is encouraging the creation of large hotel units. Astir, the leading tourist hotel company in Greece controlled by the National Bank of Greece, has announced a 600m. drachmas (\$20m.) investment programme which includes the construction of a 500-bed luxury class hotel at Vouliagmeni and another with 250 beds at Glyfada, both on the coastal road near Athens. Holiday Inns Incorporated, is to build a 1,000-bed luxury class hotel in Athens which will be ready in the spring of 1974.

Loan budget

The Ministry of National Economy has allocated a budget of 190m. drachmas (\$6.3m.) for the financing by the National Tourist Organisation of hotel enterprises and travel agencies. Loans will be equal to 15 per cent. of turnover of hotels and foreign exchange receipts of travel agencies. The loans will carry 7 per cent. interest and will be repaid during the period July to November of the year following the loan.



Girl students from the cruise ship "Devonia" buying souvenirs at Piraus.

Fashion — (Cont'd)

Continued from previous page

Development Bank. It launched Greek history on to the world fashion scene. Colours and motifs from the Minoan, classical and Byzantine ages made a spectacular comeback on slinky fabrics. The cut ranged from ancient to ultra-modern. British, American, French, German and Italian buyers moved in. Recent orders for a dash of ancient Greece include those of Harrods of London and Bloomingdales of Fifth Avenue, New York.

Exports of Greek ready-made clothes in 1970 amounted to about \$1m. Tseklenis is convinced the industry can be built up to become a multi-million dollars export earner. He estimates exports of Greek clothes, footwear and jewellery can earn \$10m. within the next five years, and \$100m. in 15 years' time.

With the financial support of the Hellenic Industrial Development Bank, Tseklenis is now building a \$400,000 factory to manufacture his range of ready-to-wear. The plant is scheduled to go into operation during the first half of 1972 with a planned annual production capacity of 65,000 items. Annual turnover is expected to be \$3m., two-thirds of which will be exported.

Working from a neatly arranged complex in an old manor under the Acropolis, Calbari and 35 employees turn out 300 dresses a day and cater to clients in New York, Detroit, London, Johannesburg, Sydney, Amsterdam and Brussels. Calbari will present his summer 1972 collection at the 22nd Salon International du Prêt-à-Porter Feminin in Paris later this month. He is confident Paris will be the key to European fashion markets such as Dusseldorf.

The fashion craze for everything Greek has not been limited to the ready-to-wear. But where

ready-to-wear designers are making an all-out effort towards exports, Greek Haut-Couturier are conversely convincing the international jet set to come to Greece to order their clothes. According to top couturier Ioannis Vouras, who once dressed the women in the late King Farouk's entourage, an original model which would cost \$2,000 in Paris or New York can be acquired for only \$600 in Athens. Vouras and fashionista haut couturier Puffy Vassiliadou are convinced Athens can be turned into a centre for high society where they can combine their holidays with a shopping spree.

Results have been so encouraging that a younger breed of Greek designers are now confident enough to want to move away from the influence of Greek history as a support for their designs. Twenty-year-old Marilis Tsopanelli, who runs her own modern boutique and caters to the younger Greek generation, is set against turning back the clock or waiting for Paris to set the trend each year. She believes that in a few years Greece will be inspiring other fashion centres. And she may not be too optimistic.

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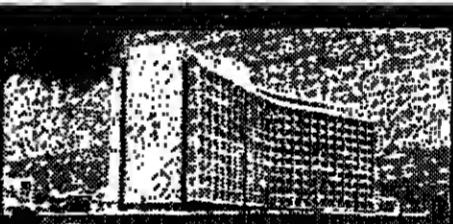
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WALL STREET + OVERSEAS MARKETS

BY OUR WALL STREET CORRESPONDENT

SHARP LOSSES hit Wall Street today, but the close was well above the worst amid continued uncertainty about the economic outlook under President Nixon's Phase Two policies.

After dropping 2.63 to 982.91 one hour before the close, the Dow Jones Industrial Average finished at 985.43, for a net loss of 4.01. The NYSE All Common Index shed 22 cents to \$35.57, while declines led losses by 9.60 to 428, following a five-to-one margin.

The almost 1,000 declining issues outpaced advances by a five-to-one margin. The President's request to Congress to extend until August, 1973, was not unexpected, but some traders thought was too much. Government control of free markets for so long a time.

Among Blue Chips, Allied Chemicals were down \$2.11 to \$29.11. Sears lost \$1 to \$91. Swift declined \$1 to \$37. Union Carbide was up \$1 to \$123 and Westinghouse shed \$1 to \$81.

General Motors advanced 1.01 to 100. IBM gained \$1 to \$101, but Xerox dropped \$1 to \$91. Levitz rose \$1 to \$61.

Computers generally came back. Burroughs shed \$1 to 6135. Control Data rose \$3 to \$42 and Honeywell eased \$1 to \$111.80.

Losses with the exception of General Motors which added \$1 to \$81.

Major Oils were firm. But Occidental faded \$1 to \$14.34 on the signing of an agreement with the Nigerian Government for a 25-year concession.

Drugs closed mixed. Eli Lilly lost \$1 to \$101 and American Cyanamid gained \$2 to \$22. But Merck jumped \$1 to \$114. Bristol Myers declined \$1 to \$63.

In Chemicals Dupont, Dow and Monsanto each closed higher, but Allied slipped \$1 to \$29.8.

The late rally helped mobile Home sector. Skyline was off \$1 at \$51.50, after \$50. Winnebago wiped out an early loss and closed \$1 up at \$43.

Automobile companies reporting higher third quarter profits. A. H. Robins jumped \$1 to \$37. Celanese gained \$1 to \$77, and National Starch ended up \$1 to \$35.

The American SE Index was down 10 cents to \$25.18 in a volume of 4,1m (2,58m) shares. STP topped the actives and another \$1 to \$163 on its lower third-quarter profits.

OTHER MARKETS

Canada again lower

Canadian Stock Markets lost further ground in moderate trading yesterday. Utilities fell 0.93, while Oils declined 1.12. Industrials slipped 0.93. Base Metals lost 0.87. Papers eased 0.03, but Banks firmed 0.17 and Golds gained 0.13.

Steinberg "A" added \$1 at \$19. wise little changed French issues. Peoples Credit "A" gained \$1 to \$17. Gorden Mackay "B" also put \$1. Johnson Service "B" put \$1 to \$13 and Superstet climbed \$1 to \$32.

PARIS.—The market turned in quiet trading, with no special background developments to stimulate interest.

Leading Chemicals and Electricals lost up to \$2M.50, while Dresdner Bank fell DM5 in leading Banks.

Chemicals tended lower, but Electricals firmed. Foods and Stores were well disposed. Steels showed some gains. Motors and Rubbers were barely changed.

Norsk Hydro advanced Nkr.11.00 to Nkr.11.20. Giese, man and South Africans were about unchanged. In Americans, General Motors advanced but IBM eased.

BRUSSELS.—Quietly steady. Sefina rose Frs.50 in Financials. In Chemicals, UCB moved up Frs.35 following a dividend. Among Steel, Arbed put Frs.15 but Cetim shed Frs.24.

Golds were narrowly mixed. Bruscan and De Beers moved lower. Ugine rose again in other.

Indices

NEW YORK

DOW JONES AVERAGES

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Oct. 19 Close: Bonds 1,000

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS

GROUPS & SUB-SECTIONS

Figures in parentheses after sectional names show number of stocks.

		Tuesday, Oct. 19, 1971													
		Mon.	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Mon.	Tuesday	Wednesday	Thursday	Friday	Highs and Lows Index	
Index No.	Day's Change %	With 40% Comp. Ratio	Ext. Ret. Price	Div. Yield %	Index No.	1971	Share compilation								
CAPITAL GOODS GROUP (184)	158.90 +0.3	5.91	158.93	8.74	159.39	159.23	159.54	158.69	158.81	158.00	158.05	158.82	158.00	158.00	
Aircraft and Components (3)	115.70 +3.3	7.11	140.07	8.59	111.98	111.81	111.55	111.93	110.11	114.95	112.25	110.89	120.68	110.70	
Building Materials (23)	166.41 —	4.75	91.08	6.81	166.47	166.74	167.35	166.68	167.50	167.52	167.50	167.56	167.51	167.50	
Contracting and Construction (20)	275.11 -0.6	5.08	275.45	2.24	275.50	275.40	275.40	275.45	275.50	275.50	275.50	275.50	275.50	275.50	
Electrical (ex. Electr. Rad. & TV) (13)	278.19 +0.3	6.07	17.92	2.97	278.51	278.65	281.56	263.23	224.08	224.32	224.32	224.32	224.32	224.32	
Engineering (79)	142.09 +0.5	6.72	142.08	4.41	141.41	140.77	140.89	140.79	125.35	125.35	125.35	125.35	125.35	125.35	
Machining Tools (15)	54.58 +0.1	7.48	13.35	6.30	54.55	54.46	54.85	54.85	56.79	56.79	56.79	56.79	56.79	56.79	
Miscellaneous (25)	136.21 +0.5	7.51	135.51	4.20	134.59	134.45	132.09	134.69	119.64	120.20	120.19	120.19	120.19	120.19	
CONSUMER GOODS (DURABLE) GROUP (56)	180.82 +0.1	4.19	23.88	2.86	180.86	180.97	181.98	181.84	180.65	180.09	177.32	197.87	180.16	180.16	
Electronics, Radio and TV (14)	190.03 -0.3	5.98	205.72	2.30	190.50	188.92	180.55	182.10	158.03	158.03	158.03	158.03	158.03	158.03	
Household Goods (15)	206.49 -0.1	5.66	19.75	3.23	207.00	207.02	207.08	204.40	186.21	207.32	210.92	207.32	207.32	207.32	
Motors and Distributors (27)	125.58 +1.5	6.10	24.38	3.42	124.96	124.01	124.76	124.56	125.85	125.85	125.85	125.85	125.85	125.85	
CONSUMER GOODS (NON-DURABLE) GROUP (175)	165.02 +0.5	5.47	18.20	3.60	164.57	165.63	166.98	167.20	184.06	178.37	181.17	177.57	181.71	181.71	
Breweries (21)	183.00 -0.4	5.49	18.81	8.59	183.76	187.31	190.87	190.70	150.98	150.23	150.23	150.23	150.23	150.23	
Wines and Spirits (7)	126.06 +0.2	6.28	19.92	4.22	164.64	164.96	165.87	166.40	141.00	141.00	141.00	141.00	141.00	141.00	
Entertainment and Catering (15)	941.53 +0.9	5.34	19.78	2.97	235.07	232.08	228.08	228.84	181.40	181.52	177.99	241.55	180.11	180.11	
Food Manufacturing (34)	146.55 +0.1	5.45	18.34	8.70	146.45	146.73	147.55	147.33	112.58	112.58	112.58	112.58	112.58	112.58	
Food Retailing (17)	166.65 -0.7	5.12	19.53	5.34	156.78	165.38	165.84	165.87	160.87	160.87	160.87	160.87	160.87	160.87	
Newspapers and Publishing (15)	184.32 +0.4	6.62	17.78	4.56	155.87	155.75	164.87	164.30	118.98	118.98	118.98	118.98	118.98	118.98	
Packaging and Paper (16)	114.77 +0.5	5.75	14.67	4.55	114.16	114.43	112.63	114.04	100.83	125.27	88.91	124.83	87.91	124.83	
Stores (30)	156.82 +0.1	4.98	23.99	5.09	156.78	158.94	159.70	160.39	109.11	160.88	160.88	160.88	160.88	160.88	
Textiles (21)	174.97 -0.3	6.05	161.06	5.06	174.97	174.68	176.80	176.69	150.87	183.37	171.81	183.72	171.81	183.72	
Tobacco (8)	220.59 +0.2	9.81	10.09	5.99	211.17	224.51	226.54	228.80	185.40	224.70	217.02	224.70	217.02	224.70	
Toys and Games (6)	91.88 +4.1	0.77	130.08	3.88	46.84	46.87	46.88	48.91	56.90	60.03	44.50	55.78	44.50	55.78	
OTHER GROUPS															
Chemicals (19)	185.08 +1.8	6.69	18.76	3.58	185.77	184.73	186.08	186.08	150.00	200.89	183.16	201.05	183.16	201.05	
Office Equipment (10)	178.77 +0.6	5.70	27.00	1.56	177.89	172.92	171.91	170.17	150.17	151.05	151.05	151.05	151.05	151.05	
Shipping (10)	334.87 -0.7	8.19	19.81	5.09	236.77	236.64	236.82	236.69	184.60	184.34	184.34	184.34	184.34	184.34	
Miscellaneous (unclassified) (44)	197.68 +0.0	6.43	18.48	5.61	196.72	196.81	196.58	196.39	170.28	170.28	170.28	170.28	170.28	170.28	
INDUSTRIAL GROUP (496 SHARES)	171.57 +0.4	6.41	18.48	3.55	170.71	171.15	178.20	172.44	—	176.61	180.61	176.61	180.61	176.61	
Oil (2)	—	—	337.86 -0.2	5.84	17.14	3.73	327.91	336.87	336.40	341.07	299.60	326.50	320.74	341.55	
500 SHARE INDEX	186.61 +0.6	6.48	18.36	3.67	184.98	185.22	186.81	187.33	190.53	190.53	182.85	183.73	184.98	184.98	
FINANCIAL GROUP (121)	173.08 -0.1	—	—	2.91	173.34	174.39	176.11	176.70	181.45	178.49	179.75	178.49	179.75	179.75	
Banks (6)	176.35 -0.9	8.00	12.49	2.95	175.96	174.41	177.00	179.69	106.78	178.94	178.94	178.94	178.94	178.94	
Discount Houses (6)	201.85 +0.1	—	—	5.95	201.42	201.05	201.86	200.99	182.66	201.86	182.70	201.86	182.70	182.70	
Hire Purchase (6)	225.78 +0.1	4.83	23.00	2.87	225.47	225.77	226.71	226.30	180.30	205.26	180.30	205.26	180.30	205.26	
Insurance (Life) (8)	161.40 -1.1	—	—	5.01	155.05	156.80	167.93	168.35	155.64	170.47	170.47	170.47	170.47	170.47	
Insurance (Composite) (8)	183.85 +0.7	5.94	18.30	2.95	182.84	182.84	183.84	183.84	152.00	183.84	183.84	183.84	183.84	183.84	
Insurance (Brokers) (11)	173.58 -0.5	6.05	19.37	2.64	174.04	175.51	177.36	178.89	113.94	197.65	192.16	197.65	192.16	197.65	
Investment Trusts (20)	189.40 +0.1	3.00	33.36	2.89	189.37	190.81	189.80	189.89	163.39	202.33	152.16	181.50	180.84	180.84	
Merchant Banks, Issuing Houses (14)	176.78 -0.3	—	—	2.18	160.40	161.85</									

BRITISH FUNDS

1971	Stock	Closing Price £	Int. Div. P. £	Div. Price £	1971 High/Low Stock Price £	1971 High/Low Stock Price £
High/Low						
"Shorts" (Five Years)						
100a. 65. "Conv. Fr. 1972" 100c.	100c.	6.97	4.69	4.69	100c. 6.97	100c. 6.97
91. 50. "Shorts 4p" 1972	22c.	4.02	4.77	4.77	22c. 4.02	22c. 4.02
101. 50. "Exchequer 1p" 1972	22c.	6.00	4.77	4.77	22c. 6.00	22c. 6.00
102. 50. "Exchequer 1p" 1973	22c.	5.00	4.77	4.77	22c. 5.00	22c. 5.00
103. 50. "Exchequer 1p" 1974	22c.	3.00	4.77	4.77	22c. 3.00	22c. 3.00
104. 50. "Exchequer 1p" 1975	22c.	2.00	4.77	4.77	22c. 2.00	22c. 2.00
105. 50. "Exchequer 1p" 1976	22c.	1.00	4.77	4.77	22c. 1.00	22c. 1.00
106. 50. "Exchequer 1p" 1977	22c.	0.50	4.77	4.77	22c. 0.50	22c. 0.50
107. 50. "Exchequer 1p" 1978	100c.	5.57	5.79	5.79	100c. 5.57	100c. 5.57
108. 50. "Savings 5c" 1975	92c.	5.24	5.24	5.24	92c. 5.24	92c. 5.24
109. 50. "Treasury 1975"	98c.	6.00	5.83	5.83	98c. 6.00	98c. 5.83
110. 50. "Treasury 1976"	101c.	5.42	5.42	5.42	101c. 5.42	101c. 5.42
111. 50. "Treasury 1977"	101c.	4.41	5.42	5.42	101c. 4.41	101c. 5.42
112. 50. "Victory 4p" 1976	97c.	4.11	6.85	6.85	97c. 4.11	97c. 6.85
Five to Fifteen Years						
99. 50. "Funding 4p" 1990-91	97c.	4.09	5.01	5.01	97c. 4.09	97c. 5.01
99. 50. "Funding 4p" 1991-92	100c.	5.24	5.21	5.21	100c. 5.24	100c. 5.21
100. 50. "Electric 4p" 1974-75	100c.	4.24	5.21	5.21	100c. 4.24	100c. 5.21
101. 50. "Electric 4p" 1975-76	100c.	4.24	5.21	5.21	100c. 4.24	100c. 5.21
102. 50. "Electric 4p" 1976-77	100c.	4.24	5.21	5.21	100c. 4.24	100c. 5.21
103. 50. "Electric 4p" 1977-78	100c.	4.24	5.21	5.21	100c. 4.24	100c. 5.21
104. 50. "Funding 4p" 1978-79	100c.	4.24	5.21	5.21	100c. 4.24	100c. 5.21
Over Fifteen Years						
99. 50. "Funding 4p" 1980-81	97c.	7.58	7.64	7.64	97c. 7.58	97c. 7.64
99. 50. "Funding 4p" 1981-82	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1982-83	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1983-84	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1984-85	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1985-86	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1986-87	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1987-88	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1988-89	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1989-90	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1990-91	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1991-92	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1992-93	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1993-94	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1994-95	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1995-96	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1996-97	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1997-98	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1998-99	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 1999-2000	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2000-01	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2001-02	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2002-03	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2003-04	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2004-05	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2005-06	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2006-07	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2007-08	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2008-09	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2009-10	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2010-11	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2011-12	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2012-13	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2013-14	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2014-15	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2015-16	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2016-17	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2017-18	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2018-19	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2019-20	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2020-21	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2021-22	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2022-23	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2023-24	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2024-25	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2025-26	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2026-27	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2027-28	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2028-29	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2029-30	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2030-31	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2031-32	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2032-33	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2033-34	95c.	6.92	6.92	6.92	95c. 6.92	95c. 6.92
99. 50. "Funding 4p" 2034-35	95c.	6.92				

INDUSTRIAL (Miscell.)—Continued

Willemsen	56	112	8.0	5.5	9.6	101
Willemsen	54	+2	970	2.2	6.4	8.6
Winn Ind.	53	+1	8	2.7	4.8	7.7
Winn Ind.	49	-4	130	1.6	7.7	9.8
Winn. Thomas	46		15	1.0	8.2	11.7
Willemsen	50	-1	227	2.2	6.8	17.0
Willemsen	50	-1	9	1.0	2.5	7.1
Willemsen	50	-1	10	2.5	5.6	7.1
Willemsen	50	-1	2	1.7	3.8	10.9
Zelmer Pauska	253	+11	220	1.9	5.9	13.6

THE INSURANCE

PROPERTY—Contin

TEXTILES

TRUSTS. FINANCE, LAND—Continued

		Stock		Closing Price per share		Change per share		Dividends per share		Market Value	
High	Low			per share	per share	per share	per share	per share	per share	per share	per share
1971											
225	208	River Plate Def.	258	-2	57	1.1	3.6				
226	193	Robeco (P.L.)	160	+3	25.2	1.0	4.1				
227	217	Do. SubShr's/FIF	351	-	25.0	1.0	4.0				
228	222	Robimco/NYPL	223	-	8	1.5	1.6				
229	213	Do. SubShr's/FIF	223	-	8	1.5	1.6				
230	59	Rommey Trust	86	-1	11	0.0	5.2				
231	42	Rosedim Inc.	52	-	14	1.0	7.0				
232	123	Do. Capital	163	-	14	1.0	6.0				
233	261	Rothschild & Co.	468	+7	34	51.1	1.8				
234	221	Roughgarden Ind.	103	-	15	1.0	2.0				
235	167	S. Andrew	318	-1	29	1.1	3.4				
236	65	Sceptre Inv.	64	-2	7	1.0	5.0				
237	21	Scientific Elec.	41	-	6	0.8	4.0				
238	94	Scot Am Inv (50p)	113	+1	7	0.1	3.1				
239	161	Scot. Nat Inv.	118	-	15	1.1	9.7				
240	84	Scottish Inv.	102	+1	9	1.1	8.0				
241	81	Sect. Mortg & Tr.	111	+1	12	1.1	2.7				
242	94	Sent. National	98	-	11	1.0	6.9				
243	82	Sent. Northern	98	+1	12	1.0	3.1				
244	82	Sent. Ontario	161	-	11	1.2	2.0				
245	78	Sent. Utd. Inv.	90	+1	10	0.1	8.8				
246	75	Sent. Western	97	-	9	1.1	2.5				
247	85	Do. "B"	99	-1	9	1.1	2.4				
248	88	Sec. Cons. Trs.	116	-	12.5	1.9	4.0				
249	58	Sec. Grt. Nthn.	20	-	7.6	1.0	2.1				
250	68	Do. "G"	81	-	20	1.0	2.1				
251	112	Send. Scot Inv.	149	-	19	1.1	3.4				
252	73	Send. Scot Inv.	88	+1	24	1.0	3.7				
253	113	Sec. Trs. Scot.	185	+2	19	1.1	3.7				
254	70	Sherbe Inv.	90	-	9.2	1.1	2.4				
255	57	SPLIT Inc. (10p)	117	-1	77.3	1.0	5.6				
256	51	Do. Cap. (10p)	98	+2	64	1.1	5.0				
257	52	Standard Elec.	128	+1	17	1.1	3.3				
258	57	Standard Trs.	128	-	10	0.1	0.1				
259	75	Shuttleworth (52p)	650	-	100	1.0	7.1				
260	127	Sterling Trs.	159	-	17	1.1	2.7				
261	322	Stewart's Inds	375	-5	13	1.1	1.7				
262	55	Technology A.	65	-	64	1.1	5.0				
263	52	Do. "G"	65	-	64	1.1	5.0				
264	151	Telephone & G.	178	-	27	1.2	3.8				
265	90	Temple Bar	125	-1	20	1.1	4.0				
266	71	Thames Inv (50p)	581	-	49	0.1	0.1				
267	26	Throg. Growth	291	-	94	1.0	7.1				
268	144	Do. Cap. (121)	153	-	16	1.0	2.4				
269	64	Throckmorton	60	-	15	0.9	6.3				
270	53	Tokengate (10p)	142	-	27	1.2	3.8				
271	510	Tolka Tse (510)	513	-	25c	1.2	1.8				
272	49	Tre. Forest Inc.	55	-	18	1.0	6.9				
273	110	Do. Capital	115	-	19	1.1	2.5				
274	67	Tranquillus (50p)	81	-	5	1.4	2.5				
275	117	Trans. Oceanic	144	-	16	1.0	2.4				
276	54	Trans. Vt. Corp (50p)	60	-	7.5	1.6	6.6				
277	92	Trantrum Inv.	295	-6	27.1	1.6	3.1				
278	55	Trust Calon	89	-1	9	1.1	2.6				
279	179	Tremaine Corp.	887	-2	27.1	1.2	3.1				
280	317	Tremaine Int'l	595	-	10	0.8	2.8				
281	55	Union Coms.	111	-	18	1.1	4.2				
282	154	U.S. Brt. Sec.	175	-	16	1.5	6.5				
283	67	U.S. Cap. (121)	34	-1	46	0.8	4.0				
284	47	U.S. Dev. Corp.	47	+1	10	1.2	6.4				
285	61	U.S. Do. Corp.	76	-2	10	1.1	3.5				
286	52	U.S. Int'l Fund	546	-	10	5.0	5.6				
287	197	Utralav & V Sub F	178	-	9.2	0.9	3.0				
288	157	Uwinterbottom	209	+5	19	1.1	2.1				
289	62	Virgin Inv.	831	-2	7.1	1.0	4.8				
290	23	Wood Hall	92	-2	-	-	-				
291	67	Yester Inv.	154	-1	22	0.1	3.4				
292	12	York Finance	66	-	54	0.1	3.8				
		Finance, Land, etc.									
293	153	Abercon No. 30.	178	-2	50	1.0	6.0				
294	506	Adoption (20p)	151	-	12	0.1	0.1				
295	7	All'n'Pfchlin (Dp)	7	-	5	-	7.1				
296	24	Anglo Centra.	54	+5c	54	0.1	0.1				
297	36	Armorox (10p)	54	-2	9	0.0	1.3				
298	42	Antar (S.A.L.)	51	-6	-	-	-				
299	43	Antar'lan Agr.	49	-	10	0.0	0.6				
300	241	Antar'lan Est.	32	-	2	2.1	5.4				
301	40	Antar'lan "A"	32	-	9	2.1	5.4				
302	54	Bankbridge (5p)	42	+1	40.3	1.0	4.9				
		For Bradford see F. P. H. Edge under Banks									
303	19	Chadideley	921	-	15.5	5.0	6.0				
304	42	Chatterhouse Gr.	80	-	16	1.1	4.8				
305	22	Doyley (21)	180	+5	10	0.1	3.6				
306	110	Do. Capital	115	-	19	1.1	2.7				
307	67	Do. Inv. (50p)	81	-	5	1.4	2.5				
308	121	Do. Mortg Inv	197	-2	16	1.0	3.4				
309	141	Drakes (20p)	819	-6	113	4.9	1.4				
310	61	Do. Gro (10p)	47	-1	10	0.3	8.2				
311	133	Dridge Stld. (5p)	29	-	8	1.0	1.4				
312	234	Do. & Gen (20p)	561	-	10	0.6	5.6				
313	20	Do. Explor. (5p)	12	-	16	0.4	2.4				
314	12	Do. Fin. & Mkt.	17	-	18	1.1	2.7				
315	27	Do. Govt Conv.	361	-1	16	0.1	2.7				
316	277	Burma (41)	426	+1	161	0.1	5.8				
317	70	Do. Warrente	142	+1	17	1.1	2.7				
318	71	Do. Warrante	142	-	8	17.2	9.0				
319	63	Do. Do. Loan 51/56	2954	-14	58	9.9	11.1				
320	153	Do. Mortg 6 en. 10p.	67	-2	114	1.6	2.0				
321	58	Int'l 5/11 Edn A/B	9	-	6	0.1	4.1				
322	44	Int'l 5/11 Edn B	53	-	44	0.1	4.1				
323	1	Int'l 5/11 Edn B	53	-	44	0.1	4.1				
324	21	Int'l 5/11 Edn B	53	-	44	0.1	4.1				
325	225	St. Walker (5A)	975	-5	50	1.0	6.5				
326	172	Steering Gear	588	+5	80	1.7	1.5				
327	55	Stevens (P.L.)	125	-	11	0.1	3.5				
328	46	Stev'n & S'ls '60	36	-	15	0.8	3.8				
329	171	Stev'n & S'ls '60	36	-	15	0.8	3.8				
330	55	Stev'n & S'ls '60	36	-	15	0.8	3.8				
331	277	Tenneco 2nd Conv	211	-	4	-	6.8				
332	96	Thiokol OHM (10p)	14	-	15	0.1	3.5				
333	97	Trinidad Can.	154	-5	15	2.7	2.3				
334	103	Trimmer	154	-7	15	2.7	2.3				
335	55	Walker Cent 10p	75	-	24	8.0	5.2				
336	114	Warran Hdg. (10p)	49	-1	12	1.6	1.6				
		RUBBERS—MISCELLANEOUS									
337	22	Anglo-Ind'n'vsl	30	-	8	0.1	3.3				
338	34	Ceylon Para. (10p)	41	-	8	0.1	3.3				
339	24	Grand Central (10p)	31	-	6	0.1	3.6				
340	153	Indo-Sumatra (10p)	18	-	6	0.1	3.6				
341	124	Malayalam (10p)	16	-	23	0.1	3.6				
342	61	Telangore (21)	61	-	12	0.1	3.6				
		SILIC									
343	21	Silv. & Co.	21	-	15	0.1	3.6				
344	12	Central Plant (10p)	10	-	15	0.1	3.6				
		TEAS									
345	11	India and Pakistan	107	-	7	0.1	3.6				
346	18	Assam & Africa (2)	51	-	10	0.1	3.6				
347	10	Assam Corp. (2)	51	-	10	0.1	3.6				
348	45	Assam Do. (2)	51	-	10	0.1	3.6				
349	45	British Indian (2)	56	-	9	0.1	3.6				
350	56	Do. Tea (2)	51	-	10	0.1	3.6				
351	56	Deutsche (2)	45	-	10	0.1	3.6				
352	56	Deutsche (2)	45	-	10	0.1	3.6				
353	56	Deutsche (2)	45	-	10	0.1	3.6				
354	56	Deutsche (2)	45	-	10	0.1	3.6				
355	56	Deutsche (2)	45	-	10	0.1	3.6				
356	56	Deutsche (2)	45	-	10	0.1	3.6				
357	56	Deutsche (2)	45	-	10	0.1	3.6				
358	56	Deutsche (2)	45	-	10	0.1	3.6				
359	56	Deutsche (2)	45	-	10	0.1	3.6				
360	56	Deutsche (2)	45	-	10	0.1	3.6				
361	56	Deutsche									

TEAS—Continued
India and Pakistan (cont.)

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Lombard

Plight of world's "Great Excluded"

BY C. GORDON TETHER

A STRIKING—and extremely worrying—feature of the current world scene is the growing tendency for all the big problems of the day to be discussed and resolved by the top heavy-weights with an almost total disregard for the interests of all other countries. And the smaller OECD countries have, therefore, struck a blow for international justice in demanding that the membership of the organisation's new high-level trade committee should be broadened so that all those likely to be deeply affected by the deliberations will be able to participate in them.

The original intention even to refuse countries of such importance as Italy and Holland a seat on this body—in the alleged interest of making it more effectively by restricting its numbers—is one example of the lengths to which the practice of excluding all but the most powerful Free World countries from the international decision-making process is being pushed. An even better one can be seen in the handling of the monetary crisis precipitated by the dollar's fall from grace.

Tacitly agreed

The running in the great power contest this affair has sparked off is being made by barely a dozen countries. It is the extent to which they are successful in defending their particular interests that will to a large extent determine the shape of the eventual settlement—or of the non-settlement, for that matter, if the other combatants were to decide that they are in just as good a position to play a waiting game as the Americans evidently think they are.

But though the 150 or so other countries of the world are effectively no more than bystanders, they are all apt to be deeply affected by the course the battle takes.

It has, for example, now been tacitly agreed between the U.S. and its main adversaries that the currencies of the other principal industrial countries ought to be revalued to terms of the dollar to help resolve the American payments problem. The only difference between them is about the extent of the adjustments to be made. Yet since a large number of the less-developed countries are under great pressure to retain their existing links with the dollar, the effect of such a re-alignment must be to increase materially the foreign exchange cost of a substantial slice of their imports.

Rough time

The deterioration in the international currency situation has strengthened the forces that were already pressing down the exchange values of these countries' commodity exports. So they are clearly in for a rough time even if the process of devaluing the dollar by revaluing other currencies goes no further than it has so far.

Needless to say, the worries of the "great excluded" are not lessened by the interest some of the more influential countries of the world are displaying in throwing in their lot with power blocs on the argument that this is the only way left to them of defending themselves. "By associating ourselves with the other EEC countries," said Mr. Heath in his closing address to the Tory Party Conference last week, "we can work together to protect our interests and theirs in a way not possible were we to remain outside."

Defections

The point is that, for a variety of reasons, there are large numbers of countries that do not wish to identify themselves with sub-blocks or whose economic and political circumstances are such that they can not be do so even if they wanted to.

If this is what the new "patterns of power" the Prime Minister referred to as the salient feature of the emergent new world are going to mean for those who won't or can't run for cover, the outlook for them must be regarded as grim indeed—so mildly. And it would be hardly surprising if they took the view that the greater the extent to which their numbers are reduced by "defections" to power blocs pre-occupied with "protecting their own interests," the greater the danger of their interests being completely neglected.

It is surely high time, therefore, that the big powers who are not dominating the economic scene in such a thorough-going fashion took a long hard look at the question of how the interests of the smaller fry are to be protected, against the backwash of the pre-occupation of the big fish with protecting their own interests.

THE LEX COLUMN

Taking a line through Trident

Trident TV has beaten its March—post levy cut—forecast of £1.6m. pre-tax for the year to May by £247,000; but its share price strength lately has been all to do with the current year, and an indication of this is yesterday's 4p fall to 65p. An 18 per cent. rise in second half advertising revenue is well up on an accelerating industry trend—up 11 per cent. in the six months and 14 per cent. in the final quarter; but there is a 49 per cent. second half tax rate, partly the result of an ungroupable overseas loss.

For the current year, the case for Trident reads something like this. Volume growth should continue to rise at least through the first half, with the industry total up 17 per cent. in the first quarter, and useful rate card increases come through for Trident this month. On the costs side, Trident is reckoned to be relatively well placed with its sales staff economies, and an increasing proportion of net-worked programmes to fill up spare studio capacity. Add in the net savings after 10 months

of the higher ITA rental and the performance may be no worse than stand still (before a full year of the levy cut, and great shakes in itself, given that financing costs on Gloag) on a mild sales increase; and that, considering that first half profits were around £200,000 lower on the same basis, implies a useful change for the better in the second six months.

These are the hopes that a substantial cost savings—like a historic p/e of 17.4 are pinned to, even if the noises from Trident are not quite so buoyant. Granted, current thinking about the next round of contract negotiations in 1976 is tending to dilute the risk element, and there should be a string of good results from the industry over the next few months to keep everyone happy. But those arguments seem to apply just as much to smaller companies like Anglia, where the 1970-71 p/e may be under 8, or Scottish, which made £474,000 in the six months to June and is capitalised at £3.6m.

See also Page 31

Highland Distilleries

Highland Distilleries 1970-71 profits are up only 3 per cent to £1.92m. before tax from sales 35 per cent. higher at £5.3m.

But the main reason for the differential was the Matthew Gloag acquisition—post acquisition profits £106,000 from turnover of £1.189m.—Gloag being a blinder, rather than a distiller, and subject to duty on its U.K. sales. Otherwise, Highland seems to have done little

See also Page 31

Capitol

The message that Capitol Industries has earned \$76,000 in the first quarter of 1971-72 against losses of \$89,000 sent EMI 6p higher to 170p last night.

See also Page 31

Major changes announced for Cunard Boards

BY JAMES MCDONALD, SHIPPING CORRESPONDENT

SWEEPING CHANGES in the Cunard group are: Brigadier E. F. Parker—managing director of the subsidiary Off-Shore Marine Company and its subsidiaries were announced, or forecast, for the past six years; Mr. W. B. Slater—managing director of Cunard Brocklebank, who has been with the group for the past 25 years; and Mr. J. M. Finister, a present managing director of Cunard Brocklebank Bulkers (he is also returning as managing director of H. E. Moss, the shipbroking subsidiary).

Trafalgar policy

Commenting on the Board changes Mr. Matthews said: "They have been brought about in direct pursuit of Trafalgar's policy of having a divisional holding company Board comprising those who henceforth will be responsible for the principal operating subsidiaries."

The composition of the subsidiary Boards will be announced to-morrow.

Mr. Matthews, asked about the departures from the Board of Cunard, said some of those leaving "will be entitled to fairly substantial sums of money." But

See Men and Matters P20

Deal With American Express

Page 33

Ministers to hear CBI jobless plan to-day

BY HAROLD BOLTER,
INDUSTRIAL CORRESPONDENT

LEADERS of the Confederation of British Industry will put firm proposals for reducing heavy unemployment in the U.K. to Mr. John Davies, Secretary for Trade and Industry, and Mr. Robert Carr, Secretary for Employment, this morning.

This present situation may not be parallel to but could be similar to the occasion when Clan Line Steamers (the Cayzer family) took over Union-Castle in the 1960s.

At that time the Cayzer family "released" a certain amount of top management from a rather unsuccessful company and promoted good quality middle management. Not many heads fell. The Cayzers, like Mr. Matthews, pride themselves on being "commercially minded."

The feeling within the CBI, as indicated in its recent Industrial Trends survey, is that unemployment could rise above its present level of 929,000 over the next six months, before the retaliatory measures brought in by the Government start to have an effect.

Specific help

The Confederation is particularly concerned about the need to alleviate high unemployment in such areas as Wales, parts of Scotland and the North.

Although the CBI has not revealed its detailed proposals, it feels that some areas need more specific help, in addition to the aid already available to development areas.

Mr. Adamson has indicated that the CBI feels that some areas need more specific help, in addition to the aid already available to development areas.

According to Dr. Emminger, the increase in Britain's real GNP during this period will be of the order of 3.4 per cent.

Although he admitted that the Central Bankers and high monetary officials in Working Party Three, which deals with balance-of-payments problems, so far could not agree on a 3 discussions, the OECD Secretariat's conclusion is that a round of no more than \$8,000m. is required in 1972 for a full employment basis to achieve equilibrium, and only about \$8,000m. if the current situation is taken as a basis of calculation.

Dr. Emminger made clear that the Group of Ten deputies, who began their discussions this afternoon, would not discuss the necessary decisions, as he had never been the purpose of the meeting to hold negotiations on this subject and even less to decide on the exchange-rate readjustments required to attain what must necessarily be a theoretical target.

But now that the views of the participants were clarified, there was every reason to expect progress at a Ministerial meeting of the Group of Ten in mid-November, and Dr. Emminger was confident that a decision to hold this meeting would take place at the end of the discussions tomorrow.

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The targets for their own balance of payments surpluses put forward by the European countries and Japan were much too ambitious, according to the OECD Secretariat, to allow a swing in the American balance of even the lower figure proposed by the Organisation's Group of Ten deputies at the end of the discussions tomorrow.

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